## Equalization Department

Box 2806<br>211 Ninth Street South Fargo, ND 58103

## Staff Report for Abatement 4516

Tuesday, January 18, 2022
City: Fargo
Appellant: Gurunivas, LLC - Represented by Fredrikson \& Byron, P.A.
Location: 1415 35 ${ }^{\text {th }}$ St S
Parcel Number: 01-1390-00030-000
Issue: Applicant is requesting a reduction in value from $\$ 1,866,600$ ( $\$ 28,282$ per room) to $\$ 640,000$ (\$9,697 per room)

## Summary

The property, more commonly known as Quality Suites, is a 34,138 square foot motel built in 1988 with 66 rooms. An appraisal was supplied by the appellant and included along with information from all parties.

## Analysis

The appraisal supplied by the appellant included a cost, sales, and income analysis of the subject property. For an income analysis to effectively work for mass appraisal purposes, consideration must be given to local market rates (vacancy, room, expenses, etc). I feel the income analysis, which is the core analysis used in this abatement, is property specific and does not reflect how similar properties would produce. The sales analysis provided in the appraisal includes no sales from the local market, which I found questionable, as the Fargo assessment office was able to provide three local sales, two of which are neighboring properties.

An on-site review of the property was completed by the Fargo assessment office on November 11 ${ }^{\text {th }}, \mathbf{2 0 2 1}$, which found water damage and substantial deferred maintenance that was not accounted when the original value was determined. For this reason, the Fargo assessing office is requesting a reduction to $\$ 1,330,000$.

## Recommendation

I feel the justification for the reduction is warranted based on the conclusions provided by the Fargo assessment office.

## Suggested motion

Correct the 2021 value from \$1,866,600 to \$1,330,000 for abatement 4516.

## City of Fargo Supporting Information

January 27, 2022

Board of City Commissioners
City Hall
Fargo, ND 58102

Dear Commissioners:

Attached is the Application for Abatement or Refund of Taxes prepared by David Tibbals of Fredrikson \& Byron, PA. The application is for the Quality Suites hotel, under the ownership of Gurunivas, LLC, located at 1415 35 St S. and is requesting a value reduction for 2021 from $\$ 1,866,600$ down to $\$ 640,000$.

The appellant presented an appraisal for financing as support for a reduction.
A value reduction is proposed due to water damage and considerable deferred maintenance on the property.
Information regarding our valuation has been included for this property, including a market comparison and equity analysis.

## SUGGESTED MOTION:

Approval of abatement and partial value reduction on 141535 St S. from \$1,866,600 down to \$1,330,000 for 2021.

Sincerely,

Michael Splonskowski
Fargo City Assessor

Appeal of Assessment for Year: 2021
Name of Applicant: Gurunivas, LLC
Representative:
David Tibbals \& Michael Raum, Fredrikson \& Byron, P.A.

| Assessed Value(s) | 2021 | \$ 1,866,600 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Applicants Requested Value(s) | 2021 | \$ 640,000 | -66.0\% |  |
| Recommended Assessed Value | 2021 | \$ 1,330,000 | -28.8\% |  |
| General Property Information |  |  |  | - rimel |
| Property Type |  |  | Motel |  |
| Year Built |  |  | 1988 |  |
| Building Area |  |  | 34,138 |  |
| Room Count |  |  | 66 |  |

## Summary

The property appears to have experienced foreclosure in 2020. This property was acquired by American Bank Center, and subsequently by Dineshkumar \& Jayesh Patel. Neither sale was arms-length, as the Patel family owned the property prior to the bank sale. Applicant provided an appraisal for financing purposes as support for the reduced value. We are unsure of the requirements set-forth in that appraisal, as it was not for property tax purposes. We also are concerned that comparable sales from the subject market were not prioritized.

The subject was viewed on $11 / 22 / 2021$. Deferred maintenance was noted throughout, which the 2021 value did not consider. To account for the condition of the property, the value was reduced.

## Comparable Sales Summary

| Property Name/Type | Address | Sale Date | Contract Price | Adjusted Price | Year Built | Total \$/Room | Total \$ / SF |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AmericInn | 142335 St S | 03/30/2018 | \$ 2,950,000 | \$2,519,000 | 1992 | \$ 41,983 | \$ 82.61 |
| Motel 6 | 120236 St S | 09/25/2018 | \$ 1,325,000 | \$ 1,128,650 | 1974 | \$ 11,757 | \$ 29.31 |
| Day's Inn | 343114 Ave S | 10/13/2017 | \$ 2,715,000 | \$ 2,318,050 | 1992 | \$ 30,907 | \$ 65.30 |
| Subject | 141535 St S |  |  | \$1,330,000 | 1988 | \$ 20,152 | \$ 38.96 |

## Competing Properties (Assessed Values) Summary

To test for uniformity among assessments, we studied the assessed valuations of similar properties. The sample set consists of hotel and motel properties that are 'limited service facilities’. We limited our search to those properties built after 1999. We found 18 such properties within Fargo. We found the 2021 values to reasonably bracket the adjusted value of the subject. We feel the adjusted value of the subject remains equalized and fairly valued relative to its competitors.

|  | Value Per Room | Value Per SF |
| :---: | ---: | ---: |
| Maximum | $\$ 39,796$ | $\$ 80.39$ |
| $3^{\text {rd }}$ Quartile | $\$ 29,805$ | $\$ 61.44$ |
| Median | $\$ 23,707$ | $\$ 52.98$ |
| $1^{\text {st }}$ Quartile | $\$ 18,074$ | $\$ 44.15$ |
| Minimum | $\$ 15,222$ | $\$ 31.05$ |
| Subject | $\$ 20,152$ | $\$ 38.96$ |

Recommended Action: Reduce the current value of $\$ 1,866,600$ to $\$ 1,330,000$ for the 2021 Tax Year.

## Appellant Supporting Information

## APPRAISAL REPORT

QUALITY SUITES
1415 35th Street S
Fargo, Tass County, North Dakota 58103
CBRE, Inc. File No. 21-414NH-0242-3

Tracy Anderson
VP, Credit Administration
FIRST CITIZENS BANK
2601 4th Street SW
Mason City, Iowa 50401
www.cbre.com/valuation
www.cbrehotels.com

# CARE 

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## CBRE HOTELS

## VALUATION \& ADVISORY SERVICES

April 20, 2021

Tracy Anderson
VP, Credit Administration
FIRST CITIZENS BANK
2601 4th Street SW
Mason City, lowa 50401

RE: Appraisal of Quality Suites
1415 35th Street S
Fargo, Cass County, North Dakota 58103
CBRE, Inc. File No. 21-414NH-0242-3

Dear Ms. Anderson:
At your request and authorization, CBRE, Inc. has prepared an appraisal of the market value of the referenced property. Our analysis is presented in the following appraisal report.
The subject is a 66-room limited service hotel property located at 1407 35th Street S in Fargo, North Dakota. The improvements were constructed in 1988 and are situated on a 1.69 -acre site. The hotel is being operated as a Quality Suites, a Choice brand hotel. As of the inspection date the subject has been shuttered for an unknown period of time. Amenities include an indoor pool and breakfast room. The property is located in the central portion of Fargo, just south of I-94, southwest of I-29 and within close proximity to West Acres. The existing operations are managed by a related-entity; therefore this appraisal assumes the property sells unencumbered with a management contract. The franchise agreement was not provided for this assignment but it is a specific assumption the subject is affiliated with the current brand. The reader is advised to review all extraordinary assumptions and assignment conditions.
As noted within this report, the hospitality sector has been severely disrupted by COVID-19. As such, the subject and subject's submarket are not currently operating at a stabilized level. The As Stabilized date of value is consistent with our forecast of the subject reaching stabilized occupancy, which includes both the stabilization of the subject's submarket from the effects of COVID-19 as well as the subject stabilization.

Based on the analysis contained in the following report, the market value of the subject is concluded as follows:

| MARKET VALUE CONCLUSION |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Appraisal Premise | Interest Appraised | Date of Value | Value Conclusion | Per Room |
| As Is | Fee Simple Estate | March 16,2021 | $\$ 850,000$ | $\$ 12,879$ |
| As Stabilized | Fee Simple Estate | March 16,2024 | $\$ 1,330,000$ | $\$ 20,152$ |
| Compiled by CBRE |  |  |  |  |

The value allocation of the subject has been concluded as follows:

| AS IS VALUE ALLOCATION |  |
| :--- | ---: |
| Interest Appraised - Allocation | Value Conclusion |
| Fee Simple Estate |  |
| As Is Value | $\$ 850,000$ |
| Personal Property | $\$ 210,000$ |
| Business Enterprise Value | $\$ 0$ |
| Real Property Value - As Is | $\$ 640,000$ |
| Compiled by CBRE |  |
| AS STABILIZED VALUE ALLOCATION |  |
| Interest Appraised - Allocation | Value Conclusion |
| Fee Simple Estate |  |
| As Stabilized Value | $\$ 1,330,000$ |
| Personal Property | $\$ 10,000$ |
| Business Enterprise Value | $\$ 0$ |
| Real Property Value - As Stabilized | $\$ 1,320,000$ |
| Compiled by CBRE |  |

The report, in its entirety, including all assumptions and limiting conditions, is an integral part of, and inseparable from, this letter.

As of the date of value and the date of this report, the nation, region, and market area are impacted by the COVID-19 pandemic. This could have a prolonged effect on macroeconomic conditions, though at this time the length of duration is unknown. The perceived impact on real estate varies on several factors including asset class, use, tenancy, and location. Our analysis considers available information as of the effective date.
The following appraisal sets forth the most pertinent data gathered, the techniques employed, and the reasoning leading to the opinion of value. The analyses, opinions and conclusions were developed based on, and this report has been prepared in conformance with, the guidelines and recommendations set forth in the Uniform Standards of Professional Appraisal Practice (USPAP), and the requirements of the Code of Professional Ethics and Standards of Professional Appraisal Practice of the Appraisal Institute. It also conforms to Title XI Regulations and the Financial Institutions Reform, Recovery, and Enforcement Act of 1989 (FIRREA) updated in 1994 and further updated by the Interagency Appraisal and Evaluation Guidelines promulgated in 2010.

The intended use and user of our report are specifically identified in our report as agreed upon in our contract for services and/or reliance language found in the report. As a condition to being granted the status of an intended user, any intended user who has not entered into a written

Tracy Anderson
April 20, 2021
Page 3
agreement with CBRE in connection with its use of our report agrees to be bound by the terms and conditions of the agreement between CBRE and the client who ordered the report. No other use or user of the report is permitted by any other party for any other purpose. Dissemination of this report by any party to any non-intended users does not extend reliance to any such party, and CBRE will not be responsible for any unauthorized use of or reliance upon the report, its conclusions or contents (or any portion thereof).

It has been a pleasure to assist you in this assignment. If you have any questions concerning the analysis, or if CBRE can be of further service, please contact us.

Respectfully submitted,

## CBRE - VALUATION \& ADVISORY SERVICES



Justin Reed, MAI
Director
Certified General Real Property Appraiser
State of North Dakota License \#CG-2705
Phone: 612.336.4315
Fax: $\quad 612.336 .4235$
Email: justin.reed@cbre.com

## Certification

We certify to the best of our knowledge and belief:

1. The statements of fact contained in this report are true and correct.
2. The reported analyses, opinions, and conclusions are limited only by the reported assumptions and limiting conditions and are our personal, impartial and unbiased professional analyses, opinions, and conclusions.
3. We have no present or prospective interest in or bias with respect to the property that is the subject of this report and have no personal interest in or bias with respect to the parties involved with this assignment.
4. Our engagement in this assignment was not contingent upon developing or reporting predetermined results.
5. Our compensation for completing this assignment is not contingent upon the development or reporting of a predetermined value or direction in value that favors the cause of the client, the amount of the value opinion, the attainment of a stipulated result, or the occurrence of a subsequent event directly related to the intended use of this appraisal.
6. This appraisal assignment was not based upon a requested minimum valuation, a specific valuation, or the approval of a loan.
7. Our analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the Uniform Standards of Professional Appraisal Practice, as well as the requirements of the State of North Dakota.
8. The reported analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the requirements of the Code of Professional Ethics and Standards of Professional Appraisal Practice of the Appraisal Institute.
9. The use of this report is subject to the requirements of the Appraisal Institute relating to review by its duly authorized representatives.
10. As of the date of this report, Justin Reed and has completed the continuing education program for Designated Members of the Appraisal Institute.
11. Justin Reed has made a personal inspection of the property that is the subject of this report.
12. No one provided significant real property appraisal assistance to the persons signing this report.
13. Valuation \& Advisory Services operates as an independent economic entity within CBRE, Inc. Although employees of other CBRE, Inc. divisions may be contacted as a part of our routine market research investigations, absolute client confidentiality and privacy were maintained at all times with regard to this assignment without conflict of interest.
14. Justin Reed has not provided any services, as an appraiser or in any other capacity, regarding the property that is the subject of this report within the three-year period immediately preceding acceptance of this assignment.


Justin Reed, MAI
Director

## Executive Summary

## Property Name

## Location

## Highest and Best Use

As If Vacant

As Improved
Property Rights Appraised
Date of Report
Date of Inspection
Estimated Exposure Time
Estimated Marketing Time
Land Area
Improvements
Property Type
Number of Buildings
Number of Stories
Gross Building Area
Number of Rooms
Restaurant/Lounge
Meeting Space
Property Amenities
Year Built
Condition
Buyer Profile

Quality Suites
1415 35th Street S, Fargo, Cass County, North Dakota 58103

Hold Until Conditions Improve
Hotel
Fee Simple Estate
April 20, 2021
March 16, 2021
9 Months
12 Months
1.69 AC 73,482 SF

Hotel (Limited Service Hotel)
1
2
32,888 SF
66
Breakfast Bar
No
Pool, whirlpool,continental breakfast, internet 1988
Average
Investor-Regional

## Financial Indicators

| Current/Trailing 12 Mos. Occupancy | 20.1\% |  |
| :---: | :---: | :---: |
| Projected Year 1 Occupancy | 29.0\% |  |
| Stabilized Occupancy | 40.0\% |  |
| Estimated Lease-up Period | 36 Months |  |
| Estimated Stabilization | March-2024 |  |
| Current/Trailing 12 Mos. Average Daily Rate | \$44.94 |  |
| Projected Year 1 Average Daily Rate | \$51.55 |  |
| Stabilized Average Daily Rate | \$62.19 |  |
| Projected Inflation Rates | ADR | Expenses |
| Year 1 | 0.0\% | 2.5\% |
| Year 2 | 10.0\% | 2.5\% |
| Year 3 | 7.0\% | 2.5\% |
| Stabilized | 2.5\% | 2.5\% |
| Going-In Capitalization Rate | 9.50\% |  |
| Discount Rate | 12.00\% |  |
| Terminal Capitalization Rate | 10.00\% |  |
| Year 1 Operating Data | Total | Per Room |
| Total Revenue | \$364,935 | \$5,529.31 |
| Operating Expenses | \$348,082 | \$5,273.96 |
| Expense Ratio | 95.38\% |  |
| Net Operating Income (EBITDA) | \$16,853 | \$255.35 |
| Stabilized Operating Data - Year 4 | Total | Per Room |
| Total Revenue | \$605,867 | \$9,179.80 |
| Operating Expenses | \$478,211 | \$7,245.62 |
| Expense Ratio | 78.93\% |  |
| Net Operating Income (EBITDA) | \$127,656 | \$1,934.18 |

## VALUATION

Market Value As Is On
Sales Comparison Approach
Income Capitalization Approach
Market Value As Stabilized On
Sales Comparison Approach
Income Capitalization Approach

March 16, 2021
(
March 16, 2024

| CONCLUDED MARKET VALUE |  |  |  |
| :--- | :---: | :--- | ---: |
| Appraisal Premise | Interest Appraised | Date of Value | Value |
| As Is | Fee Simple Estate | March 16, 2021 | $\$ 850,000$ |
| As Stabilized | Fee Simple Estate | March 16, 2024 | $\$ 1,330,000$ |
| Compiled by CBRE |  |  |  |

## IMPORTANT WARNING - MATERIAL VALUATION UNCERTAINTY FROM NOVEL CORONAVIRUS

The outbreak of the Novel Coronavirus (COVID-19), declared by the World Health Organization as a "Global Pandemic" on March 11, 2020, is causing heightened uncertainty in both local and global market conditions. Global financial markets have seen steep declines since late February largely on the back of the pandemic over concerns of trade disruptions and falling demand. Many countries globally have implemented strict travel restrictions and a range of quarantine and "social distancing" measures.

Market activity is being impacted in most sectors. As at the valuation date, we consider that we can attach less weight to previous market evidence for comparison purposes, to inform opinions of value. Indeed, the current response to COVID-19 means that we are faced with an unprecedented set of circumstances on which to base a judgement.

Our valuation is therefore reported on the basis of 'material valuation uncertainty'. Consequently, less certainty - and a higher degree of caution - should be attached to our valuation than would normally be the case. Values may change more rapidly and significantly than during standard market conditions. Given the unknown future impact that COVID-19 might have on the real estate market, we recommend that you keep the valuation of the Quality Suites under frequent review.

For the avoidance of doubt, the inclusion of the 'material valuation uncertainty' declaration above does not mean that the valuation cannot be relied upon. Rather, the declaration has been included to ensure transparency of the fact that - in the current extraordinary circumstances - less certainty can be attached to the valuation than would otherwise be the case. The material uncertainty clause is to serve as a precaution and does not invalidate the valuation.

## EXTRAORDINARY ASSUMPTIONS

An extraordinary assumption is defined as "an assignment-specific assumption as of the effective date regarding uncertain information used in an analysis which, if found to be false, could alter the appraiser's opinions or conclusions." ${ }^{1}$

- The appraiser assumes ongoing operation and compliance with brand standards;
- The appraiser assumes the property sells unencumbered with a management contract;
- The appraiser asked ownership multiple times for a detailed list of planned capital expenditures and/or further details regarding items required for ongoing brand compliance but was denied any specific information. Ownership stated minor cosmetic items would be addressed in the coming months but would not elaborate any further. Additionally, no property condition report (PCA) or engineering report was provided. Our inspection of the property indicated various items of deferred maintenance including exterior repair, carpet, paint, damages to interior as a result of vandalism, etc.. In speaking with ownership representatives, no large-scale PIP is planned in the near-term however it is the appraiser's judgement that some near-term capital will be required in order to remain competitive as well

[^0]as comply with brand standards. Based upon the appraiser's review of market PIP costs, deferred maintenance has been estimated. It is an extraordinary assumption this estimate is correct; the reader is advised any adjustment to this figure would result in an adjustment to the conclusions rendered.

- No historical P\&L were provided. Therefore, the appraiser has benchmarked all assumptions against the market. The reader is advised that if actual historical operations were provided, the pro forma conclusions could be subject to revision.
- The use of extraordinary assumptions might have affected assignment results.


## HYPOTHETICAL CONDITIONS

A hypothetical condition is defined as "a condition, directly related to a specific assignment, which is contrary to what is known by the appraiser to exist on the effective date of the assignment results, but is used for the purposes of analysis." ${ }^{2}$

- None noted

[^1]
## Subject Photographs



Source: City of Fargo


Photo 1-Streetview


Photo 3-Exterior


Photo 5-Corridor
Photo 6-Pool


Photo 7- Breakfast Room
Photo 8-Reception Desk


Photo 9-Surface Lot
Photo 10-Guest Unit


Photo 11-Guest Unit
Photo 12-Guest Bathroom

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## Introduction

## OWNERSHIP AND PROPERTY HISTORY

Title to the property is currently vested in the name of GURUNIVAS LLC according to Cass County.

Title to the property was transferred for a consideration of $\$ 1$ on March 16, 2021 in Quit Claim Deed \#162717. The selling ownership entity is made up of four private investors/individuals from the Patel Family and this is believed to be a related-party sale.

According to information provided for this assignment, the group acquired the property for $\$ 700,000$ through a purchase agreement created November $20^{\text {th }}, 2020$ which involved a total of four hotels all in Fargo (Quality Suites @ \$700,000, Quality Inn @ \$625,000, Econolodge West @ \$400,000 and Super 8 Airport @ \$450,000) totaling $\$ 2,175,000$. The portfolio is believed to include 267 rooms, implying a blended $\$ 8,146$ per room acquisition price. The seller was American Bank Center who had previously foreclosed on the assets and several of the assets were shuttered for an unknown period of time. The sale was recorded December 15, 2020 (WD\# 1616568).

Based upon the analysis contained in this report and given the property was acquired under distressed conditions, the sale reflects below-market pricing.

To the best of our knowledge, there has been no ownership transfer of the property during the previous three years. As of the value date, the property was not being publicly marketed for sale.

## INTENDED USE OF REPORT

This appraisal is to be used for finance-underwriting purposes and no other use is permitted.

## INTENDED USER OF REPORT

This appraisal is to be used by First Citizens Bank and no other user may rely on our report unless as specifically indicated in the report.

Intended Users - the intended user is the person (or entity) who the appraiser intends will use the results of the appraisal. The client may provide the appraiser with information about other potential users of the appraisal, but the appraiser ultimately determines who the appropriate users are given the appraisal problem to be solved. Identifying the intended users is necessary so that the appraiser can report the opinions and conclusions developed in the appraisal in a manner that is clear and understandable to the intended users. Parties who receive or might receive a copy of the appraisal are not necessarily intended users. The appraiser's responsibility is to the intended users identified in the report, not to all readers of the appraisal report. ${ }^{3}$

[^2]
## PURPOSE OF THE APPRAISAL

The purpose of this appraisal is to estimate the market value of the subject property.

## DEFINITION OF VALUE

The current economic definition of market value agreed upon by agencies that regulate federal financial institutions in the U.S. (and used herein) is as follows:

The most probable price which a property should bring in a competitive and open market under all conditions requisite to a fair sale, the buyer and seller each acting prudently and knowledgeably, and assuming the price is not affected by undue stimulus. Implicit in this definition is the consummation of a sale as of a specified date and the passing of title from seller to buyer under conditions whereby:

1. buyer and seller are typically motivated;
2. both parties are well informed or well advised, and acting in what they consider their own best interests;
3. a reasonable time is allowed for exposure in the open market;
4. payment is made in terms of cash in U.S. dollars or in terms of financial arrangements comparable thereto; and
5. the price represents the normal consideration for the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale. ${ }^{4}$

## EXPOSURE/MARKETING TIME

Current appraisal guidelines require an estimate of a reasonable time period in which the subject could be brought to market and sold. This reasonable time frame can either be examined historically or prospectively. In a historical analysis, this is referred to as exposure time. Exposure time always precedes the date of value, with the underlying premise being the time a property would have been on the market prior to the date of value, such that it would sell at its appraised value as of the date of value. On a prospective basis, the term marketing time is most often used. The exposure/marketing time is a function of price, time, and use. It is not an isolated estimate of time alone.

Our valuation is predicated on a buyer and seller each acting prudently and knowledgeably, and assuming the price is not affected by undue stimulus. The COVID-19 pandemic has resulted in logistical constraints on property transactions such as inability to travel for due diligence/tours and closing of municipal agencies for closing/recording sale transactions. In addition, some buyers and sellers have paused or postponed transacting amid the pandemic. As of the effective date of this appraisal, this has extended the reasonable time period in which the subject could be brought to market and sold. In light of the COVID-19 pandemic and prevailing market

[^3]conditions, we would anticipate a longer marketing period relative to the exposure period. The following table presents information derived from various sources and our conclusion

| EXPOSURE/MARKETING TIME DATA |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Exposure/Mktg. (Months) |  |  |
| Investment Type | Range |  | Average |
| Comparable Sales Data | 0.0 | - 24.0 | 15.3 |
| PwC Limited Service Hotels |  |  |  |
| National Data | 2.0 | - 12.0 | 6.6 |
| RERC Hotels |  |  |  |
| Local Market Professionals | 6.0 | - 12.0 | 9.0 |
| CBRE Exposure Time Estimate |  | 9 Mon |  |
| CBRE Marketing Period Estimate |  | 12 Mon |  |

PwC Real Estate Investor Survey \& Situs RERC Real Estate Report

## INTEREST APPRAISED

The value estimated represents the Fee Simple Estate and is defined as follows:
Fee Simple Estate - Absolute ownership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, eminent domain, police power and escheat. ${ }^{5}$
Leased Fee Interest - A freehold (ownership interest) where the possessory interest has been granted to another party by creation of a contractual landlord-tenant relationship (i.e., a lease). ${ }^{6}$

Leasehold Interest - The tenant's possessory interest created by a lease. ${ }^{7}$

## SCOPE OF WORK

This Appraisal Report is intended to comply with the reporting requirements set forth under Standards Rule 2 of USPAP. The scope of the assignment relates to the extent and manner in which research is conducted, data is gathered and analysis is applied. CBRE, Inc. completed the following steps for this assignment:

Extent to Which the Property is Identified
The property is identified through the following sources:

- postal address
- assessor's records
- legal description

[^4]
## Extent to Which the Property is Inspected

CBRE, Inc. inspected both the interior and exterior of the subject, as well as its surrounding environs on the effective date of appraisal. We did not inspect the roof nor did we make a detailed inspection of the mechanical systems. We are not qualified to render an opinion regarding the adequacy or condition of these components. The client is urged to retain an expert in this field if detailed information is required.

This inspection sample was considered an adequate representation of the subject property and is the basis for our findings.

## Type and Extent of the Data Researched

CBRE reviewed the following:

- applicable tax data
- zoning requirements
- flood zone status
- demographics
- income and expense data
- comparable data

Type and Extent of Analysis Applied
CBRE, Inc. analyzed the data gathered through the use of appropriate and accepted appraisal methodology to arrive at a probable value indication via each applicable approach to value. The steps required to complete each approach are discussed in the methodology section.

## Data Resources Utilized in the Analysis

|  | DATA SOURCES |
| :--- | :--- |
| Item: | Source(s): |
| Site Data |  |
| Size | City of Fargo |
| Improved Data |  |
| Building Area | City of Fargo |
| No. Bldgs. | Inspection |
| Parking Spaces | Aerial |
| Year Built/Developed | City of Fargo |
| Economic Data |  |
| Deferred Maintenance: | Appraiser Estimate (See EA) |
| Building Costs: | N/A |
| Income Data: | Market Derived |
| Expense Data: | Market Derived |
| Compiled by CBRE |  |

## Area Analysis



The subject is located in the Fargo, ND-MN Metropolitan Statistical Area. Key information about the area is provided in the following tables.

## POPULATION

The area has a population of 251,294 and a median age of 34 , with the largest population group in the 20-29 age range and the smallest population in $80+$ age range.


Population has increased by 42,517 since 2010, reflecting an annual increase of $2.3 \%$. Population is projected to increase by an additional 28,373 by 2023 , reflecting $2.2 \%$ annual population growth.

POPULATION BY YEAR


## INCOME

The area features an average household income of $\$ 78,431$ and a median household income of $\$ 58,165$. Over the next five years, median household income is expected to increase by $10.4 \%$, or $\$ 1,205$ per annum.


## EDUCATION

A total of $38.1 \%$ of individuals over the age of 24 have a college degree, with $27.3 \%$ holding a bachelor's degree and $10.8 \%$ holding a graduate degree.


## EMPLOYMENT



The area includes a total of 144,313 employees and has a $3.6 \%$ unemployment rate. The top three industries within the area are Health Care/Social Assistance, Retail Trade and Educational Services, which represent a combined total of $39 \%$ of the population.

In summary, the subject is forecasted to experience an increase in population, an increase in household income, and an increase in household values

## Neighborhood Analysis



## LOCATION

The neighborhood is located in the southwest side of the City of Fargo, north of Interstate 94 and east of Interstate 29. The City of Fargo is located in eastern Cass County and is adjacent to the City of Moorhead, Minnesota.

General neighborhood characteristics are summarized below.

## NEIGHBORHOOD CHARACTERISTICS

| Location: | (urban, suburban, rural) | Suburban |
| :--- | :--- | :--- |
| Built-Up: | (>75\%, 25-50\%, <25\%) | Over 75\% |
| Growth Rate / Change: | (rapid, stable, slow) | Stable |
| Change in Present Land Use: | (not likely, likely*, taking place*) | Not Likely |


|  | Neighborhood Boundaries |
| :--- | :--- |
| North: | Main Avenue |
| South: | 13th Avenue South |
| East: | 25th Street |
| West: | 45th Street |
| Source: CBRE |  |

## NEIGHBORHOOD HOUSING TRENDS

The neighborhood housing trends and home prices are summarized as follows:


## LAND USE

Land uses within the subject neighborhood consist of mostly commercial, multi-family, and scattered other types of development.

Land uses within the immediate area are predominately commercially oriented. West Acres Regional Indoor Mall is located on the south side of $13^{\text {th }}$ Avenue, roughly two blocks west of Interstate 29 and roughly two blocks south of the subject property.

The local land use patterns are summarized as follows.

| NEIGHBORHOOD LAND USE |  |  |  |
| :--- | :---: | :--- | :---: |
| Present Land Use \% |  |  |  |
| Single Unit Residential: | $10 \%$ | Industrial: | $10 \%$ |
| Multi-Housing: | $30 \%$ | Agricultural: | $0 \%$ |
| Commercial: | $50 \%$ | Other: | $0 \%$ |
| Commercial Land Use Patterns |  |  |  |
| Primary Commercial Thoroughfares: | 13th Avenue E, 25th Street, 45th Street |  |  |
| Major Commercial Developments: | West Acres Regional Mall |  |  |
| Source: CBRE |  |  |  |

## DEMOGRAPHICS

Selected neighborhood demographics in 1-, 3-, and 5-mile radii from the subject are shown in the following table:

| SELECTED NEIGHBORHOOD DEMOGRAPHICS |  |  |  |
| :---: | :---: | :---: | :---: |
| 1415 35Th Street South Fargo, ND | 1 Mile | 3 Miles | 5 Miles |
| Population |  |  |  |
| 2025 Total Population | 12,846 | 113,485 | 217,114 |
| 2020 Total Population | 11,540 | 102,795 | 199,083 |
| 2010 Total Population | 10,388 | 84,475 | 159,665 |
| 2000 Total Population | 10,463 | 75,089 | 132,163 |
| Annual Growth 2020-2025 | 2.17\% | 2.00\% | 1.75\% |
| Annual Growth 2010-2020 | 1.06\% | 1.98\% | 2.23\% |
| Annual Growth 2000-2010 | -0.07\% | 1.18\% | 1.91\% |
| Households |  |  |  |
| 2025 Total Households | 6,951 | 52,417 | 92,837 |
| 2020 Total Households | 6,257 | 47,421 | 84,862 |
| 2010 Total Households | 5,598 | 38,972 | 67,693 |
| 2000 Total Households | 5,341 | 33,392 | 54,664 |
| Annual Growth 2020-2025 | 2.13\% | 2.02\% | 1.81\% |
| Annual Growth 2010-2020 | 1.12\% | 1.98\% | 2.29\% |
| Annual Growth 2000-2010 | 0.47\% | 1.56\% | 2.16\% |
| Income |  |  |  |
| 2020 Median Household Income | \$40,360 | \$54,032 | \$60,035 |
| 2020 Average Household Income | \$58,413 | \$76,426 | \$82,606 |
| 2020 Per Capita Income | \$31,301 | \$34,725 | \$35,317 |
| 2020 Pop 25+College Graduates | 1,879 | 24,470 | 49,927 |
| Age 25+ Percent College Graduates - 2020 | 25.6\% | 36.2\% | 39.3\% |

Source: Nielsen/Claritas

## CONCLUSION

The neighborhood is a mixed-use commercial area, with the anchoring land use being West Acres. The subject property conforms well to the surrounding neighborhood infrastructure and support services.

PLAT MAP


Source: City of Fargo

## Site Analysis

The following chart summarizes the salient characteristics of the subject site.

| SITE SUMMARY AND ANALYSIS |  |  |  |
| :---: | :---: | :---: | :---: |
| Physical Description |  |  |  |
| Gross Site Area |  | 1.69 Acres | 73,482 Sq. Ft. |
| Net Site Area |  | 1.69 Acres | 73,482 Sq. Ft. |
| Primary Road Frontage |  | 9th Avenue South | 140 Feet |
| Average Depth |  | 310 Feet |  |
| Excess Land Area |  | None | $\mathrm{n} / \mathrm{a}$ |
| Surplus Land Area |  | None | $\mathrm{n} / \mathrm{a}$ |
| Shape |  | Rectangular |  |
| Topography |  | Level |  |
| Zoning District |  | GC - General Com | ercial |
| Flood Map Panel No. \& Date |  | 38017C0776G, eff | tive on 01/16/2015 |
| Flood Zone |  | Zone X |  |
| Adjacent Land Uses |  | Commercial and | ential uses |
| Earthquake Zone |  | N/A |  |
| Comparative Analysis |  | Rating |  |
| Visibility |  | Average |  |
| Functional Utility |  | Assumed adequate |  |
| Traffic Volume |  | Good |  |
| Adequacy of Utilities |  | Assumed adequate |  |
| Landscaping |  | Average |  |
| Drainage |  | Assumed adequate |  |
| Utilities |  | Provider | Adequacy |
| Water | City of Fa |  | Yes |
| Sewer | City of Fa |  | Yes |
| Natural Gas | Local Provid |  | Yes |
| Electricity | Local Pro |  | Yes |
| Other | Yes | No | Unknown |
| Detrimental Easements |  |  | X |
| Encroachments |  | X |  |
| Deed Restrictions |  |  | X |
| Reciprocal Parking Rights |  | X |  |

Source: Various sources compiled by CBRE

## ENVIRONMENTAL ISSUES

CBRE, Inc. is not qualified to detect the existence of potentially hazardous material or underground storage tanks which may be present on or near the site. The existence of hazardous materials or underground storage tanks may affect the value of the property. For this appraisal, CBRE, Inc. has specifically assumed that the property is not affected by any hazardous materials that may be present on or near the property.

## CONCLUSION

The site is adequate for its existing use, having average visibility and good access. The size is similar to other surrounding land parcels and the shape is rectangular. Based on a review of the property's features and surrounding uses, there are no detriments for the subject's use as a hotel property.

FLOOD PLAIN MAP

The flood map for the selected area is number 38017C0777G, effective on 01/16/2015 ?


You can choose a new flood map or move the location pin by selecting a different location on the locator map below or by entering a
Go To NFHL Viewer » new locotion in the search field above. It may take a minute or more during peok hours to generate a dynamic FIRMette. If you are a person with a disability, are blind, or have low vision, and need assistance, please contact a map specialist.


IMPROVEMENTS LAYOUT


## Improvements Analysis

The following chart shows a summary of the improvements.

|  | IMPROVEMENTS SUMMARY AND ANALYSIS |  |
| :--- | :--- | :--- |
| Property Type | Hotel | (Limited Service Hotel) |
| Number of Buildings | 1 |  |
| Number of Stories | 2 |  |
| Gross Building Area | 32,888 SF |  |
| Number of Guest Rooms | 66 |  |
| Restaurant/Lounge | Breakfast Bar |  |
| Meeting/Banquet Rooms | No |  |
| Property Amenities | Pool, whirlpool,continental breakfast, internet |  |
| Site Coverage | $22.4 \%$ |  |
| Land-to-Building Ratio | $2.23: 1$ |  |
| Parking Spaces: | 72 |  |
| Parking Ratio (per 1,000 SF GBA ) | 2.19 |  |
| Year Built | 1988 |  |
| Actual Age | 33 Years |  |
| Effective Age | 33 Years |  |
| Total Economic Life | 45 Years |  |
| Remaining Economic Life | 12 Years |  |
| Age/Life Depreciation | $73.3 \%$ |  |
| Functional Utility | Typical |  |


| ROOM TYPE MIX |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Room Type | Comments |  |  | No. Rooms | Percent of Total |
| QQ/King/Suite | Brand Standard (Unit Mix Not provided) |  |  | 66 | 100.0\% |
| Total: |  |  |  | 66 | 100.0\% |
| Improvement Summary Description |  | Comparative Rating |  |  |  |
|  |  | Good | Avg. | Fair | Poor |
| Foundation | Reinforced concrete |  | X |  |  |
| Frame | Wood/Steel |  | X |  |  |
| Exterior Walls | Masonry |  | X |  |  |
| Interior Walls | Textured and painted drywall |  | X |  |  |
| Roof | Pitched Asphalt Shingle |  | X | X |  |
| Ceiling | Textured and painted drywall |  | X |  |  |
| HVAC System | HVAC units |  | X |  |  |
| Exterior Lighting | Incandescent fixtures |  | X |  |  |
| Interior Lighting | Recessed fluorescent fixtures |  | X |  |  |
| Flooring | Carpet and tile |  | X |  |  |
| Plumbing | Assumed adequate |  | X |  |  |
| Elevators/Stairwells | Interior Stairwells |  | X |  |  |
| Life Safety and Fire | Sprinklered and smoke detectors |  | X |  |  |
| Protection |  |  |  |  |  |
| Furnishings | Brand standard |  | N/A |  |  |
| Parking | Concrete paved open parking |  | X | X |  |
| Landscaping | Grass, gravel and natural forest courtyards with irrigated planted beds |  | X |  |  |

As shown, the subject is a limited service project with features on par with an economy/lower mid-scale brand. Based upon a review of the improvements no atypical features or conditions were observed.

## ECONOMIC AGE AND LIFE

CBRE, Inc.'s estimate of the subject improvements effective age and remaining economic life is depicted in the following chart:

| ECONOMIC AGE AND LIFE |  |
| :--- | ---: |
| Actual Age | 33 Years |
| Effective Age | 33 Years |
| MVS Expected Life | 45 Years |
| Remaining Economic Life | 12 Years |
| Accrued Physical Incurable Depreciation | $73.3 \%$ |
| Compiled by CBRE |  |

The remaining economic life is based upon our on-site observations and a comparative analysis of typical life expectancies as published by Marshall and Swift, LLC, in the Marshall Valuation Service cost guide. While CBRE, Inc. did not observe anything to suggest a different economic life, a capital improvement program could extend the life expectancy.

## DEFERRED MAINTENANCE / PROPERTY IMPROVEMENT PLAN COST

The appraiser asked ownership multiple times for a detailed list of planned capital expenditures and/or further details regarding items required for ongoing brand compliance but was denied any specific information. Ownership stated minor cosmetic items would be addressed in the coming months but would not elaborate any further. Additionally, no property condition report (PCA) or engineering report was provided.

Our inspection of the property indicated various items of deferred maintenance including exterior repair, carpet, paint, damages to interior as a result of vandalism, etc.. Again, in speaking with ownership representatives no large-scale PIP is planned, however, it is the appraiser's judgement that some near-term capital will be required (in order to remain competitive as well as comply with brand standards). Based upon the appraiser's review of market PIP costs the following amount has been estimated. It is an extraordinary assumption this estimate is correct; the reader is advised any adjustment to this figure would result in an adjustment to the conclusions rendered.

| ANALYSIS OF DEFERRED MAINTENANCE |  |
| :--- | ---: |
| Estimated PIP (\$2,500/unit) | $\$ 165,000$ |
| Subtotal | $\$ 165,000$ |
| Plus: Profit @ $10 \%$ | $\$ 16,500$ |
| Total Deferred Maintenance | $\$ 181,500$ |
| Source: Appraiser Estimate |  |

## CONCLUSION

The improvements are in average overall condition and are considered to be typical for the age and location in regard to improvement design and layout, as well as interior and exterior amenities. Overall, there are no known factors that could be considered adverse in impact to the marketability of any of the subject units or the overall property (see all extraordinary assumptions).

## Zoning



The following chart summarizes the subject's zoning requirements.

|  | ZONING SUMMARY |
| :--- | :--- |
| Current Zoning | GC - General Commercial |
| Legally Conforming | Yes |
| Uses Permitted | Please refer to code for full list. |
| Zoning Change | Not likely |
| Source: Planning \& Zoning Dept. |  |

## ANALYSIS AND CONCLUSION

The improvements represent a legally-conforming use and, if damaged, may be restored without special permit application. Additional information may be obtained from the appropriate governmental authority. For purposes of this appraisal, CBRE has assumed the information obtained is correct.

## Tax and Assessment Data

The following summarizes the local assessor's estimate of the subject's market value, assessed value, and taxes, and does not include any furniture, fixtures or equipment. The CBRE estimated tax obligation is also shown.

| AD VALOREM TAX INFORMATION |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Assessor's Market Value | Parcel Description | 2020 | 2021 | Pro Forma |
| Lot: 3 Block: 1 HUB N 185' OF |  |  |  |  |
| Total Assessor's Market Value |  | \$2,196,000 | \$1,866,600 | \$1,866,600 |
| Assessed Value @ |  | 5\% | 5\% | 5\% |
|  |  | \$109,800 | \$93,330 | \$93,330 |
| General Tax Rate | (per \$100 A.V.) | 29.21 |  | 29.21 |
| General Tax: |  | \$32,075 |  | \$27,264 |
| Drains: |  | \$919 |  | \$919 |
| Special Assessments: |  | 150 |  | 150 |
| Subtotal |  | \$33,144 |  | \$28,333 |
| Less: 5.0\% Early Payment Discount |  | $(\$ 1,603.74)$ |  | (\$1,363.18) |
| Total Taxes |  | \$32,225 |  | \$26,969 |
| Source: Assessor's Office |  |  |  |  |

The local Assessor's methodology for valuation is based upon an assigned mill rate that is established on a yearly basis. The following equations illustrate how the county determines the yearly taxes:

$$
\begin{aligned}
\text { Market Value } x \text { Taxable Ratio } & =\text { Taxable Value } \\
\text { Taxable Value } x \text { Total Mill Rate* } & =\text { Property Tax Bill }
\end{aligned}
$$

The commercial taxable value is equivalent to $5.0 \%$ of appraised value. A $5 \%$ discount is applied to all early payments. CBRE, Inc. assumes that taxes are paid early in order to take advantage of this discount.

## DELINQUENCY

None noted.

## SPECIAL ASSESSMENTS

The following unpaid special assessments are levied against the subject property and the installments plus interest are incorporated into the pro forma.

```
Special Assessment Information
```

For additional information or to contact the Special Assessments Office visit the Payment Methods webpage.

NOTE: For additional project details click on the project number below.

| Project <br> Number | Project <br> Category | Current Annual Installment ${ }^{1}$ | Un-Certified Balance Remaining (principal only) ${ }^{\text {i }}$ | Work Complete (pending approval) ${ }^{\text {i }}$ | Work in Progress (estimate only) ${ }^{\text {i }}$ | Deferred Balance © |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PR-14-6 | Streets | \$149.90 | \$1,936.52 |  |  |  |
| UR-20-A | Utilities |  |  |  | \$2,367.08 |  |
| Totals: |  | \$149.90 | \$1,936.52 |  | \$2,367.08 |  |

Payment Status

Principal \& Interest Breakdown

| Year | Principal Amount | Interest Amount | Total Payment |
| :--- | :--- | :--- | :--- |
| 2020 | $\$ 58.53$ | $\$ 91.37$ | $\$ 149.90$ |
| 2019 | $\$ 55.97$ | $\$ 93.94$ | $\$ 149.91$ |
| 2018 | $\$ 53.52$ | $\$ 96.39$ | $\$ 149.91$ |

## CONCLUSION

The total taxes for the subject have been estimated as $\$ 26,969$ for the base year of our analysis, based upon an assessed value of $\$ 1,866,600$ or $\$ 28,282$ per unit. This is inline with the current and historical assessment.

For purposes of this analysis, CBRE, Inc. assumes that all taxes are current.

## Market Analysis - Macroeconomic

## ECONOMIC IMPACT OF COVID-19

As of the current date of value and the date of this report, the nation, region, and market area continue to be impacted by the COVID-19 pandemic. In this section we provide a brief overview of the observed and anticipated impacts of COVID-19 from a macroeconomic perspective based on various CBRE sources. For further and updated information, please visit CBRE's resource center at https://www.cbre.com/covid-19.

In this section, we present the "House View" developed by CBRE Econometric Advisors (CBRE-EA). CBRE-EA has revised its global GDP estimates to project significant negative growth in the short term, followed by a relatively rapid recovery in late 2020/early 2021, but with a slightly negative longer-term impact as illustrated below:

Global real GDP index (Q4 $2019=100$ )


Source: CBRE House-View, Oxford Economics, July 2020.
As shown in the following graphs, CBRE-EA projects negative growth for 2020 but an increased rate of growth for 2021.


CBRE-EA is projecting a return to economic growth in Q4 2020 that should lead to a reasonably quick fall in unemployment in the U.S., though not to the level seen just prior to the crisis.

Unemployment has historically been highly correlated with vacancy; the following chart illustrates historical trends for unemployment and all-property vacancy rates in the U.S.
U.S. unemployment rate and all-property vacancy rate


Source: CBRE Econometric Advisors, CBRE House-View, July 2020

## ECONOMIES MOVING OUT OF "LOCKDOWN"

Several countries in Asia and Europe, where the COVID-19 outbreak appears to have peaked, are gradually reopening their economies. While a vaccine has not yet been made available, there are signs of recovery. Since the virus originated in China, they were the first to enter recovery. Recent Q2 figures from China indicate that GDP grew $3.2 \%$ in the second quarter compared to the same time one year ago. This is a clear indicator of how things could evolve in the US, and a rebound in China is likely to impact a number of trade-related channels globally.

## GDP-lead indicator and lockdown stage comparison



[^5]
## STALLED RECOVERY

Towards the end of Q2 2020, a concentration of COVID-19 cases emerged, particularly across the Sunbelt states. This led to a loss of momentum for the nation's economic recovery. Some of these new disruptions are heavily aggregated in some of the more populous states of California, Texas, Florida, and Arizona. The surge in cases has forced businesses within each afflicted state to retract its reopening progress. As such, a prolonged recovery is to be expected; with it, there is potential for delayed economic recovery relative to more optimistic forecasts in recent months.

## KEY TAKEAWAYS \& OBSERVATIONS

The following points summarize key points from CBRE-EA and CBRE's Americas Research:

- The brunt of the impact from COVID-19 has continued to persist. Initial macroeconomic projections for stabilization in Q3 2020 and recovery in Q4 has likely been prolonged due to the rise in cases following initial reopening efforts in Q2 2020.
- Though the labor market remains under significant strain, unemployment across the nation has continued to improve from its April highs. Unemployment is expected to progress its downward trend but may take 24-36 months to fall back to pre-crisis levels.
- The early signs of recovery are noted; as of early July 2020, a reported 4.8 million jobs were added to the US economy in June 2020. This was the second month of strong gains behind May. Further improvement is anticipated with nearly three-quarters of unemployed workers indicating their job loss is classified as "temporary."
- The Fed's role in stabilizing the U.S. economy has been immense, including purchases of corporate debt at levels not seen in the Great Financial Crisis. The Fed's balance sheet has jumped to $\$ 6$ trillion from $\$ 4$ trillion in three months.
- Real estate typically lags macroeconomic indicators and could see a "swoosh-shape" recovery. COVID-19 will impact various industries differently. CBRE-EA is currently anticipating a phased recovery with impacts varying by property type with industrial projected to have the quickest recovery followed by office and then retail.
- Capital values are viewed to be broadly resilient over a $24-36$ month horizon, with significant variation based on sector, location and profile.
- Pent-up demand and stimulation policy are expected to aid a rapid recovery.
- Commercial real estate debt markets have been evolving rapidly and dramatically since the COVID crisis. Initially, 10-year Treasury and LIBOR indexes fell to sub-1\% levels, followed by massive spikes in loan spreads that largely followed the broader credit markets. Following recent policy interventions, loan spreads narrowed by about 50 to 100 basis points. Commercial mortgage rates range from $3.5 \%$ to more than $4 \%$ for most conservatively underwritten deals; value-add and riskier deals are seeing widened
spreads and higher overall rates. Adequate capital still exists from banks, life companies and the GSEs, while the CMBS market remains in recovery mode and debt funds vary depending on their capital sources.
- In addition to market uncertainty, government, company and individual social distancing mandates may impact property inspections resulting in extended due diligence periods.
- A bounce back is already being seen in Asia Pacific. In China, consumption continued to rebound in Q2, supported by a spike in "revenge spending" by shoppers emerging from lockdown.
- A post-pandemic reality will emphasize public safety, technology, and optimizing human capital.


## MACROECONOMIC CONCLUSIONS

Initially, market participants were expecting a rebound between the second half of 2020 and first half of 2021. However, due to increased cases following initial reopening efforts in Q2 2020, recovery for the US economy has lost momentum; resulting in a potentially prolonged recovery timeline. The pace of the recovery will depend in large part on containment of the pandemic, timing of vaccine or other medical solutions, mandated restrictions and policy responses. Unemployment has continued to improve from its April highs, however, the gap between current and pre-pandemic levels is still immense. Fiscal and monetary supply for the economy have been unprecedented and, together with pent-up demand, are expected to enable a relatively sustained return to normalcy once health-oriented concerns are alleviated. If a second wave of the virus can be managed effectively, high rates of growth can be expected in 2021. A "V" shaped recovery is broadly anticipated for the broad economy, whereas real estate is likely to lag somewhat with a "swoosh" shaped recovery expected. There will be short term disruptions that will impact rent collections, near-term vacancies, rent growth, and lease-up across most property types. The impact and recovery will vary by city and by property type. Overall, market participants are indicating a pause across most sale and lease transactions as buyers and tenants continue to navigate this period of uncertainty.

## Market Analysis - Hotel

Understanding the relationship between supply and demand is a critical component of any appraisal, particularly with respect to hotels. Unlike other property types, hotels essentially lease their rooms on a daily basis. While this characteristic allows for an immediate response to changes in market conditions, it also requires a high level of management intensity. There is an inverse relationship between occupancy and average daily rate (ADR), and raising or lowering rates typically has an immediate impact on room-nights sold. Effective management entails finding the proper balance that allows for the maximization of revenue.

In this section we first identify the Subject property's competitive set (e.g., those hotels that tend to compete for the same sources of demand). We then identify relevant demand sources, analyze historical growth patterns and assess the potential for growth (or lack thereof) in demand by segment. The result is a projection of future market performance. Lastly, we conclude with a projection of occupancy and ADR for the Subject property, taking into consideration its competitive strengths and weaknesses relative to the overall market.

Some hotels are more directly competitive than others based on their locations, facilities, branding, etc. This disparity in the level of competitiveness can be handled in a number of ways. Some appraisers assign a percentage to each property and include only a portion of their guest rooms in the competitive set. This technique, while theoretically sound, is highly subjective and the overall analysis can be extremely sensitive to the assumptions made. Alternatively, we have chosen to address this issue through our projected penetration rates. For example, the introduction of a new property that is only marginally competitive will have a limited impact on the Subject property's penetration level, whereas a directly competitive property will likely have a substantial effect. Regardless of the method employed, properly assessing the relationship between supply and demand and its impact on the Subject property and market occupancy requires a level of professional judgment.

## NATIONAL OVERVIEW

## Hotel Market Summary

The following overview was derived primarily from CBRE Hotels Research (CBRE Hotels) 4th Qtr. 2020 Hotel Horizons© report for the United States, as well as CBRE Econometric Advisors (CBREEA), and Kalibri Labs.

According to Kalibri Labs and CBRE Hotels, the annual occupancy rate for the U.S. lodging market was $41.7 \%$ in 2020. This is the lowest annual occupancy rate since the Great Depression in the 1930s. The drop in occupancy, combined with a $22.5 \%$ decline in average daily rate (ADR) resulted in a $51.8 \%$ drop in revenue per available room (RevPAR). Due to the lack of corporate and group demand, higher-priced full-service and convention hotels suffered the greatest declines in RevPAR during the year. Extended-stay and limited-service hotels operating in the more modest-priced segments also experienced declines in performance, but to a lesser degree.

Inflation as measured by the Consumer Price Index (CPI) grew 1.2\% in 2020. CBRE-EA expects inflation to continue at a slow pace and ADR in 2021 will closely reflect real value changes rather than nominal changes only.

The following chart illustrates the magnitude the COVID-19 pandemic has had on U.S. GDP growth. As shown, CBRE is forecasting a ' $V$ ' shaped recovery. While there was a dramatic drop in GDP in 2020, there is anticipated be a significant recovery during 2021 with a return to normal by January of 2022 (we note before a full hotel recovery).

## THE FAMOUS V-SHAPED RECOVERY

2021 U.S. GDP growth forecast by CBRE House-View


Economic activity bottomed out during April 2020 with 20.5 million jobs lost, sending the unemployment rate to $14.7 \%$. The large-scale shutdown of the economy caused an average of
4.4 million job losses per month in the second quarter of 2020. An estimated two-year employment recovery means roughly the same for lodging demand; however, recent employment data shows encouraging growth in the overall economy. As of January 2021, the overall unemployment rate was $6.4 \%$. This is the ninth consecutive month of decreasing unemployment rates. The trend is expected to continue and CBRE is anticipating the unemployment rate will be $4.8 \%$ by year-end 2021.

# WE EXPECT A RELATIVELY RAPID BOUNCE BACK IN THE US 



Source: BLS, CBRE Research, November 2020.

## Baseline Forecast

According to Kalibri Labs, U.S. lodging demand fell by $51.8 \%$ in 2020 compared to 2019. While the drop is dramatic, it is less severe than previously forecasted as a result of the stronger than anticipated summer season. Overall occupancy finished the year at $41.7 \%$ compared to a prior projected figure of $39.8 \%$ in the $2^{\text {nd }}$ Quarter of 2020.

Unfortunately for U.S. hoteliers, ADR was worse than anticipated. The anticipated lack of commercial and group demand during the fall of 2020 limited the revenue generated by hotels in the higher-priced chain scale segments. In turn, this served to lessen the average growth in room rates. CBRE Hotels previously forecast a decrease of $-20.4 \%$ in August of 2020. The actual decrease for the year was -22.5\%.

For 2021, CBRE Hotels anticipates sluggish lodging performance in the first half of the year, followed by significant improvement during the second half. The continued rollout of COVID-19 vaccines, combined with the economic benefits of a second stimulus package, both boost our projections of lodging demand during the third and fourth quarters. On average, occupancy during the second half of 2021 is forecast to be 1,200 basis points ( $12 \%$ ) greater than the first half of 2021.

The favorable leisure travel trends observed during 2020 should expand even further during the summer of 2021 and into the $3^{\text {rd }}$ and $4^{\text {th }}$ Quarters. Unfortunately, tight corporate travel budgets will continue to suppress both commercial and group demand for the remainder of the year.

The slowdown in construction starts will limit competition from new supply beyond 2021. This will serve to accelerate occupancy and ADR recoveries. CBRE Hotels forecasts the lower-priced chain scales to return to 2019 nominal RevPAR levels sooner than the higher-priced chain scales. The following table illustrates our national forecast along with the RevPAR as a percentage of 2019.

COVID-19 IMPACT LEADS TO A HISTORICLOW IN 2020

| Year | Occ | $\Delta 0 c c$ | ADR | $\Delta A D R$ | RevPAR | $\Delta R e v P A R$ | RevPAR <br> $\%$ of 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | $67.0 \%$ | $0.4 \%$ | $\$ 132.93$ | $0.6 \%$ | $\$ 89.05$ | $0.9 \%$ | $100 \%$ |
| 2020 | $41.7 \%$ | $-37.8 \%$ | $\$ 103.05$ | $-22.5 \%$ | $\$ 42.96$ | $-51.8 \%$ | $48 \%$ |
| 2021 | $49.1 \%$ | $17.7 \%$ | $\$ 99.46$ | $-3.5 \%$ | $\$ 48.81$ | $13.6 \%$ | $55 \%$ |
| 2022 | $61.7 \%$ | $25.7 \%$ | $\$ 113.21$ | $13.8 \%$ | $\$ 69.85$ | $43.1 \%$ | $78 \%$ |
| 2023 | $65.1 \%$ | $5.5 \%$ | $\$ 127.02$ | $12.2 \%$ | $\$ 82.65$ | $18.3 \%$ | $93 \%$ |
| 2024 | $65.5 \%$ | $0.7 \%$ | $\$ 136.63$ | $7.6 \%$ | $\$ 89.51$ | $8.3 \%$ | $101 \%$ |
| 2025 | $65.2 \%$ | $-0.5 \%$ | $\$ 143.07$ | $4.7 \%$ | $\$ 93.27$ | $4.2 \%$ | $105 \%$ |

Source: Kalibri Labs, CBRE Hotels Research Q4 2020.
The decline in RevPAR during 2020 was worse than that experienced in the 2001 and 2009 economic downturns combined. However, given the expected rebound in economic growth and historic resiliency of travel demand, we anticipate hotel revenues will experience significant recovery between 2021 and 2023, and that RevPAR will return to prerecession levels by 2024.

## The Demand for Travel

Stays in hotels, short-term rentals, and on cruise ships are driven by leisure and the need for face-to-face business meetings. People avoid travel when they feel unsure about their future financial state (constraint \#1) and when they feel afraid to make trips (constraint \#2). In the wake of the 2008 financial crisis, for example, future cash flow and wealth uncertainties severely impacted travel. Fear of travel is a broader and more complicated phenomena than financial insecurity. Following the tragic 9/11 events, for example, potential travelers avoided boarding airplanes for fear of being entangled in terrorist acts. The most complex constraint impairing travel comes from the fear of contracting communicable diseases or infections. The world has recently experienced outbreaks of several forms of transmissible viruses such as SARS, Ebola, and

H1N1 (Swine Flu). These illnesses took a large human toll, but while the effects on the paid accommodation industry were measurable, they were not devastating. The COVID-19 virus is far more dangerous, and the travel industry has braced for a continued reduction in business and leisure trips until travelers feel safe again.

## Impact on Profits

As a result of the low occupancy levels achieved during 2020, hotel owners and operators responded by reducing their fixed costs as much as possible and spending just minimal amounts on the variable costs. As expected, there is a correlation between the occupancy level and the achieved profit margins. The lower the occupancy level, the lower the GOP and EBITDA margins.

Fortunately, we are in a low inflation period which should help keep the costs of goods, services, and utilities low. Further, recent changes in food and beverage operations and marketing practices have helped to lower fixed operating costs. While it is no solace, U.S. hotels entered this recession in a much more profitable position than past recessions. Occupancy levels had reached a record high in 2019 and profit margins were 450 basis points greater than the long-run average. We expect continued challenges ahead for the U.S. lodging industry but believe travel and the services associated with it will recover and quickly outpace historical peaks once this pandemic is eradicated.

## Investment Rates

Investment rate data for hotel properties from the latest Real Estate Investor Surveys published by PWC is illustrated in the following table:

| HOTEL INVESTOR SURVEY DATA |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Source/Type | Discount Rate |  |  | Overall Cap Rate |  |  |  | Terminal Cap Rate |  |  |
|  | Range |  | Average | Rang |  |  | Average | Range |  | Average |
| PwC Survey: (3rd Qtr. 2020) |  |  |  |  |  |  |  |  |  |  |
| Luxury | 6.50\% | - 12.00\% | 9.63\% | 4.00\% | - | 9.50\% | 7.40\% | 5.75\% | - 9.50\% | 7.83\% |
| Full Service | 8.75\% | - 11.00\% | 9.93\% | 6.00\% | - | 9.00\% | 7.30\% | 7.00\% | - 10.00\% | 8.50\% |
| Limited Service | 8.00\% | - 12.00\% | 9.80\% | 7.00\% | - | 12.00\% | 9.50\% | 8.00\% | - 12.00\% | 9.50\% |
| Select Service | 8.00\% | - 12.00\% | 10.10\% | 7.00\% | - | 11.00\% | 8.50\% | 7.00\% | - 10.50\% | 8.68\% |
| Compiled by: CBRE |  |  |  |  |  |  |  |  |  |  |

According to PwC, as of 3rd Qtr. 2020, the luxury/upper-upscale segment experienced an increase in discount rates of 33 basis points as compared to the 1st Qtr. 2020 survey. Overall rates of return increased 35 basis points. For the full-service segment, discount rates were down by 2 basis points, while overall capitalization rates were down by 8 basis points. The selectservice segment experienced increases in discount rates ( +10 basis points) and overall capitalization rates ( +35 basis points). Limited-service hotel experienced a decline in discount rates (-20 basis points), while overall capitalization rates increased ( +40 basis points).

## Investment Activity

According to Real Capital Analytics (RCA) Year End 2020 US Capital Trends - Hotel report, "The hotel market took one on the chin in 2020, and while activity stumbled, deal volume did not fall to the canvas as in the Global Financial Crisis. Figures throughout 2020 suggest that the worst is over for the hotel market, but we are not finished with the challenges from the COVID-19 pandemic. Like the disease itself, aftereffects will linger on for the hotel market."

Several recent highlights as published by RCA are provided below:

- 'The worst period in deal activity for the hotel market in 2020 was Q2'20 when deal volume fell $90 \%$ YOY to hit the $\$ 771 \mathrm{~m}$ level. The worst point in history for hotel transactions, though, was back in Q2'09 when hotel deal volume fell to just $\$ 646 \mathrm{~m}$. In that last downturn, deal volume only recovered to $\$ 750 \mathrm{~m}$ by the fourth quarter. This year the rebound into the end of year was stronger, with deal volume back to the billions per quarter.'
- 'Granted, deal volume in Q4'20 was still weak relative to last year as activity tumbled $67 \%$ YOY. But at least deal volume is not falling at that $90 \%$ pace anymore. Volume has recovered faster than it did in the last economic recovery because the driver of this downturn was different.'
- 'The last downturn was a function of repricing as the debt portion of the capital stack collapsed. The current slide in the hotel market has largely been driven by a temporary blunting of demand. This said, disruptive competition from the likes of Airbnb did undermine hotel performance leading into the downturn.'
- 'The hotel market has dealt with temporary disruptions to demand in the past. In the aftermath of the $9 / 11$ attacks, there was a stigma attached to travel with many fearful about boarding a plane. As that stigma passed, hotel performance rebounded, and hotel investments outperformed all others in the NCREIF index for a time.'
- 'The price component of hotel returns will be challenged for a while, however. The RCA CPPI for hotels was up only $1.1 \%$ YOY in Q4'20 after a number of quarters of declines earlier in the year. A large overhang of distressed assets may bring prices down once again in the future.'
- 'The recovery in deal activity into Q4'20 was evenly split between full-service and limitedservice hotels. Hotels of both scales saw deal activity hit $\$ 2.1 \mathrm{~b}$ for the quarter. Relative to history however, the limited-service hotel sector is going through a stronger rebound in sales, with volume down only $53 \%$ from a year earlier. The full-service hotel segments of the market were still down $75 \%$ from a year ago in Q4'20.'
- 'Private investors were the dominant source of capital for hotel acquisitions in 2020. Even though their purchases fell $59 \%$ from 2019 levels, this investor group was able to grow their share of total hotel acquisitions to almost two-thirds of the market. These investors homed in on limited-service assets. Private capital was behind 76\% of investment, targeting extended-stay assets and those with larger, suite-style rooms. Acquisitions by institutional capital fell $83 \%$ from 2019 levels. The $13 \%$ of total hotel purchases attributable to institutional investors represents the smallest percentage of hotel investment recorded by this capital group throughout RCA history.'


## THE SILVER LINING

As a result of the COVID-19 virus, markets are exceptionally more volatile. The hospitality sector has been among the most severely disrupted; businesses have suspended non-essential travel and implemented working remote policies, major sporting, social and business events across the country have been postponed or cancelled, and vacation plans and transient corporate and leisure travel have come to a virtual halt in many locations. The practices of social distancing and shelter in place measures, either government mandated or self-enforced, have been the norm since March 2020 and are expected to continue for the coming months. It is clear that the impact of COVID-19 is severe, spanning across all geographies and chain scales. Still, there is cause for optimism in the midst of otherwise bleak conditions. Our forecasts suggest that while the impact is severe, the recovery should start relatively soon. In our current Baseline forecast, the hotel sector is projected to begin rebounding in 2021. Specifically, we note the following:

## PAYCHECK PROTECTION PROGRAM (PPP):

This is the centerpiece of the CARES Act, which pumped more than $\$ 2$ trillion into the economy, including more than $\$ 350$ billion to small businesses. Funds were used so quickly that Congress appropriated another $\$ 310$ billion in business aid. The positive impact of the PPP on the real estate industry was evidenced by stronger-than-expected rent collections in April and May 2020. On December 27, 2020, a second stimulus package was signed into law topping up the program with an additional $\$ 285$ billion in funding and updating the eligible expenses. It also opened up a second PPP loan for businesses that used up their first PPP loan and have experienced a $25 \%$ or greater decrease in revenue.

## ENHANCED UNEMPLOYMENT INSURANCE:

In March 2021, the U.S. Senate and House passed a new version of the $\$ 1.9$ trillion COVID-19 Relief plan, all but guaranteeing funding for a third stimulus check and Child Tax Credit. The plan would provide $\$ 300$ per week through September 6, 2021. The unemployment benefits are also tax exempt for certain households.

FORBEARANCE:
The mortgage forbearance programs led by Fannie May and Freddy Mac in exchange for noneviction of tenants have been particularly effective. While the single-family market has been hit with a significant number of mortgage forbearance requests, the commercial multifamily sector has seen a much lower amount than expected in part because of the effectiveness of unemployment insurance and the PPP that has given many residents the ability to pay rent.

TALF:
The Term Asset-Backed Securities Loan Facility, which involved bond purchases, provided a significant boost to the CMBS market, causing bond spreads to narrow from their peak of more than 1,000 basis points in mid-March 2020 to allow for a modest reopening of the CMBS
market. The program stopped making loans as of December 31, 2020 but the department gave $\$ 10$ billion to the TALF program to cover loan losses.

LIABILITY INSURANCE:
Congress is considering protecting business from liability for claims of COVID-19 infections in the workplace.

## EXPANSION OF MAIN STREET LENDING:

The Federal Reserve Board expanded its Main Street Lending Program to allow more small and medium sized businesses to receive more support. The Board lowered the minimum loan amount, raised the maximum loan limit, adjusted the principal repayment schedule to begin after two years, and extended the term to five years, providing borrowers with greater flexibility in repaying the loans. The Board expects the Main Street program to be open for lender registration soon and to be actively buying loans shortly afterwards.

ADDITIONAL STIMULUS:
As noted previously, the U.S. Senate and House recently passed a $\$ 1.9$ trillion COVID Relief bill in March 2021, all but ensuring another major stimulus package in the near term.

FEDERAL PANDEMIC INSURANCE:
The CARES Act gives individual states the option of extending unemployment compensation to independent contractors and other workers who are ordinarily ineligible for unemployment benefits.

## CONCLUSION

2020 was the worst year on record for the U.S. hotel market as it finished at $41.7 \%$, the lowest occupancy in over 90 years of record keeping. The current Baseline scenario indicates it will take approximately three years for ADR and RevPAR to recover to pre-recession levels. The steep occupancy reductions experienced in 2020 are anticipated to be followed by strong increases over the next two years, with occupancy recovery projected in 2023. ADR will take another year to recover to pre-recession levels, on average, but longer in markets that feel prolonged impacts of the recession. Supply growth will slow dramatically after a wave of completions in 2020. Furthermore, some temporary closures will likely become permanent in 2021 as some hotels convert to alternate uses. While the impact was harsh in 2020, there is light ahead. As of March 2021, there have been three vaccine candidates that are proving effective against COVID-19, and the Biden Administration recently announced there will be enough vaccines for every citizen in the U.S. by the end of May (full distribution will take several additional months). Over the next several years, the hospitality market is projected to recover as confidence returns and travelers feel safe.

## COMPETITIVE HOTEL MARKET ANALYSIS

The subject is classified as an economy lower/mid-scale limited service hotel located in an area commonly referred to as the area surrounding West Acres Mall. Hotel development in the area consists of a variety of limited service chains and is generally located along the I-94 and I-29 Corridors.

## Historical Performance of the Competitive Market

In order to more precisely identify hotel market trends, as they relate to the subject, CBRE has relied on a customized trend report prepared by STR, Inc., a national firm specializing in tracking hotel data. The hotels included in the trend report are based all limited service economy hotels in the area:

# HISTORICAL MARKET PERFORMANCE STR TREND COMPETITIVE PROPERTIES 

| Year | Room Night <br> Supply | Market <br> Occupancy | Room Night <br> Demand | Percent <br> Change | Average <br> Daily Rate | Percent <br> Change | Percent <br> RevPAR | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 613,220 | $63.1 \%$ | 387,109 | --- | $\$ 69.44$ | --- | $\$ 43.84$ | --- |
| 2014 | 629,173 | $65.0 \%$ | 408,771 | $5.6 \%$ | $\$ 69.52$ | $0.1 \%$ | $\$ 45.17$ | $3.0 \%$ |
| 2015 | 659,871 | $57.5 \%$ | 379,098 | $-7.3 \%$ | $\$ 69.38$ | $-0.2 \%$ | $\$ 39.86$ | $-11.7 \%$ |
| 2016 | 711,689 | $52.4 \%$ | 372,686 | $-1.7 \%$ | $\$ 67.92$ | $-2.1 \%$ | $\$ 35.57$ | $-10.8 \%$ |
| 2017 | 713,069 | $49.6 \%$ | 353,375 | $-5.2 \%$ | $\$ 66.75$ | $-1.7 \%$ | $\$ 33.08$ | $-7.0 \%$ |
| 2018 | 714,760 | $49.4 \%$ | 352,813 | $-0.2 \%$ | $\$ 65.52$ | $-1.8 \%$ | $\$ 32.34$ | $-2.2 \%$ |
| 2019 | 714,670 | $48.2 \%$ | 344,254 | $-2.4 \%$ | $\$ 66.24$ | $1.1 \%$ | $\$ 31.91$ | $-1.3 \%$ |
| 2020 | 687,678 | $37.6 \%$ | 258,861 | $-24.8 \%$ | $\$ 58.62$ | $-11.5 \%$ | $\$ 22.07$ | $-30.8 \%$ |
| CAG * | $1.7 \%$ |  |  | $-5.6 \%$ |  | $-2.4 \%$ |  | $-9.3 \%$ |
| Feb TTM 2019 | 714,701 | $49.4 \%$ | 352,889 | --- | $\$ 65.52$ | --- | $\$ 32.35$ | --- |
| Feb TTM 2020 | 714,670 | $48.4 \%$ | 346,109 | $-1.9 \%$ | $\$ 66.11$ | $0.9 \%$ | $\$ 32.02$ | $-1.0 \%$ |
| Feb TTM 2021 | 681,896 | $37.1 \%$ | 253,183 | $-26.8 \%$ | $\$ 58.08$ | $-12.2 \%$ | $\$ 21.56$ | $-32.7 \%$ |
| CAG * | $-2.3 \%$ |  |  | $-15.3 \%$ |  | $-5.9 \%$ |  | $-18.4 \%$ |
| Feb YTD 2018 | 115,581 | $40.0 \%$ | 46,240 | --- | $\$ 67.27$ | --- | $\$ 26.91$ | --- |
| Feb YTD 2019 | 115,522 | $40.1 \%$ | 46,316 | $0.2 \%$ | $\$ 67.28$ | $0.0 \%$ | $\$ 26.97$ | $0.2 \%$ |
| Feb YTD 2020 | 115,522 | $41.7 \%$ | 48,171 | $4.0 \%$ | $\$ 66.36$ | $-1.4 \%$ | $\$ 27.67$ | $2.6 \%$ |
| Feb YTD 2021 | 109,740 | $38.7 \%$ | 42,493 | $-11.8 \%$ | $\$ 64.18$ | $-3.3 \%$ | $\$ 24.85$ | $-10.2 \%$ |
| CAG * | $-2.5 \%$ |  |  | $-4.2 \%$ |  | $-2.3 \%$ |  | $-4.0 \%$ |

* Compound Annual Growth

Source: STR Trend Report

Prior to COVID-19, the subject market occupancy has performed in a relatively stable pattern. Over this time period, average daily rate (ADR) has witnessed a moderate declining trend which is presumable the result of an aging competitive set as well as the larger market being somewhat over-supplied.

The decrease in the subject's submarket year-to-date and trailing-twelve-month performance is directly attributable to the COVID-19 pandemic.

## Proposed Hotels/Additions to Supply

No new hotel construction was observed or is reported as planned in the Fargo Area.
While CBRE has made several attempts to determine the level of new hotel supply entering the marketplace, it is impossible to determine every hotel that will be developed in the future, when they will be completed, or their potential impact to the subject. The inherent risk of any future new hotel supply has been implicitly considered in the selection of a stabilized occupancy level for the subject property.

The following information was extracted from the Dickinson Press as of April 11, 2021:
At least seven of the 60-plus hotels in the metro area were at least temporarily closed as of April $5-6$, several of which had signs saying that COVID was the cause:

Quality Suites, 1415 35th St. S., Fargo
Kelly Inn, 4207 13th Ave. S., Fargo
Econo Lodge East, 1401 35th St. S., Fargo
Econo Lodge West, 3825 9th Ave. S., Fargo
Scandia Hotel, 717 4th St. N., Fargo
Red River Inn and Suites 901 38th St. S., Fargo
Howard Johnson, 525 Main Ave., West Fargo
"The hotel market has been depressed" through the pandemic, said Charley Johnson, president and CEO of the Fargo-Moorhead Convention and Visitors Bureau. "The whole hospitality sector has been devastated by this."

In the fourth week of March 2020, the occupancy rate of F-M metro hotels stood at an anemic $17.2 \%$. This year for the week ending March 27, occupancy had bounded back to $54.2 \%$.
"That's good. That's good," Johnson said. "So now, we look like we're really great."
In February of this year, local hotel occupancy was $48.6 \%$ (and about $35.3 \%$ statewide for North Dakota). In February of 2020, just before COVID-19 took hold of the nation, the occupancy rates were higher at $55.5 \%$ ( $47 \%$ statewide), he said.
"That was the last real good month of business last year," Johnson said.
Hotel revenues have been significantly down through the pandemic, Johnson said.
The revenue for calendar year 2020 was $39.5 \%$ below what it was for 2019, he said. Revenue from this February was $25.6 \%$ less than it was in 2020, but that was "actually a big improvement," Johnson said, as revenues between the 2020 Christmas season and January were $30 \%$ below what they had been for 2019.
https://www.thedickinsonpress.com/business/6979753-Hotels-in-Fargo-Moorhead-North-Dakota-hit-hard-as-pandemic-losses-lead-to-closings

## HOTEL DEMAND GENERATORS

Demand for hotel rooms is categorized in three ways:

- Demonstrated Demand: the demand already captured at competitive hotels;
- Induced Demand: the demand that does not presently seek accommodations in the competitive market, but could be persuaded to do so through marketing efforts, room rates, facilities, services and amenities.
- Unsatisfied Demand: the demand that seeks accommodations in the market but is not satisfied due to one of a number of factors: sell-outs during peak season; lack of a particular type of accommodation; lack of meeting space; or high room rates.


## Demand Growth Conclusions

Based on historic trends for the various demand segments, the state of the local and national economies, and conversations with local hotel operators in the marketplace, the applicable demand segments are projected to exhibit the following growth trends.

| ANNUAL DEMAND GROWTH RATES |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2028 | 2028 |  |  |
| Segment | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | and beyond |
| Total | $-25.0 \%$ | $25.0 \%$ | $15.0 \%$ | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ |
| Compiled by CBRE |  |  |  |  |  |  |  |  |

## HISTORIC OPERATING PERFORMANCE

The subject's occupancy, ADR, and RevPAR history, including year-to-date figures, is illustrated as follows:

| SUBJECT'S HISTORIC OPERATING PERFORMANCE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Period |  | $\%$ |  | $\%$ |  | $\%$ |  |
|  | Occupancy | Change | ADR | Change | RevPAR | Change |  |
| Year Ended: $12 / 31 / 2017$ | $40 \%$ |  | $\$ 53.49$ |  | $\$ 21.22$ |  |  |
| Year Ended: $12 / 31 / 2018$ | $35 \%$ | $-10.9 \%$ | $\$ 52.62$ | $-1.6 \%$ | $\$ 18.60$ | $-12.4 \%$ |  |
| Year Ended: $12 / 31 / 2019$ | $30 \%$ | $-14.7 \%$ | $\$ 52.61$ | $0.0 \%$ | $\$ 15.86$ | $-14.7 \%$ |  |
| Annualized YTD $4 / 30 / 2020$ | $20 \%$ | -- | $\$ 44.94$ | -- | $\$ 9.05$ | -- |  |

Source: CBRE/Property Management
The decrease in performance is directly attributable to the COVID-19 pandemic as well as the subject's closure. Again, ownership did not disclose when the closure began.

## FORECAST OF OCCUPANCY AND AVERAGE DAILY RATE

The average daily rate and the overall occupancy of a lodging facility are the foundation for the property's financial performance. While a property's other revenue components (food and beverage, telephone, spa, other income, etc) are crucial to the operation of the hotel, they are dependent on the overall number of occupied rooms. Furthermore, the occupancy and average daily rate of a hotel are highly correlated. In reality, one cannot make a projection of one without a projection of the other. Therefore, while we have made specific projections of occupancy, but have considered the subject's positioned rate in our forecast.

In order to project the future occupancy levels of the subject, we have estimated the level of patronage by market segment that can be reasonably captured (penetration). The extent to which the subject can capture demand from each market segment was estimated by performing a fair share penetration analysis.

A hotel's fair share is defined as the number of available rooms divided by the total supply of available rooms in the competitive market, including the subject. Factors indicating the subject would possess competitive advantages suggest a market penetration in excess of 100 percent of fair share, while competitive weaknesses are reflected in penetration less than 100 percent.

## Penetration

Penetration is the relationship between a market's fair share and its actual share of the overall demand. For example, a 100 -room hotel would equate to $10 \%$ of a 1,000 room comperitive set. If this hotel were to capture $10 \%$ of the overall lodging demand, it would penetrate the market by 100 percent.

Market penetration, or penetration rate, is the ratio of captured demand to fair share of demand. Factors indicating competitive advantages are typically reflected in penetration rates above 100 percent, while, conversely, competitive disadvantages are reflected in penetration rates below 100 percent. Actual penetration of each market segment by the Subject may deviate from fair market share for the reasons such as the following:

- The competitive advantages or disadvantages of the hotel versus the competition taking into consideration such factors as age, location, room rate structure, chain affiliation, quality of management, marketing efforts, and image;
- The characteristics, needs, and composition of each market segment;
- The restrain on demand captured due to capacity constraints during certain periods of the week or times of the year; and
- Management decisions concerning target markets.

The projections of captured penetration rates for the subject by demand segment along with the resulting projections of occupied room-nights are illustrated as follows:

PROJECTED SUBJECT PENETRATION SCHEDULE

| Year Ending 12/31/ | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUBJECT PROPERTY FAIR SHARE |  |  |  |  |  |  |  |  |  |
| Market Room Supply | 1,868 | 1,868 | 1868 | 1,868 | 1,868 | 1,868 | 1,868 | 1,868 | 1,868 |
| Subject Avg. Room Count | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 |
| Fair Share | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% |
| ROOM NIGHTS CAPTURED BY SUBJECT |  |  |  |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |  |  |  |
| Fair Share | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% |
| Penetration Factor | 81.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% |
| Market Share | 2.9\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% |
| Demand | 253,183 | 189,887 | 237,359 | 272,963 | 279,185 | 283,991 | 289,670 | 295,464 | 302,199 |
| Market Share | 2.9\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% |
| Capture | 7,244 | 6,574 | 8,217 | 9,449 | 9,665 | 9,831 | 10,028 | 10,228 | 10,462 |
| Total Capture | 7,244 | 6,574 | 8,217 | 9,449 | 9,665 | 9,831 | 10,028 | 10,228 | 10,462 |
| Potential Subject Occupancy Overall Potential Subject | 30.1\% | 27.3\% | 34.1\% | 39.2\% | 40.0\% | 40.8\% | 41.6\% | 42.5\% | 43.3\% |
| Penetration | 81.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% |

Compiled by CBRE
The appraiser has projected an increase in market share on the basis of the subject's location and repositioned ownership.

The overall accommodated room night demand is multiplied by the subject's fair share and by the projected penetration ratio to derive the subject's accommodated room night demand. Although the subject's illustrated occupancy rates increase after the stabilized year, we have selected $40.0 \%$ as the stabilized occupancy figure. The stabilized occupancy figure is intended to be an average figure over the projected holding period. The following depicts the derivation of the occupancy projections for the subject.

| SUBJECT PROPERTY ESTIMATED OCCUPANCY ADJUSTED TO PROJECTION DATES |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Competitive Set Year Ending 12/30/ | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Room Nights Captured | 7,244 | 6,574 | 8,217 | 9,449 | 9,665 | 9,831 | 10,028 | 10,228 | 10,462 |
| Available Room Nights | 24,090 | 24,090 | 24,090 | 24,090 | 24,156 | 24,090 | 24,090 | 24,090 | 24,156 |
| Potential Subject Occupancy | 30.1\% | 27.3\% | 34.1\% | 39.2\% | 40.0\% | 40.8\% | 41.6\% | 42.5\% | 43.3\% |
| Overall Potential Subject Market Share | 2.9\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% | 3.5\% |
| Overall Potential Subject Penetration | 81.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% | 98.0\% |
| Adjustment to Projection Year Ending 3/15/ | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |  |
| First Year \% | 79.5\% | 79.5\% | 79.5\% | 79.5\% | 79.5\% | 79.5\% | 79.5\% | 79.5\% |  |
| Second Year \% | 20.5\% | 20.5\% | 20.5\% | 20.5\% | 20.5\% | 20.5\% | 20.5\% | 20.5\% |  |
| Adjusted Room Nights Accommodated | 6,911 | 8,470 | 9,514 | 9,678 | 9,872 | 10,069 | 10,299 | 10,270 |  |
| Projection Period Fiscal Year Occupancy | 28.7\% | 35.2\% | 39.4\% | 40.2\% | 41.0\% | 41.8\% | 42.6\% | 42.6\% |  |
| Rounded Occupancy | 29\% | 35\% | 39\% | 40\% | 41\% | 42\% | 43\% | 43\% |  |
| Overall Market Share | 3.5\% | 3.4\% | 3.4\% | 3.4\% | 3.5\% | 3.5\% | 3.5\% | 3.4\% |  |
| Overall Penetration | 99.1\% | 97.5\% | 97.0\% | 97.6\% | 98.0\% | 98.5\% | 98.8\% | 97.0\% |  |
| Captured Room Nights (Based on Rounded Occ.) | 6,986 | 8,432 | 9,421 | 9,636 | 9,877 | 10,118 | 10,387 | 10,359 |  |
| Compiled by CBRE |  |  |  |  |  |  |  |  |  |

## Average Daily Rate

As noted previously, one of the most important considerations in deriving an opinion of value of a hotel is its forecast of a supportable average daily rate (ADR). The ADR of a hotel can be calculated by dividing the total rooms revenue by the total number of occupied rooms achieved during a specified period of time.

## SUBJECT'S COMPETITIVE POSITIONING

The subject's historic ADR including the trailing twelve months (TTM) is illustrated as follows:

| SUBJECT'S HISTORIC ADR TRENDS |  |  |
| :---: | :---: | :---: |
| Period | ADR | \% Change |
| Year Ended: $12 / 31 / 2017$ | $\$ 53.49$ | -- |
| Year Ended: $12 / 31 / 2018$ | $\$ 52.62$ | $-1.6 \%$ |
| Year Ended: $12 / 31 / 2019$ | $\$ 52.61$ | $0.0 \%$ |
| Annualized YTD 4/30/2020 | $\$ 44.94$ | -- |
| Source: CBRE/Property Management |  |  |

The projections for ADR growth and the resulting rates used in the analysis are illustrated as follows:

| SUBJECT'S ESTIMATED ADR |  |  |  |
| :---: | :---: | :---: | :---: |
| 12 Months | ADR | Estimated |  |
| Ending | Growth | ADR |  |
| $12 / 31 / 2020$ | -- | $\$ 52.61$ |  |
| $3 / 15 / 2021$ | $-2.0 \%$ | $\$ 51.55$ |  |
| $3 / 15 / 2022$ | $0.0 \%$ | $\$ 51.55$ |  |
| $3 / 15 / 2023$ | $10.0 \%$ | $\$ 56.70$ |  |
| $3 / 15 / 2024$ | $7.0 \%$ | $\$ 60.67$ |  |
| $3 / 15 / 2025$ | $2.5 \%$ | $\$ 62.19$ |  |
| $3 / 15 / 2026$ | $2.5 \%$ | $\$ 63.74$ |  |
| $3 / 15 / 2027$ | $2.5 \%$ | $\$ 65.33$ |  |
| $3 / 15 / 2028$ | $2.5 \%$ | $\$ 66.97$ |  |
| * Inflationary adjustment of $-2.0 \%$ from $12 / 31 / 20$ |  |  |  |
| through 3/15/21 (projection start date). |  |  |  |
|  |  |  |  |
| Source: CBRE |  |  |  |

## CONCLUSION

The subject's occupancy, ADR, RevPAR, and corresponding room revenue for the first several years of our projection analysis are illustrated as follows:

| OCCUPANCY, ADR, \& ROOMS REVENUE CONCLUSIONS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Fiscal Year Ending 3/15/ | 2022 | 2023 | 2024 | 2025 |
| Avg. Available Rooms | 66 | 66 | 66 | 66 |
| Annual Room Nights | 24,090 | 24,090 | 24,156 | 24,090 |
| Occupancy | $29 \%$ | $35 \%$ | $39 \%$ | $40 \%$ |
| Occupied Rooms | 6,986 | 8,432 | 9,421 | 9,636 |
| ADR | $\$ 51.55$ | $\$ 56.70$ | $\$ 60.67$ | $\$ 62.19$ |
| RevPAR | $\$ 14.95$ | $\$ 19.85$ | $\$ 23.66$ | $\$ 24.87$ |
| RevPAR Growth |  | $32.8 \%$ | $19.2 \%$ | $5.1 \%$ |
| Total Rooms Revenue | $\$ 360,103$ | $\$ 478,068$ | $\$ 571,555$ | $\$ 599,224$ |
| Source: CBRE |  |  |  |  |

Based on the foregoing analysis, the indicated occupancy and ADR figures are achievable. Although it is possible that the subject will experience growth in occupancy and ADR above those estimated in this report, it is also possible that sudden economic downturns, unexpected additions to rooms supply or other external factors will force the property below the selected point of stability. Consequently, the estimated occupancy and ADR levels are representative of the most likely potential operations of the subject over the projected holding period based on our analysis of the market as of the date of this appraisal.

The subject's projection of rooms revenue is illustrated again in the Income Capitalization Section of this report.

## Highest and Best Use

In appraisal practice, the concept of highest and best use represents the premise upon which value is based. The four criteria the highest and best use must meet are:

- legally permissible;
- physically possible;
- financially feasible; and
- maximally productive.

The highest and best use analysis of the subject is discussed below.

## AS VACANT

The property is zoned for hotel use and is of sufficient size to accommodate various types of development. The immediate area includes various hotel land uses. Considering the surrounding land uses, location attributes, legal restrictions and other factors, it is our opinion that a hotel oriented use would be reasonable and appropriate when conditions improve (presently feasibility is not likely). Therefore, it is our opinion that the highest and best use would be for hotel-related use, time and circumstances warranting.

## AS IMPROVED

As improved, the subject involves a hotel-oriented facility. The current use is legally permissible and physically possible. The improvements continue to contribute value to the property and based on our analysis, the existing use is financially feasible. Therefore, it is our opinion that the highest and best use of the subject, as improved, is for continued hotel related use.

## Appraisal Methodology

In appraisal practice, an approach to value is included or omitted based on its applicability to the property type being valued and the quality and quantity of information available.

## COST APPROACH

The cost approach is based on the proposition that the informed purchaser would pay no more for the subject than the cost to produce a substitute property with equivalent utility. This approach is particularly applicable when the property being appraised involves relatively new improvements that represent the highest and best use of the land, or when it is improved with relatively unique or specialized improvements for which there exist few sales or leases of comparable properties.

## SALES COMPARISON APPROACH

The sales comparison approach utilizes sales of comparable properties, adjusted for differences, to indicate a value for the subject. Valuation is typically accomplished using physical units of comparison such as price per square foot, price per unit, price per floor, etc., or economic units of comparison such as gross rent multiplier. Adjustments are applied to the physical units of comparison derived from the comparable sale. The unit of comparison chosen for the subject is then used to yield a total value. Economic units of comparison are not adjusted, but rather analyzed as to relevant differences, with the final estimate derived based on the general comparisons.

## INCOME CAPITALIZATION APPROACH

The income capitalization approach reflects the subject's income-producing capabilities. This approach is based on the assumption that value is created by the expectation of benefits to be derived in the future. Specifically estimated is the amount an investor would be willing to pay to receive an income stream plus reversion value from a property over a period of time. The two common valuation techniques associated with the income capitalization approach are direct capitalization and the discounted cash flow (DCF) analysis.

## METHODOLOGY APPLICABLE TO THE SUBJECT

In valuing the subject, only the sales comparison and income capitalization approaches are applicable and have been used. Given the nature of the subject's age/condition, and considering the complexity and subjectivity of accurately measuring all forms of depreciation, the cost approach would not produce a meaningful value indicator. Further, our research indicates that buyers of complex hotel assets rely primarily on the economics of the investment rather than replacement or reproduction costs when forming an opinion of purchase price. For these reasons, there is limited application of this approach.

## Income Capitalization Approach

The Income Capitalization Approach to value is based upon the premise that an investor would not pay more for a property than for another investment with similar risk and return characteristics. This approach analyzes a property's ability to generate financial returns as an investment, and converts the anticipated future benefits of property ownership into an estimate of present value. For income producing properties like hotels, future benefits include net income before debt service and depreciation and any reversionary proceeds from a sale. The income capitalization approach is the preferred value method for existing hotels and most closely reflects the underwriting practices of informed buyers. It is also particularly relevant for hotels, which are typically purchased for investment purposes and involve relatively high risks.

The Income Capitalization includes two approaches to forming an opinion of market value: the Direct Capitalization Approach and the Discounted Cash Flow Analysis. The Direct Capitalization Approach involves capitalizing a single, stabilized estimate of net income at a market derived capitalization rate - a rate that reflects an appropriate risk adjusted return to an investor. The net income that is capitalized relates to a representative year, or more technically, the discounted average net income over the property's economic life. The Discounted Cash Flow Analysis involves deriving an indicated present value by discounting estimating net operating income streams for each year of the projection period (10 years in this analysis) and proceeds from a hypothetical sale of the property at reversion at a chosen yield rate chosen yield rate (internal rate of return or discount rate). For this analysis, we have utilized the discounted cash flow method to value the subject property and tested the reasonableness of the implied historical, first year, stabilized year and deflated stabilized direct capitalization rates.

The following map and tables summarize the comparable data used in the valuation of the subject, which were previously analyzed and compared to the subject in the Market Analysis section of this report. A detailed description of each property is included in the addenda.

## OCCUPANCY, ADR, AND REVPAR CONCLUSIONS

The subject's occupancy, ADR, RevPAR, and corresponding room revenue for the first several years of our projection analysis are illustrated as follows and were discussed and analyzed in the hotel market analysis:

| OCCUPANCY, ADR, \& ROOMS REVENUE CONCLUSIONS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Fiscal Year Ending 3/15/ | 2022 | 2023 | 2024 | 2025 |
| Avg. Available Rooms | 66 | 66 | 66 | 66 |
| Annual Room Nights | 24,090 | 24,090 | 24,156 | 24,090 |
| Occupancy | $29 \%$ | $35 \%$ | $39 \%$ | $40 \%$ |
| Occupied Rooms | 6,986 | 8,432 | 9,421 | 9,636 |
| ADR | $\$ 51.55$ | $\$ 56.70$ | $\$ 60.67$ | $\$ 62.19$ |
| RevPAR | $\$ 14.95$ | $\$ 19.85$ | $\$ 23.66$ | $\$ 24.87$ |
| RevPAR Growth |  | $32.8 \%$ | $19.2 \%$ | $5.1 \%$ |
| Total Rooms Revenue | $\$ 360,103$ | $\$ 478,068$ | $\$ 571,555$ | $\$ 599,224$ |
| Source: CBRE |  |  |  |  |

## INCOME AND EXPENSE HISTORY

Historical income and expense data was made available and is summarized in the table that follows. For purposes of our analysis, we assume the information provided is accurate. Where applicable, we have reclassified the available information to conform to the Uniform System of Accounts for the Lodging Industry, an industry-standard accounting format. The Uniform System of Accounts for the Lodging Industry was developed by the American Hotel \& Motel Association and is in general use throughout the hospitality industry. In conformance with this system of account classifications, only direct operating expenses are charged to operating departments of the hotel. The general overhead items which are applicable to operations as a whole are classified as undistributed operating expenses and include administration and general expenses, marketing expenses, property operations and maintenance expenses, energy and utility costs, management fees, property taxes, insurance, and a reserve for replacement. The subject operating statements have been reconstructed to conform to the Uniform System of Accounts for the Lodging Industry.

Please note the following with respect to the historical financial data provided:

- Historic revenues were provided however it is not clear when the subject was closed.
- No expenses were provided for the subject property, so all details were benchmarked against industry and expense comparable data.

The following are summaries of the available subject operating historical operating results.



## INCOME AND EXPENSE COMPARABLES

This analysis incorporates revenue estimates based on our survey of comparable and competitive properties, and general market trend information. The revenue and expense comparisons include three limited service hotels all located in the region. The following charts summarize income and expenses taken from regional revenue/expense comparables.

| COMPARABLE INCOME AND EXPENSE DATA - SELECTED HOTELS |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property | Comparable 1 |  |  |  | Comparable 2 |  |  |  | Comparable 3 |  |  |  |
| Location | Midwest |  |  |  | Midwest |  |  |  | Midwest |  |  |  |
| Hotel Description / Name | Limited Service |  |  |  | Limited Service |  |  |  | Limited Service |  |  |  |
| Year | 2018 |  |  |  | 2018 |  |  |  | 2018 |  |  |  |
| Days Open | 365 |  |  |  | 365 |  |  |  | 365 |  |  |  |
| Avg. No. of Rooms | 47 |  |  |  | 125 |  |  |  | 100 |  |  |  |
| Occupancy | 49.5\% |  |  |  | 67.2\% |  |  |  | 56.9\% |  |  |  |
| Average Daily Rate | \$72.94 |  |  |  | \$56.18 |  |  |  | \$87.67 |  |  |  |
|  | Total | Ratio to Sales | PAR | POR | Total | Ratio to Sales | PAR | POR | Total | Ratio to Sales | PAR | POR |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms | \$619,763 | 99.5\% | \$13,186 | \$72.98 | \$1,721,827 | 98.1\% | \$13,775 | \$56.16 | \$1,819,351 | 92.4\% | \$18,194 | 587.60 |
| Other Operated Departments |  | 0.0\% | so | \$0.00 |  | 0.0\% | so | \$0.00 |  | 0.0\% | so | 50.00 |
| Miscellaneous Income | 3,114 | 0.5\% | \$66 | \$0.37 | 33,088 | 1.9\% | \$265 | \$1.08 | 149,948 | 7.6\% | \$1,499 | \$7.22 |
| Total Operating Revenue | \$622,878 | 100.0\% | \$13,253 | \$73.35 | \$1,754,915 | 100.0\% | \$14,039 | \$57.24 | \$1,969,299 | 100.0\% | \$19,693 | \$94.82 |
| DEPARTMENTAL EXPENSES* |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms Expense | \$170,121 | 27.4\% | \$3,620 | \$20.03 | \$731,033 | 42.5\% | \$5,848 | \$23.84 | \$415,986 | 22.9\% | \$4,160 | \$20.03 |
| Other Operated Departments Expense | - |  | so | \$0.00 |  |  | so | \$0.00 |  |  | so | 50.00 |
| Miscellaneous Income Expense | - | 0.0\% | so | \$0.00 |  | 0.0\% | so | \$0.00 |  | 0.0\% | so | \$0.00 |
| Total Departmental Expenses | \$170,121 | 27.3\% | \$3,620 | \$20.03 | \$731,033 | 41.7\% | \$5,848 | \$23.84 | \$415,986 | 21.1\% | \$4,160 | \$20.03 |
| DEPARTMENTAL PROFIT | \$452,757 | 72.7\% | 59,633 | \$53.32 | \$1,023,882 | 58.3\% | 58,191 | 533.39 | \$1,553,313 | 78.9\% | \$15,533 | 574.79 |
| UNDISTRIBUTED OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative and General | \$55,639 | 8.9\% | \$1,184 | \$6.55 | \$155,165 | 8.8\% | \$1,241 | \$5.06 | \$160,896 | 8.2\% | \$1,609 | \$7.75 |
| Information and Telecommunications Systems | 2,594 | 0.4\% | \$55 | \$0.31 | 34,149 | 1.9\% | \$273 | \$1.11 | 12,771 | 0.6\% | \$128 | \$0.61 |
| Marketing | 26,085 | 4.2\% | \$555 | \$3.07 | 99,152 | 5.6\% | \$793 | \$3.23 | 57,724 | 2.9\% | \$577 | \$2.78 |
| Franchise Fees | 32,538 | 5.3\% | \$692 | \$3.83 | 86,091 | 5.0\% | \$689 | \$2.81 | 59,640 | 3.3\% | \$596 | \$2.87 |
| Property Operations and Maintenance | 79,061 | 12.7\% | \$1,682 | \$9.31 | 140,311 | 8.0\% | \$1,122 | \$4.58 | 135,802 | 6.9\% | \$1,358 | \$6.54 |
| Utilities | 32,762 | 5.3\% | \$697 | \$3.86 | 119,384 | 6.8\% | \$955 | \$3.89 | 196,165 | 10.0\% | \$1,962 | \$9.45 |
| Total Undistributed Expenses | \$228,677 | 36.7\% | \$4,865 | \$26.93 | \$634,252 | 36.1\% | \$5,074 | \$20.69 | \$622,998 | 31.6\% | \$6,230 | \$30.00 |
| Gross operating Profit | \$224,080 | 36.0\% | \$4,768 | \$26.39 | \$389,630 | 22.2\% | \$3,117 | \$12.71 | 5930,315 | 47.2\% | 59,303 | \$44.79 |
| Management Fee | \$21,801 | 3.5\% | \$464 | \$2.57 | \$61,422 | 3.5\% | \$491 | \$2.00 | \$68,925 | 3.5\% | \$689 | \$3.32 |
| INCOME BEFORE NON-OPERATING INCOME AND EXPENSES | \$202,279 | 32.5\% | \$4,304 | \$23.82 | \$328,208 | 18.7\% | \$2,626 | \$10.70 | \$861,390 | 43.7\% | \$8,614 | \$41.48 |
| NON-OPERATING INCOME AND EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes | 34,083 | 5.5\% | \$725 | \$4.01 | 113,118 | 6.4\% | \$905 | \$3.69 | 92,254 | 4.7\% | \$923 | 54.44 |
| Insurance | 15,064 | 2.4\% | \$321 | \$1.77 | 67,018 | 3.8\% | \$536 | \$2.19 | 31,992 | 1.6\% | \$320 | \$1.54 |
| Reserve for Replacement | 24,915 | 4.0\% | \$530 | \$2.93 | 70,197 | 4.0\% | \$562 | \$2.29 | 78,772 | 4.0\% | \$788 | \$3.79 |
| Total Non-Operating Income and Expenses | \$74,062 | 11.9\% | \$1,576 | \$8.72 | \$250,333 | 14.3\% | \$2,003 | 58.16 | \$203,018 | 10.3\% | \$2,030 | 59.78 |
|  |  |  | so | 50.00 |  |  | so | 50.00 |  |  | so | 50.00 |
| NET INCOME (EBITDA) | \$128,217 | 20.6\% | \$2,728 | \$15.10 | \$77,875 | 4.4\% | \$623 | \$2.54 | \$658,372 | 33.4\% | \$6,584 | \$31.70 |

Source: Hotel Operating Statements

## FIXED AND VARIABLE REVENUE AND EXPENSE ANALYSIS

Operating revenues and expenses for hotels have a component that is fixed and a component that is variable with respect to increases or decreases in occupancy. The fixed component increases at an inflationary level, while the variable component is adjusted in proportion to the use of the hotel facility.

The applicable fixed and variable ratios were derived through discussions with hotel experts and are consistent with industry norms. These ratios and the associated revenue component drivers are illustrated as follows:

| FIXED AND VARIABLE AMOUNTS |  |  |  |
| :---: | :---: | :---: | :---: |
| COMPONENT | FIXED \% | VARIABLE \% | VAR. DRIVER |
| REVENUE |  |  |  |
| Rooms | N/A | N/A | N/A |
| Other Operated Departments | 30.0\% | 70.0\% | Occ Rooms |
| Miscellaneous Income | 20.0\% | 80.0\% | Occ Rooms |
| DEPARTMENTAL EXPENSES |  |  |  |
| Rooms Expense | 60.0\% | 40.0\% | Occ Rooms |
| Other Operated Departments Expense | 50.0\% | 50.0\% | MOR Rev |
| UNDISTRIBUTED OPERATING EXPENSES |  |  |  |
| Administrative and General | 90.0\% | 10.0\% | Total Rev |
| Information and Telecommunications | 85.0\% | 15.0\% | Total Rev |
| Marketing | 70.0\% | 30.0\% | Total Rev |
| Franchise Fees | N/A | N/A | See Detail |
| \% or Room Revenue |  |  |  |
| \% of F\&B Revenue |  |  |  |
| \% of Other Revenue |  |  |  |
| \% of Total Revenue |  |  |  |
| Property Operations and Maintenance | 70.0\% | 30.0\% | Total Rev |
| Utilities | 90.0\% | 10.0\% | Total Rev |
| Management Fee | 0.0\% | 100.0\% | Total Rev |
| FIXED CHARGES |  |  |  |
| Property Taxes | 100.0\% | 0.0\% | N/A |
| Insurance | 100.0\% | 0.0\% | N/A |
| Reserve for Replacement | 0.0\% | 100.0\% | N/A |

Source: CBRE

## DEPARTMENTAL PROJECTIONS

## Rooms Department

ROOMS REVENUES
The subject's and the comparable data revenues for this department as a percentage of total revenues, as a percentage of Rooms department revenues, and on a per occupied room basis are summarized as follows:

| ROOMS REVENUE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$511 | 99.5\% | \$7,746 | \$53.49 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$448 | 98.6\% | \$6,788 | \$52.62 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$382 | 99.1\% | \$5,791 | \$52.61 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$218 | 98.4\% | \$3,303 | \$44.94 |
| Comparable 1 | \$620 | 99.5\% | \$13,186 | \$72.98 |
| Comparable 2 | \$1,722 | 98.1\% | \$13,775 | \$56.16 |
| Comparable 3 | \$1,819 | 92.4\% | \$18,194 | \$87.60 |
| DCF Estimate - YR 1 | \$360 | 98.7\% | \$5,456 | \$51.55 |
| DCF Stabilized Estimate - YR 4 | \$599 | 98.9\% | \$9,079 | \$62.19 |
| Compiled by CBRE |  |  |  |  |

Analysis of Rooms Department Revenues were previously provided.

## ROOMS EXPENSES

Rooms expenses include labor costs such as salaries and wages for front desk, housekeeping, reservations, bell staff and laundry, plus employee benefits. Also included herein are linens, cleaning supplies, guest supplies, uniforms, central or franchise reservation fees, equipment leases and travel agent commissions. Payroll costs are typically the largest component. A hotel is labor-intensive, although relatively low-paying. Overall, wages typically account for 50\% to 60\% of the total departmental expense. The comparable data and projections for the subject are summarized as follows:

| ROOMS EXPENSE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Dept. Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 |  |  |  |  |
| Subject Complete Calendar Year Ended: Dec 31, 2018 |  |  |  |  |
| Subject Complete Calendar Year Ended: Dec 31, 2019 |  |  |  |  |
| Subject Annualized Ytd Ending: Apr 30, 2020 |  |  |  |  |
| Comparable 1 | \$170 | 27.4\% | \$3,620 | \$20.03 |
| Comparable 2 | \$731 | 42.5\% | \$5,848 | \$23.84 |
| Comparable 3 | \$416 | 22.9\% | \$4,160 | \$20.03 |
| DCF Estimate - YR 1 | \$117 | 32.6\% | \$1,779 | \$16.81 |
| DCF Stabilized Estimate - YR 4 | \$154 | 25.8\% | \$2,339 | \$16.02 |
| Compiled by CBRE |  |  |  |  |

The projection of rooms expense is based on the subject property operating history and comparable hotel data, as a percentage of room revenue. It also considers the fixed and variable components of this expense during fluctuations in occupancy. Using the comparable data, this account is bracketed as a percentage of revenue.

Food \& Beverage Department
FOOD \& BEVERAGE REVENUE
Food \& Beverage revenue is generated by a hotel's restaurants, lounges, coffee shops, snack bars, banquet rooms, and room service. As noted, the subject only includes a breakfast area. The subject's and the comparable data revenues for this department as a percentage of total revenues, on a per available room basis, and on a per occupied room basis are summarized as follows:

| FOOD \& BEVERAGE REVENUE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 1 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 2 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 3 | \$0 | 0.0\% | \$0 | \$0.00 |
| DCF Estimate - YR 1 | \$0 | 0.0\% | \$0 | \$0.00 |
| DCF Stabilized Estimate - YR 4 | \$0 | 0.0\% | \$0 | \$0.00 |
| Compiled by CBRE |  |  |  |  |

## FOOD \& BEVERAGE EXPENSES

Food \& Beverage expenses include the costs of goods sold (Food \& Beverage), labor and related benefits, and other operating expenses. Labor costs include departmental management, cooks and kitchen personnel, service staff, banquet staff and bartenders. Other operating expenses include china, silverware, linens, restaurant and kitchen supplies, menus and printing, and special promotions. As with the rooms department, payroll costs are typically the largest component. The comparable data and projections for the subject are summarized as follows:

|  | FOOD \& BEVERAGE EXPENSE |  |
| :--- | :---: | :---: | :---: |
|  |  |  |

Compiled by CBRE

## Other Operated Departments

## OTHER OPERATED DEPARTMENTS REVENUES

Other Operated Departments revenues are those derived from guest laundry, gift shop, retail, newsstand, spa et cetera, when operated by the hotel. Also included are revenues generated from sources not included elsewhere, such as on-demand movie rentals, vending machines, fax and business services. The subject's and the comparable data revenues for this department as a percentage of total revenues, on a per available room basis, and on a per occupied room basis are summarized as follows:

| OTHER OPERATED DEPARTMENTS REVENUE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$0 | 0.0\% | \$0 | \$0.00 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 1 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 2 | \$0 | 0.0\% | \$0 | \$0.00 |
| Comparable 3 | \$0 | 0.0\% | \$0 | \$0.00 |
| DCF Estimate - YR 1 | \$0 | 0.0\% | \$0 | \$0.00 |
| DCF Stabilized Estimate - YR 4 | \$0 | 0.0\% | \$0 | \$0.00 |
| Compiled by CBRE |  |  |  |  |

## OTHER OPERATED DEPARTMENTAL EXPENSES

Other Operated Departmental expenses are those expenses (labor and other) which offset the revenue generated by other operated departments, such as guest laundry, athletic facilities and gift shop, as well as rental activity. The comparable data and projections for the subject are summarized as follows:

| OTHER OPERATED DEPARTMENTS EXPENSE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Dept. Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$0 |  | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$0 |  | \$0 | \$0.00 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$0 |  | \$0 | \$0.00 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$0 |  | \$0 | \$0.00 |
| Comparable 1 | \$0 |  | \$0 | \$0.00 |
| Comparable 2 | \$0 |  | \$0 | \$0.00 |
| Comparable 3 | \$0 |  | \$0 | \$0.00 |
| DCF Estimate - YR 1 | \$0 |  | \$0 | \$0.00 |
| DCF Stabilized Estimate - YR 4 | \$0 |  | \$0 | \$0.00 |

## Compiled by CBRE

The projection of other operated departments expense is based on the subject property's operating history and comparable hotel data, as a percentage of other operated departments revenue. It also considers the fixed and variable components of this expense during fluctuations in revenue.

## Miscellaneous Income

## MISCELLANEOUS INCOME REVENUE

Miscellaneous income generally includes space rentals, cash discounts earned, cancellation penalty fees, and other sources of income, including resort fees. In accordance with the Uniform

System of Accounts for the Lodging Industry, this revenue category is typically presented net of related expenses. The subject's and the comparable data revenues for this department as a percentage of total revenues, on a per available room basis, and on a per occupied room basis are summarized as follows:

| MISCELLANEOUS INCOME REVENUE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$2 | 0.5\% | \$35 | \$0.24 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$6 | 1.4\% | \$95 | \$0.74 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$4 | 0.9\% | \$54 | \$0.49 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$4 | 1.6\% | \$54 | \$0.74 |
| Comparable 1 | \$3 | 0.5\% | \$66 | \$0.37 |
| Comparable 2 | \$33 | 1.9\% | \$265 | \$1.08 |
| Comparable 3 | \$150 | 7.6\% | \$1,499 | \$7.22 |
| DCF Estimate - YR 1 | \$5 | 1.3\% | \$73 | \$0.69 |
| DCF Stabilized Estimate - YR 4 | \$7 | 1.1\% | \$101 | \$0.69 |
| Compiled by CBRE |  |  |  |  |

## TOTAL OPERATING REVENUE

The subject's total operating revenue estimates are detailed as follows:

| TOTAL OPERATING REVENUE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Subject Complete Calendar Year Ended: Dec 31, 2017 | \$514 | 100.0\% | \$7,781 | \$53.73 |
| Subject Complete Calendar Year Ended: Dec 31, 2018 | \$454 | 100.0\% | \$6,883 | \$53.36 |
| Subject Complete Calendar Year Ended: Dec 31, 2019 | \$386 | 100.0\% | \$5,844 | \$53.10 |
| Subject Annualized Ytd Ending: Apr 30, 2020 | \$222 | 100.0\% | \$3,357 | \$45.68 |
| Comparable 1 | \$623 | 100.0\% | \$13,253 | \$73.35 |
| Comparable 2 | \$1,755 | 100.0\% | \$14,039 | \$57.24 |
| Comparable 3 | \$1,969 | 100.0\% | \$19,693 | \$94.82 |
| DCF Estimate - YR 1 | \$365 | 100.0\% | \$5,529 | \$52.24 |
| DCF Stabilized Estimate - YR 4 | \$606 | 100.0\% | \$9,180 | \$62.88 |
| Compiled by CBRE |  |  |  |  |

## TOTAL DEPARTMENTAL EXPENSES

The subject's total departmental expense estimates are detailed as follows:

| TOTAL DEPARTMENTAL EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Total Dept. Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$170 | 27.3\% | \$3,620 | \$20.03 |
| Comparable 2 | \$731 | 41.7\% | \$5,848 | \$23.84 |
| Comparable 3 | \$416 | 21.1\% | \$4,160 | \$20.03 |
| DCF Estimate - YR 1 | \$117 | 32.2\% | \$1,779 | \$16.81 |
| DCF Stabilized Estimate - YR 4 | \$154 | 25.5\% | \$2,339 | \$16.02 |
| Compiled by CBRE |  |  |  |  |

Total departmental profit is as follows.

| DEPARTMENTAL PROFIT |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$453 | 72.7\% | \$9,633 | \$53.32 |
| Comparable 2 | \$1,024 | 58.3\% | \$8,191 | \$33.39 |
| Comparable 3 | \$1,553 | 78.9\% | \$15,533 | \$74.79 |
| DCF Estimate - YR 1 | \$247 | 67.8\% | \$3,750 | \$35.43 |
| DCF Stabilized Estimate - YR 4 | \$451 | 74.5\% | \$6,841 | \$46.85 |
| Compiled by CBRE |  |  |  |  |

## EXPENSE PROJECTIONS

In order to estimate expenses for the subject, the following data has been reviewed and analyzed:

- available historical data for the subject;
- published industry averages for similar hotel segments and geographic regions; and
- actual operating expense data for similar properties.

The individual expense categories applicable to the subject are discussed in the following sections.

## Undistributed Operating Expenses

Undistributed operating expenses are typically not directly related to an associated revenue source, but can be compared on the basis of total revenues for similar types of hotels. These expenses are therefore compared and estimated as a percentage of total revenues.

## ADMINISTRATIVE AND GENERAL EXPENSES

Administrative and general expenses include payroll and related expenses for the general manager, human resources and training, security, clerical staff, controller and accounting staff. Other expenses include office supplies, computer services, accounting and legal fees, cash overages and shortages, bad debt expenses, travel insurance, credit card commissions,
transportation (non-guest) and travel and entertainment. These payroll costs are significant. The comparable data and projections for the subject are summarized as follows:

| ADMINISTRATIVE AND GENERAL EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$56 | 8.9\% | \$1,184 | \$6.55 |
| Comparable 2 | \$155 | 8.8\% | \$1,241 | \$5.06 |
| Comparable 3 | \$161 | 8.2\% | \$1,609 | \$7.75 |
| DCF Estimate - YR 1 | \$37 | 10.1\% | \$558 | \$5.27 |
| DCF Stabilized Estimate - YR 4 | \$54 | 8.9\% | \$820 | \$5.62 |
| Compiled by CBRE |  |  |  |  |

## INFORMATION AND TELECOMMUNICATIONS SYSTEMS

Telecommunications expenses include the costs of calls, labor cost of operators and other related expenses. Information systems include the cost of high-speed internet and associated maintenance costs. Specifically excluded are associated capital lease payments. The comparable data and projections for the subject are summarized as follows:

| INFORMATION AND TELECOMMUNICATIONS SYSTEMS EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$3 | 0.4\% | \$55 | \$0.31 |
| Comparable 2 | \$34 | 1.9\% | \$273 | \$1.11 |
| Comparable 3 | \$13 | 0.6\% | \$128 | \$0.61 |
| DCF Estimate - YR 1 | \$9 | 2.5\% | \$137 | \$1.29 |
| DCF Stabilized Estimate - YR 4 | \$10 | 1.7\% | \$153 | \$1.05 |
| Compiled by CBRE |  |  |  |  |

## MARKETING EXPENSES

Marketing expenses include payroll and related expenses for the sales and marketing staff, direct sales expenses, advertising and promotion, travel expenses for the sales staff and civic and community projects. This category may also include a national advertising fee or assessment paid to the franchise company, plus the cost of frequent guest stay programs. The comparable data and projections for the subject are summarized as follows:

| MARKETING EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$26 | 4.2\% | \$555 | \$3.07 |
| Comparable 2 | \$99 | 5.6\% | \$793 | \$3.23 |
| Comparable 3 | \$58 | 2.9\% | \$577 | \$2.78 |
| DCF Estimate - YR 1 | \$23 | 6.2\% | \$342 | \$3.23 |
| DCF Stabilized Estimate - YR 4 | \$34 | 5.6\% | \$516 | \$3.54 |
| Compiled by CBRE |  |  |  |  |

## FRANCHISE FEES (ROYALTY)

Franchise fees include only the royalty fees charged by the franchise company. The subject property is affiliated as a Choice brand hotel. We have assumed that the subject will continue to operate as a Choice brand hotel throughout the projection period. If the subject does not maintain a similar affiliation, it could have an impact on our concluded opinion(s) of market value.

Franchise fees are subject to change on an annual basis (within a reasonable range) based on actual costs incurred. Note that the Trends data includes all franchise fees in marketing. The HOST data is inconsistent - franchise fees appear in both. The franchise fees for the subject are summarized as follows:

| FRANCHISE FEES EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$33 | 5.3\% | \$692 | \$3.83 |
| Comparable 2 | \$86 | 5.0\% | \$689 | \$2.81 |
| Comparable 3 | \$60 | 3.3\% | \$596 | \$2.87 |
| DCF Estimate - YR 1 | \$20 | 5.5\% | \$300 | \$2.84 |
| DCF Stabilized Estimate - YR 4 | \$33 | 5.5\% | \$499 | \$3.42 |
| Compiled by CBRE |  |  |  |  |

## PROPERTY OPERATIONS \& MAINTENANCE

Property operations \& maintenance expenses includes all payroll and related expenses for maintenance personnel, cost of maintenance supplies, cost of repairs and maintenance of the building, furniture and equipment, the grounds and the removal of waste matter. The comparable data and projections for the subject are summarized as follows:

| PROPERTY OPERATIONS AND MAINTENANCE EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$79 | 12.7\% | \$1,682 | \$9.31 |
| Comparable 2 | \$140 | 8.0\% | \$1,122 | \$4.58 |
| Comparable 3 | \$136 | 6.9\% | \$1,358 | \$6.54 |
| DCF Estimate - YR 1 | \$45 | 12.4\% | \$684 | \$6.46 |
| DCF Stabilized Estimate - YR 4 | \$52 | 8.7\% | \$794 | \$5.44 |

Compiled by CBRE

## UTILITY COSTS

Utility expenses typically include electricity, fuel (oil, gas and coal), purchased steam and water. This category also includes any central plant and energy management systems. The comparable data and projections for the subject are summarized as follows:

| UTILITIES EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$33 | 5.3\% | \$697 | \$3.86 |
| Comparable 2 | \$119 | 6.8\% | \$955 | \$3.89 |
| Comparable 3 | \$196 | 10.0\% | \$1,962 | \$9.45 |
| DCF Estimate - YR 1 | \$25 | 6.7\% | \$372 | \$3.51 |
| DCF Stabilized Estimate - YR 4 | \$47 | 7.8\% | \$718 | \$4.92 |
| Compiled by CBRE |  |  |  |  |

TOTAL UNDISTRIBUTED OPERATING EXPENSES
The subject's total fixed expense estimates are detailed as follows:

| TOTAL UNDISTRIBUTED EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$229 | 36.7\% | \$4,865 | \$26.93 |
| Comparable 2 | \$634 | 36.1\% | \$5,074 | \$20.69 |
| Comparable 3 | \$623 | 31.6\% | \$6,230 | \$30.00 |
| DCF Estimate - YR 1 | \$158 | 43.3\% | \$2,392 | \$22.60 |
| DCF Stabilized Estimate - YR 4 | \$231 | 38.1\% | \$3,501 | \$23.98 |
| Compiled by CBRE |  |  |  |  |

## Management Fees

The subject property has historically been managed by a related entity which has charged abovemarket expenses. This agreement is expected to be terminated upon a sale event.

The projection of income and expense assumes competent management by a professional management company. We assume that upon a sale, if the subject could be obtained free and clear of any prior management encumbrance, a prudent investor would retain competent management with fees structured at current rates. Some companies provide management services alone, while others offer both management services and a brand name affiliation. When a management company has no brand identification, the property owner can often acquire a franchise that provides the necessary image and recognition. Management fees have typically equated to roughly 3 to 5 percent of total revenues. The comparable data and projections for the subject are summarized as follows:

| MANAGEMENT FEE |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of <br> Revenue | Per Available <br> Room | Per Occupied <br> Room |  |  |  |
|  |  |  |  |  |  |  |  |
| Comparable 1 | $\$ 22$ | $3.5 \%$ | $\$ 464$ | $\$ 2.57$ |  |  |  |
| Comparable 2 | $\$ 61$ | $3.5 \%$ | $\$ 491$ | $\$ 2.00$ |  |  |  |
| Comparable 3 | $\$ 69$ | $3.5 \%$ | $\$ 689$ | $\$ 3.32$ |  |  |  |
|  |  |  |  |  |  |  |  |
| DCF Estimate - YR 1 | $\mathbf{\$ 1 3}$ | $\mathbf{3 . 5 \%}$ | $\mathbf{\$ 1 9 4}$ | $\mathbf{\$ 1 . 8 3}$ |  |  |  |
| DCF Stabilized Estimate - YR 4 | $\mathbf{\$ 2 1}$ | $\mathbf{3 . 5 \%}$ | $\mathbf{\$ 3 2 1}$ | $\mathbf{\$ 2 . 2 0}$ |  |  |  |
| Compiled by CBRE |  |  |  |  |  |  |  |

Income Before Non-Operating Income and Expenses

| INCOME BEFORE NON-OPERATING INCOME AND EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$202 | 32.5\% | \$4,304 | \$23.82 |
| Comparable 2 | \$328 | 18.7\% | \$2,626 | \$10.70 |
| Comparable 3 | \$861 | 43.7\% | \$8,614 | \$41.48 |
| DCF Estimate - YR 1 | \$77 | 21.0\% | \$1,164 | \$11.00 |
| DCF Stabilized Estimate - YR 4 | \$199 | 32.9\% | \$3,019 | \$20.68 |

[^6]The projection is based on the subject property operating history and comparable hotel data. It also considers the fixed and variable components of this expense during fluctuations in occupancy.

## Non-Operating Income and Expenses

These items are typically not directly related to an associated revenue source, and are typically not compared on the basis of total revenues for similar types of hotels. These expenses are therefore not typically compared and estimated as a percentage of total revenues. This general category also includes other income that is not directly related to operations (such as cell tower income and longer term rental of space).

## PROPERTY TAXES

Property taxes were discussed in greater detail previously in this report. The projections for the subject are summarized as follows:

| PROPERTY TAXES |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Year | Total \$ (000's) | As a \% of <br> Revenue | Per Available <br> Room | Per Occupied <br> Room |  |
| Comparable 1 |  |  |  |  |  |
| Comparable 2 | $\$ 34$ | $5.5 \%$ | $\$ 725$ | $\$ 4.01$ |  |
| Comparable 3 | $\$ 113$ | $6.4 \%$ | $\$ 905$ | $\$ 3.69$ |  |
|  | $\$ 92$ | $4.7 \%$ | $\$ 923$ | $\$ 4.44$ |  |
| DCF Estimate - YR 1 |  | $\mathbf{\$ 2 8}$ | $\mathbf{7 . 6 \%}$ | $\mathbf{\$ 4 1 9}$ |  |
| DCF Stabilized Estimate - YR 4 | $\mathbf{\$ 3 0}$ | $\mathbf{4 . 9 \%}$ | $\mathbf{\$ 4 5 1}$ | $\mathbf{\$ 3 . 9 6}$ |  |
|  |  |  |  |  |  |
| Compiled by CBRE |  |  |  |  |  |

## INSURANCE

The insurance expense includes the cost of insuring the hotel building and contents against fire, weather, sprinkler leakage, boiler explosion, plate glass breakage, or other perils such as terrorism. This category includes all insurance costs except workers' compensation. The comparable data and projections for the subject are summarized as follows:

| INSURANCE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$15 | 2.4\% | \$321 | \$1.77 |
| Comparable 2 | \$67 | 3.8\% | \$536 | \$2.19 |
| Comparable 3 | \$32 | 1.6\% | \$320 | \$1.54 |
| DCF Estimate - YR 1 | \$18 | 4.9\% | \$269 | \$2.54 |
| DCF Stabilized Estimate - YR 4 | \$19 | 3.2\% | \$289 | \$1.98 |
| Compiled by CBRE |  |  |  |  |

## RESERVES FOR REPLACEMENT

Structural reserves account for the replacement of short-lived items, including the roof, building systems, and parking lot. FF\&E reserves for replacement are typically included in hotel expense projections to account for the periodic replacement of the furniture, fixtures and equipment (FF\&E). It does not reflect the value of existing FF\&E. It is solely an expense to reflect future replacements of short-lived items. This expense can be based on the actual replacement cost of the FF\&E, its projected economic life and a reasonable reinvestment rate for the reserve funds (essentially a sinking fund account). An alternative and more widely utilized method is to estimate FF\&E reserves based on a percentage of total revenues. Using this method, the typical ratio ranges from 2 to 5 percent of total revenues depending on the quality level of the property and the specific amenities and services present. The comparable data and projections for the subject are summarized as follows:

| RESERVE FOR REPLACEMENT |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Year |  | Total \$ (000's) | As a $\%$ of <br> Revenue | Per Available <br> Room | Per Occupied <br> Room |
|  |  |  |  |  |  |
| Comparable 1 | $\$ 25$ | $4.0 \%$ | $\$ 530$ | $\$ 2.93$ |  |
| Comparable 2 | $\$ 70$ | $4.0 \%$ | $\$ 562$ | $\$ 2.29$ |  |
| Comparable 3 | $\$ 79$ | $4.0 \%$ | $\$ 788$ | $\$ 3.79$ |  |
|  |  |  |  |  |  |
| DCF Estimate - YR 1 | $\mathbf{\$ 1 5}$ | $\mathbf{4 . 0 \%}$ | $\mathbf{\$ 2 2 1}$ | $\mathbf{\$ 2 . 0 9}$ |  |
| DCF Stabilized Estimate - YR 4 | $\mathbf{\$ 2 4}$ | $\mathbf{4 . 0 \%}$ | $\mathbf{\$ 3 6 7}$ | $\mathbf{\$ 2 . 5 2}$ |  |
| Compiled by CBRE |  |  |  |  |  |

The reader is advised a replacement reserve of $4.0 \%$ has been applied to the expense comparable data as well as the subject's historical operations to align with the subject's pro forma amount.

TOTAL NON-OPERATING INCOME AND EXPENSES
The subject's total non-operating income and expense estimates are detailed as follows:

| TOTAL NON-OPERATING INCOME AND EXPENSES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$74 | 11.9\% | \$1,576 | \$8.72 |
| Comparable 2 | \$250 | 14.3\% | \$2,003 | \$8.16 |
| Comparable 3 | \$203 | 10.3\% | \$2,030 | \$9.78 |
| DCF Estimate - YR 1 | \$60 | 16.4\% | \$909 | \$8.58 |
| DCF Stabilized Estimate - YR 4 | \$73 | 12.1\% | \$1,107 | \$7.59 |
| Compiled by CBRE |  |  |  |  |

## NET INCOME (EBITDA) CONCLUSION

The subject's net operating income is detailed as follows:

| NET INCOME (EBITDA) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Total \$ (000's) | As a \% of Revenue | Per Available Room | Per Occupied Room |
| Comparable 1 | \$128 | 20.6\% | \$2,728 | \$15.10 |
| Comparable 2 | \$78 | 4.4\% | \$623 | \$2.54 |
| Comparable 3 | \$658 | 33.4\% | \$6,584 | \$31.70 |
| DCF Estimate - YR 1 | \$17 | 4.6\% | \$255 | \$2.41 |
| DCF Stabilized Estimate - YR 4 | \$126 | 20.8\% | \$1,911 | \$13.09 |
| Compiled by CBRE |  |  |  |  |

## DISCOUNTED CASH FLOW ANALYSIS

The discounted cash flow analysis relies on a projection of net operating income over a fixed holding period and a future sale of the property at the end of the holding period. This is
consistent with current investor trends for analyzing this property type. The discounted cash flow analysis takes into consideration the timing and degree of the projected changes in average daily rate, occupancy, and expenses for the subject.

Financial Assumptions

| SUMMARY OF DISCOUNTED CASH FLOW INPUT |  |
| :--- | :---: |
| General |  |
| Start Date | Mar-21 |
| Terms of Analysis | Excel |
| Software |  |
| Growth Rates | $2.50 \%$ |
| Stabilized ADR Growth | $2.50 \%$ |
| Stabilized Income Growth | $2.50 \%$ |
| Stabilized Expense Growth | $2.50 \%$ |
| $\quad$ Expense Growth (Stabilized) |  |
| Revenue Assumptions | $\$ 44.94$ |
| Current/TTM Average Daily Rate | $\$ 62.19$ |
| Stabilized Average Daily Rate |  |
| Occupancy Assumptions | $20.14 \%$ |
| Current/TTM Occupancy | $40.00 \%$ |
| Stabilized Occupancy | Mar-24 |
| Estimated Stabilization |  |
| Financial | $12.00 \%$ |
| Discount Rate | $11.50 \%$ |
| Discount Rate - As Stabilized | $10.00 \%$ |
| Terminal Capitalization Rate - As Stabilized |  |
| Other | $5.00 \%$ |
| Cost of Sale | $\$ 181,500$ |
| Capital Expenses (Deferred Maintenance) |  |
| Compiled by CBRE |  |

## CASH FLOW ASSUMPTIONS

The discounted cash flow analysis relies on the income and expense projections presented earlier in this section. Specific assumptions integral to the analysis are summarized as follows:

## GENERAL ASSUMPTIONS

The DCF analysis utilizes a 10-year projection period with fiscal year inflation and discounting. This is consistent with current investor assumptions. The analysis is done with Excel software.

## GROWTH RATE ASSUMPTIONS

The inflation and growth rates for the DCF analysis have been estimated by analyzing the expectations typically used by buyers and sellers in the local marketplace. Published investor
surveys, an analysis of the Consumer Price Index (CPI), as well as CBRE's survey of brokers and investors active in the local market form the foundation for the selection of the appropriate growth rates.

| SUMMARY OF GROWTH RATES |  |  |  |
| :--- | ---: | ---: | ---: |
| Investment Type | Rent | Expenses | Inflation |
| U.S. Bureau of Labor Statistics (CPI-U) |  |  |  |
| 10-Year Snapshot Average as of Oct-20 |  |  | $1.76 \%$ |
|  |  |  |  |
| PwC Limited Service Hotels | $0.10 \%$ | $2.95 \%$ | $\mathrm{n} / \mathrm{a}$ |
| $\quad$ National Data | $\mathbf{3 . 7 0 \%}$ | $\mathbf{2 . 5 0 \%}$ | $\mathbf{2 . 5 0 \%}$ |
| CBRE Estimate |  |  |  |
| Compiled by: CBRE |  |  |  |

## OCCUPANCY ASSUMPTIONS

The occupancy rate over the holding period is based on the subject's estimated stabilized occupancy rate and estimated lease-up period to achieve a stabilized occupancy position. The complete discussion and analysis of occupancy is located in the Hotel Market Analysis.

## HOTEL INVESTOR RATES

Provided on the following pages is a discussion of the direct capitalization, discount, and terminal capitalization rates.

## Direct Capitalization

Direct capitalization is a method used to convert a single year's estimated stabilized net operating income into a value indication. The following subsections represent different techniques for deriving an overall capitalization rate for direct capitalization. This figure will be used in a direct capitalization table presented following the discounted cash flow analysis. It also impacts the terminal capitalization rate selection.

## COMPARABLE SALES

The overall capitalization rates (OAR's) for the comparable sales analyzed in the sales comparison approach yielded no credible range given transactions occurring with non-stabilized assets. As such, the appraiser has referenced a secondary set of transactions, as shown below:

| COMPARABLE CAPITALIZATION RATES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Secondary |  | Sale | Sale Price |  |  |
| Sale |  | Date | \$/Unit | Occupancy | OAR |
| 1 | Quality Inn, 1550 North Lacrosse Street, Rapid City, SD | Jan-20 | \$48,454 | 47\% | 9.30\% |
| 2 | Days Inn, 1570 Lacrosse Street, Rapid City, SD | Jan-20 | \$45,026 | 46\% | 8.97\% |
| 3 | Americas Best Value Inn, 620 Howard Street, Rapid City, SD | Jan-20 | \$26,316 | 45\% | 11.81\% |
| 4 | Best Western, 752 Withers Harbor Drive, Red Wing, MN | Sep-19 | \$45,686 | 44\% | 11.67\% |
| 5 | Comfort Inn \& Suites Riverview \& Super 8, 902 Mississippi View Court, <br> Le Claire, IA | Jan-20 | \$44,186 | 50\% | 8.86\% |
| 6 | Americlnn, 1005 13th Street Southwest, Spencer, IA | Jan-20 | \$50,543 | 62\% | 7.08\% |
| 7 | Motel 6, 3032 South Expressway, Council Bluffs, IA | Feb-20 | \$33,929 | 63\% | 9.00\% |
| Indicated OAR: |  |  |  | 40\% | 7.08\%-11.81\% |

Compiled by: CBRE

## PUBLISHED INVESTOR SURVEYS

The results of the most recent investor survey data are summarized in the following table.

| OVERALL CAPITALIZATION RATES |  |  |
| :--- | :--- | ---: |
| Investment Type | OAR Range | Average |
| CBRE Hotels Economy |  |  |
| $\quad$ National Data |  | $9.19 \%$ |
| RealtyRates.com | $4.38 \%-16.04 \%$ | $9.81 \%$ |
| $\quad$ Lodging | $4.38 \%-13.41 \%$ | $9.72 \%$ |
| $\quad$ Full Service | $5.59 \%-16.04 \%$ | $10.11 \%$ |
| $\quad$ Limited Service | $5.52 \%-15.01 \%$ | $9.26 \%$ |
| $\quad$ Golf/Gaming/Resort |  |  |
| PwC Limited Service Hotels | $7.00 \%-12.00 \%$ | $9.50 \%$ |
| $\quad$ National Data |  | $9.00 \%-9.50 \%$ |
| Indicated OAR: |  |  |
| Compiled by: CBRE |  |  |

Considering the subject's age/quality as well as overall market softness, a rate in the mid to higher side lower side of the capitalization rates for limited service hotels indicated by the PwC Survey is considered appropriate.

## CAPITALIZATION RATE CONCLUSION

The following table summarizes the OAR conclusions.

| OVERALL CAPITALIZATION RATE - CONCLUSION |  |
| :--- | ---: |
| Source | Indicated OAR |
| Comparable Sales (Secondary) | $7.08 \%-11.81 \%$ |
| Published Surveys | $9.00 \%-9.50 \%$ |
| Band of Investment | $9.20 \%$ |
| CBRE Estimate | $\mathbf{9 . 5 0 \%}$ |
| Compiled by: CBRE |  |

## Discount Rate Analysis

The results of the most recent PwC Real Estate Investor Survey are summarized in the following table.

|  | DISCOUNT RATES |  |  |  |  |
| :--- | :--- | :--- | :--- | :---: | :---: |
| Investment Type | Rate Range |  |  |  | Average |
| RealtyRates.com |  |  |  |  |  |
| Lodging | $3.98 \%$ | $-13.69 \%$ | $8.77 \%$ |  |  |
| $\quad$ Full Service | $3.98 \%$ | $-11.36 \%$ | $8.88 \%$ |  |  |
| $\quad$ Limited Service | $4.94 \%$ | $-13.69 \%$ | $9.07 \%$ |  |  |
| $\quad$ Golf/Gaming/Resort | $4.58 \%$ | $-12.82 \%$ | $8.21 \%$ |  |  |
| PwC Limited Service Hotels |  |  |  |  |  |
| $\quad$ National Data | $8.00 \%$ | $-12.00 \%$ | $9.80 \%$ |  |  |
| CBRE Estimate |  |  | $\mathbf{1 2 . 0 0 \%}$ |  |  |
| Compiled by: CBRE |  |  |  |  |  |

The property is located in Fargo MSA, which is a secondary market. The hotel is located proximate to a number of room night demand generators. The property was constructed in 1988 and is in average condition. It is operated as Quality Suites, a Choice brand hotel. Considering these factors, we have selected a discount rate between the average and upper end of the range for limited service hotels indicated by the PwC Survey, or approximately $12.00 \%$ percent for the As Stabilized value scenario. A slightly higher discount rate of percent is indicated for the As Is value scenario to reflect the additional risk for the subject to reach stabilization, following the stabilization of the subject and subject's submarket from the effects of COVID-19.

## Terminal Capitalization Rate

The reversionary value of the subject is based on an assumed sale at the end of the holding period based on capitalizing the Year 11 NOI at a terminal capitalization rate. Typically, for properties similar to the subject, terminal capitalization rates are 25 to 50 basis points higher than going-in capitalization rates (OAR's). This is a result of the uncertainty of future economic conditions and the natural aging of the property, but assuming adequate reserves have been utilized to keep the property in good operating condition.

| TERMINAL CAPITALIZATION RATES |  |  |
| :--- | ---: | ---: |
| Investment Type | Rate Range | Average |
| PwC Limited Service Hotels |  |  |
| National Data - OAR | $7.00 \%-12.00 \%$ | $9.50 \%$ |
| National Data - Residual OAR | $8.00 \%-12.00 \%$ | $9.50 \%$ |
| Spread: Basis Points (BP) | $100-$ | 0 |
| Concluded BP Spread |  | 0 |
| CBRE Estimate |  | $\mathbf{5 0}$ |
| Compiled by: CBRE |  | $\mathbf{1 0 . 0 0 \%}$ |

## DISCOUNTED CASH FLOW CONCLUSION

The following pages present the following illustrations:

- Detailed Forecast Schedule
- Discounted Cash Flow Schedule(s)
- Discounted Cash Flow Value Conclusions

| DETAILED FORECAST OF INCOME AND EXPENSES AND SUBJECT OPERATING HISTORY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUBJECT OPERATING HISTORY |  |  |  |  |  |  |  |  | DCF YEAR 1 |  |  |  | STABILIZED DCF YEAR 1 |  |  |  |
| Period Reported: | Complete Calendar Year Ended: |  |  |  | Complete Calendar Year Ended: |  |  |  | Fiscal Year Ended: |  |  |  | Fiscal Year Ended: |  |  |  |
|  | Complee Calend/rels |  |  |  | 12/31/2019 |  |  |  | 3/15/2022 |  |  |  |  |  |  |  |
| Days Open | 365 |  |  |  | 365 |  |  |  | 365 |  |  |  | 365 |  |  |  |
| No. of Rooms | 66 |  |  |  | 66 |  |  |  | 66 |  |  |  | 66 |  |  |  |
| Occupied Room Nights | 8,514 |  |  |  | 7,264 |  |  |  | 6,986 |  |  |  | 9,636 |  |  |  |
| Occupancy | 35.3\% |  |  |  | 30.2\% |  |  |  | 29.0\% |  |  |  | 40.0\% |  |  |  |
| Average Daily Rate | \$52.62 |  |  |  |  |  |  |  | $\$ 51.55$ |  |  |  | \$62.19 |  |  |  |
| RevPAR | \$18.60 |  |  |  | $\$ 15.86$ |  |  |  | $\$ 14.95$ |  |  |  |  | \$24.87 |  |  |
|  | Total | Ratio to Sales | PAR | POR | Total | Ratio to Sales | PAR | POR | Total | Ratio to Sales | PAR | POR | Total | Ratio to Sales | PAR | POR |
| revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms | \$448,030 | 98.6\% | \$6,788 | \$52.62 | \$382,176 | 99.1\% | \$5,791 | \$52.61 | \$360,103 | 98.7\% | \$5,456 | \$51.55 | \$599,224 | 98.9\% | 59,079 | \$62.19 |
| Other Operated Deparrments | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | S0.00 |
| Miscellaneous Income | 6,270 | 1.4\% | \$95 | \$0.74 | 3,541 | 0.9\% | \$54 | \$0.49 | 4,812 | 1.3\% | \$73 | 50.69 | 6,643 | 1.1\% | \$101 | 50.69 |
| Total Operating Revenue | \$454,300 | 100.0\% | \$6,883 | \$53.36 | \$385,717 | 100.0\% | \$5,844 | \$53.10 | \$364,915 | 100.0\% | \$5,529 | \$52.23 | \$605,867 | 100.0\% | 59,180 | \$62.88 |
| departmental expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms Expense | so | 0.0\% | so | \$0.00 | so | 0.0\% | so | \$0.00 | \$116,959 | 32.5\% | \$1,772 | \$16.74 | \$153,761 | 25.7\% | \$2,330 | \$15.96 |
| Other Operated Departments Expense | - |  | so | \$0.00 | - |  | so | \$0.00 | - |  | so | \$0.00 | - |  | \$0 | 50.00 |
| Total Departmental Expenses | so | 0.0\% | so | \$0.00 | so | 0.0\% | so | \$0.00 | \$116,959 | 32.1\% | \$1,772 | \$16.74 | \$153,761 | 25.4\% | \$2,330 | \$15.96 |
| departmental profit | \$454,300 | 100.0\% | \$6,883 | \$53.36 | \$385,717 | 100.0\% | \$5,844 | 553.10 | \$247,955 | 67.9\% | \$3,757 | \$35.49 | \$452,106 | 74.6\% | 56,850 | \$46.92 |
| UNDISTRIBUTED OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative and General | so | 0.0\% | so | 50.00 | so | 0.0\% | so | \$0.00 | \$36,667 | 10.0\% | \$556 | \$5.25 | \$53,917 | 8.9\% | \$817 | 55.60 |
| Information and Telecommunications Systems | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 8,982 | 2.5\% | \$136 | \$1.29 | 10,030 | 1.7\% | \$152 | \$1.04 |
| Marketing | . | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 22,475 | 6.2\% | \$341 | \$3.22 | 33,939 | 5.6\% | \$514 | \$3.52 |
| Franchise Fees | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 19,806 | 5.5\% | \$300 | \$2.84 | 32,957 | 5.5\% | \$499 | \$3.42 |
| Property Operations and Maintenance | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 44,950 | 12.3\% | \$681 | \$6.43 | 52,213 | 8.6\% | \$791 | \$5.42 |
| Utilities | . | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 24,444 | 6.7\% | \$370 | \$3.50 | 47,177 | 7.8\% | \$715 | \$4.90 |
| Total Undistributed Expenses | so | 0.0\% | so | \$0.00 | so | 0.0\% | so | \$0.00 | \$157,324 | 43.1\% | \$2,384 | \$22.52 | \$230,233 | 38.0\% | \$3,488 | \$23.89 |
| Gross operating profit | \$454,300 | 100.0\% | \$6,883 | \$53.36 | \$385,717 | 100.0\% | \$5,844 | \$53.10 | \$90,631 | 24.8\% | \$1,373 | \$12.97 | \$221,873 | 36.6\% | \$3,362 | \$23.03 |
| Management Fee | so | 0.0\% | so | \$0.00 | so | 0.0\% | so | \$0.00 | \$12,772 | 3.5\% | \$194 | \$1.83 | \$21,205 | 3.5\% | \$321 | \$2.20 |
| income before non-operating income AND EXPENSES | \$454,300 | 100.0\% | \$6,883 | \$53.36 | \$385,717 | 100.0\% | \$5,844 | \$53.10 | \$77,859 | 21.3\% | \$1,180 | \$11.14 | \$200,668 | 33.1\% | \$3,040 | \$20.82 |
| NON-OPERATING INCOME AND EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes | so | 0.0\% | so | \$0.00 | so | 0.0\% | so | \$0.00 | \$27,644 | 7.6\% | 5419 | \$3.96 | \$29,769 | 4.9\% | \$451 | \$3.09 |
| Insurance | - | 0.0\% | so | \$0.00 | - | 0.0\% | so | \$0.00 | 17,651 | 4.8\% | \$267 | \$2.53 | 19,008 | 3.1\% | \$288 | \$1.97 |
| Reserve for Replacement | 18,172 | 4.0\% | \$275 | \$2.13 | 15,429 | 4.0\% | \$234 | \$2.12 | 14,597 | 4.0\% | \$221 | \$2.09 | 24,235 | 4.0\% | \$367 | \$2.52 |
| Total Non-Operating Income and Expenses | \$18,172 | 4.0\% | \$275 | \$2.13 | \$15,429 | 4.0\% | \$234 | \$2.12 | \$59,891 | 16.4\% | 5907 | 58.57 | 573,012 | 12.1\% | \$1,106 | \$7.58 |
| NEt InCome (EBITDA) | \$436,128 | 96.0\% | \$6,608 | \$51.22 | \$370,288 | 96.0\% | \$5,610 | \$50.98 | \$17,968 | 4.9\% | \$272 | \$2.57 | \$127,656 | 21.1\% | \$1,934 | \$13.25 |




## DIRECT CAPITALIZATION SUMMARY

A summary of the direct capitalization of the subject is illustrated in the following table.


## CONCLUSION OF INCOME CAPITALIZATION APPROACH

The conclusions via the valuation methods employed for this approach are as follows:

| INCOME CAPITALIZATION APPROACH VALUES |  |  |
| :---: | :---: | :---: |
|  | As Is on March 16, 2021 | Prospective As Stabilized on March 16, 2024 |
| Direct Capitalization Method | \$680,000 | \$1,340,000 |
| Discounted Cash Flow Analysis | \$850,000 | \$1,330,000 |
| Reconciled Value | \$850,000 | \$1,330,000 |
| Compiled by CBRE |  |  |

Primary emphasis has been placed on the discounted cash flow (DCF) analysis. This method is considered to best reflect the actions of buyers and sellers currently active in this market.

## ADJUSTMENT FOR STABILIZATION

The subject is not stabilized. A deduction for losses occurring during stabilization is necessary. This is calculated based on the differential in indicated value between the DCF's as is and as stabilized. The following depicts this calculation. The indicated stabilization discount is then utilized with the direct capitalization method, the cost approach, and the sales comparison approach to provide an indication of the as complete value estimate.

|  | STABILIZATION SUMMARY |
| :--- | ---: |
| Estabilized Stabilization Period | 36 Months |
| DCF - As Stabilized value | $\$ 1,330,000$ |
| DCF - As Is value (prior to deduction for any capital expenditures) | $\$ 850,000$ |
| Differential | $\$ 480,000$ |
| Plus: Profit @ $0 \%$ | $\$ 0$ |
| Total | $\$ 480,000$ |
| Stabilization Discount | $\mathbf{\$ 4 8 0 , 0 0 0}$ |
| Compiled by CBRE |  |

## Sales Comparison Approach

The Sales Comparison Approach is a method of forming an opinion of market value based on the premise that an informed buyer will pay no more for a property than the cost of acquiring an existing property with equal utility. This approach is based on the fundamental principle of substitution, whereby the subject property is valued by comparing it to similar properties that have recently sold or are being offered in the open market. The Sales Price per Room method and the Rooms Revenue Multiplier (RRM) method are the two primary techniques used in the Sales Comparison Approach in forming a value opinion.

The price per room method involves comparing physical and economic characteristics of comparable sales to the subject, and attempting to quantify any differences in these characteristics mainly through market extraction and matched pair analysis. Adjustments are applied to the comparable sales based on these differences, which should then result in a reasonable value indication for the subject property. The RRM method involves analyzing multiples of rooms revenue from comparable sales to form a basis for selecting an appropriate multiple to apply to either the existing or expected income of the subject in order to form an opinion of market value.

While the physical characteristics of a hotel such as age/condition, location and quality of construction are useful elements of comparison in the price per room method, these factors are relevant only to the extent that they can produce income and expense levels similar to the subject. Since hotels are an operating business, achievable revenue and operating expense levels can vary significantly in some instances due to other, non-physical factors such as brand perception, brand contribution, market orientation, rate structure and quality and effectiveness of management. In addition, factors such as tax considerations, partial interest sales, finance terms, undue motivation on behalf of buyer or seller, income guarantees and encumbrances can directly impact a sale price and the associated transaction information can be extremely difficult to obtain and quantify.

With respect to the applicability of the Sales Comparison Approach in lodging facilities, as hotel valuation specialists, we find that this value method should be used to provide a general range of values that will serve as a check against the value indicated by the Income Capitalization Approach. While useful as a cursory test of reasonableness, the Sales Comparison Approach does not adequately mirror the underwriting or investment rationale of a typical hotel buyer, and has therefore been given secondary consideration in this analysis.

The following map and table summarize the comparable data used in the valuation of the subject. A detailed description of each transaction is included in the addenda.


| SUMMARY OF COMPARABLE HOTEL SALES |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. | Name | Tran Type | action Date | Year Built | Distance from Subj | No. Rooms | Actual Sale Price | Adjusted Sale Price ${ }^{1}$ | Price Per Room |
| 1 | Microtel Inn \& Suites Dickinson, 1597 6th Avenue West, Dickinson, ND | Sale | Feb-21 | 2010 | 281 Miles | 79 | \$1,360,000 | \$1,360,000 | \$17,215 |
| 2 | Motel 6, 1515 2nd Avenue SW, Minot, ND | Sale | Oct-20 | 1988 | 229 Miles | 136 | \$900,000 | \$900,000 | \$6,618 |
| 3 | Former Expressway Suites (Fka La Quinta), <br> 1605 35th Avenue Southwest, Minot, ND | Sale | Aug-20 | 2011 | 229 Miles | 91 | \$1,890,000 | \$1,890,000 | \$20,769 |
| 4 | The Baron's Lodge, 637 Bernie Street, Killdeer, ND | Sale | Jun-20 | 2014 | 281 Miles | 60 | \$750,000 | \$750,000 | \$12,500 |
| 5 | Buffalo Prairie Lodge (Fka Super 8), <br> 3621 8th Street South, <br> Moorhead, MN | Sale | Jan-20 | 1979 | 4 Miles | 60 | \$1,210,000 | \$1,210,000 | \$20,167 |
| 6 | Motel 6, 1325 19th Avenue West, Williston, ND | Sale | Jul-18 | 2011 | 330 Miles | 69 | \$848,000 | \$848,000 | \$12,290 |
| Subj. <br> Pro <br> Forma | Quality Suites, 1415 35th Street S, Fargo, North Dakota | --- | --- | 1988 | --- | 66 | --- | --- | --- |
| ${ }^{1}$ Adjusted sale price for cash equivalency, lease-up and/or deferred maintenance (where applicable) |  |  |  |  |  |  |  |  |  |

The sales utilized were selected from our research of comparable improved sales within the greater region given limited sales in Fargo/Moorhead. These sales were chosen based upon brand affiliation, age/condition, size and utilization as a limited service hotel.

## Price Per Room Conclusion

Most of not all of the sales were acquired where the property's performance was well-below historical standards and the property was not considered stabilized. Given the lack of similarly branded sales, a true assortment of quality and location is present among the sales and some limitations are presents with regard to apples-to-apples comparison. Considering the valuation here is based upon a stabilized basis, with a below-the-line deduction to reach stable occupancy, a conclusion at the top of the range is made.

## GROSS INCOME MULTIPLIER (GIM)

The Gross Income Multiplier (GIM) reflects the relationship between gross revenues and sales price. It is most effective when valuing stabilized properties with similar operating ratios. Given the lack of stabilized operations among the primary sales and the subject, this metric has
limitations. To provide further support, a supplemental list is also provided. Considering the physical, locational and economic attributes of the subject, a GIM in the middle of the range of the comparable sales is indicated for the subject property on an

For limited-service hotels like the subject that tend to have a higher appeal to owner-operators or buyers that would be directly involved in day to day operations, this is a meaningful and often relied upon value method. Often, this type of buyer perceives net income upside through more efficient operations, i.e., better cost controls in key areas like payroll and administrative services.

The following illustrates the RRM for each of the sales analyzed herein.


## SALE COMPARISON APPROACH CONCLUSION

For hotels within the lower tier, investors tend to place greater weight on the rooms revenue multiplier than even value indications based on net income. Therefore, both the \$/unit and GIM were given weight. The following table summarizes the value indications and the concluded value of the subject, via the Sales Comparison Approach.

| SALES COMPARISON APPROACH |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total Rooms | X | Value Per Room | $=$ | Value |
| 66 | X | \$7,279 | = | \$480,414 |
| 66 | X | \$20,000 | = | \$1,320,000 |
| 66 | X | \$20,620 | = | \$1,360,920 |
| Room Revenue | X | GIM | $=$ | Value |
| \$599,224 | X | 1.89 | = | \$1,132,532 |
| \$599,224 | X | 2.95 | = | \$1,767,709 |
| VALUE CONCLUSION |  |  |  |  |
| Indicated Stabil | Val |  |  | \$1,500,000 |
| Deferred Maint |  |  |  | $(\$ 181,500)$ |
| Stabilization Dis |  |  |  | (\$480,000) |
| Indicated As Is Va |  |  |  | \$838,500 |
| Rounded |  |  |  | \$840,000 |
| Value Per Room |  |  |  | \$12,727 |
| Compiled by CBRE |  |  |  |  |

## Reconciliation of Value

The value indications from the approaches to value are summarized as follows:

| SUMMARY OF VALUE CONCLUSIONS |  |  |
| :--- | ---: | ---: |
|  | As Is on <br> March 16,2021 | Prospective As <br> Stabilized on <br> March 16,2024 |
| Sales Comparison Approach | $\$ 840,000$ | $\$ 1,500,000$ |
| Income Capitalization Approach | $\$ 850,000$ | $\$ 1,330,000$ |
| Reconciled Value | $\$ 850,000$ | $\$ 1,330,000$ |

Compiled by CBRE
In the sales comparison approach, the subject is compared to similar properties that have been sold recently or for which listing prices or offers are known. The sales used in this analysis are considered somewhat comparable to the subject, and the required adjustments were based on reasonable and well-supported rationale. In addition, market participants are currently analyzing purchase prices on investment properties as they relate to available substitutes in the market. Therefore, the sales comparison approach is considered to provide a reliable value indication, but has been given secondary emphasis in the final value reconciliation.

The income capitalization approach is applicable to the subject since it is an income producing property operated in the open market. Market participants are primarily analyzing properties based on their income generating capability. Therefore, the income capitalization approach is considered a reasonable and substantiated value indicator and has been given primary emphasis in the final value estimate.

Based on the foregoing, the market value of the subject has been concluded as follows:

|  | MARKET VALUE CONCLUSION |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Appraisal Premise | Interest Appraised | Date of Value | Value Conclusion |  |
| As Is | Fee Simple Estate | March 16,2021 | $\$ 850,000$ |  |
| As Stabilized | Fee Simple Estate | March 16,2024 | $\$ 1,330,000$ |  |
| Compiled by CBRE |  |  |  |  |

The opinion(s) of market value includes the land, the improvements thereto, and the contributory value of the furniture, fixtures, and equipment. The appraisers assume that the hotel will be, and shall remain, open and operational.

## Real Property Value Allocation

## PERSONAL PROPERTY

Lodging facilities personal property consists of furnishings, fixtures and equipment (FF\&E). These assets are difficult to isolate from the value of an operating hotel/motel property. Personal property is an integral part of a lodging facility. Without furniture, fixtures, and equipment, a hotel could not operate its facilities and rent its guest rooms, and thus would not be able to generate any income attributable to real property. Personal property and real property are uniquely combined in a hotel or motel; unlike an office or other commercial building, a hotel would have to close its doors without furniture, fixtures and equipment. The physical separation of personal property from real property in a hotel is a theoretical rather than a practical matter. Lodging facilities are generally sold with their furniture, fixtures, and equipment in place. While a lender may be restricted from financing the purchase of personal property, without personal property, a hotel's real property would have little value.

Several methods are used to determine the market value of the furniture, fixtures, and equipment. A recommended approach is to use the depreciated replacement cost. As hotels are typically sold with the FF\&E in place, a sale of just the FF\&E usually takes place as a salvage or liquidation sale, which results in substantially less value than if in place and contributing to the hotel operation. The estimation of the market value of the tangible personal property is an allocation of the total value and is not likely to be a distinct component of a typical real estate transaction of an ongoing operation.

Industry data and cost comparables, indicate a typical range of \$10,000 and \$20,000 per room for FF\&E at limited service hotels, depending on the quantity and quality of the FF\&E. According to the 2018/2019 HVS International "Hotel Development Cost Survey", the average costs of FF\&E for limited service hotel properties are approximately \$15,200 per room.

The following depicts a collection of available data and the concluded FF\&E cost estimate.

| FF\&E COST ESTIMATE |  |
| :--- | ---: |
| Source | Per Guest Room |
| Comp Name 1 | $\$ 16,275$ |
| Comp Name 2 | $\$ 11,393$ |
| CBRE Estimate | $\mathbf{\$ 1 1 , 5 0 0}$ |
| Indicated FF\&E Replacement Cost | $\$ 759,000$ |
| Rounded | $\$ 760,000$ |
| Compiled by CBRE |  |

For our analysis, we have indicated a figure of $\$ 11,500$ per unit, which corresponds to $\$ 760,000$, rounded.

| FF\&E VALUE ESTIMATE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { As Is on } \\ \text { March } 16,2021 \end{gathered}$ |  | Prospective As Stabilized on March 16, 2024 |  |
| FF\&E Effective Age (Weighted) |  | 8 Years |  | 11 Years |
| MVS Expected Life (Weighted) |  | 10 Years |  | 10 Years |
| FF\&E Physical Depreciation |  | 80\% |  | 110\% |
| MVS Salvage Value of FF\&E |  | 10\% |  | 10\% |
| FF\&E Replacement Cost New | \$ | 760,000 | \$ | 760,000 |
| Less: Salvage Value | \$ | $(76,000)$ | \$ | $(76,000)$ |
| Depreciable Cost | \$ | 684,000 | \$ | 684,000 |
| Less Depreciation | \$ | $(547,200)$ | \$ | $(752,587)$ |
| Plus Salvage Value | \$ | 76,000 | \$ | 76,000 |
| Depreciated FF\&E Cost | \$ | 212,800 | \$ | 7,413 |
| Rounded | \$ | 210,000 | \$ | 10,000 |
| Depreciated FF\&E Cost Per Guest Room |  | \$3,182 |  | \$152 |
| Compiled by CBRE |  |  |  |  |

The noted FF\&E replacement cost estimate is for the subject's As Is and prospective As Stabilized scenarios.

## BUSINESS VALUE

Hotels are undisputedly a combination of business and real estate: the day-to-day operation of a hotel represents a business over and above the real estate value. The estimate of value for the business interest component of the going concern value is considerably more subjective than the personal property value estimate. This is due to the intangible nature of the business interest. Numerous theories have been developed over time in an attempt to isolate the business component of a hotel. When hotels were routinely leased to hotel operators, separating the income and value attributable to each component was a simple matter. However, during the 1970's, the hotel property leases were replaced with the hotel management contract.

It is widely accepted today that managing agents are hired by hotel owners to operate a property in return for a management fee. The fee is paid to the operator as an operating expense, and what remains is net income available to pay debt service and generate a return on the owner's equity. Purchasers of hotels as real estate investments are able to passively own the property by employing a managing agent, as is the case at the Subject.

The real and personal property components of the Subject have already been valued in this appraisal, in isolation of any business component, through the deduction of market rate management and franchise fees. By making these deductions, we believe that there is no business value included in our conclusion of market value given previously.

## VALUE ALLOCATION CONCLUSION

Based on the foregoing, the value allocation of the subject has been concluded as follows:

| AS IS VALUE ALLOCATION |  |
| :--- | ---: |
| Interest Appraised - Allocation | Value Conclusion |
| Fee Simple Estate |  |
| As Is Value | $\$ 850,000$ |
| Personal Property | $\$ 210,000$ |
| Business Enterprise Value | $\$ 0$ |
| Real Property Value - As Is | $\$ 640,000$ |
| Compiled by CBRE |  |
| AS STABILIZED VALUE ALLOCATION |  |
| Interest Appraised - Allocation | Value Conclusion |
| Fee Simple Estate |  |
| As Stabilized Value | $\$ 1,330,000$ |
| Personal Property | $\$ 10,000$ |
| Business Enterprise Value | $\$ 0$ |
| Real Property Value - As Stabilized | $\$ 1,320,000$ |
| Compiled by CBRE |  |

## Assumptions and Limiting Conditions

1. CBRE, Inc. through its appraiser (collectively, "CBRE") has inspected through reasonable observation the subject property. However, it is not possible or reasonably practicable to personally inspect conditions beneath the soil and the entire interior and exterior of the improvements on the subject property. Therefore, no representation is made as to such matters.
2. The report, including its conclusions and any portion of such report (the "Report"), is as of the date set forth in the letter of transmittal and based upon the information, market, economic, and property conditions and projected levels of operation existing as of such date. The dollar amount of any conclusion as to value in the Report is based upon the purchasing power of the U.S. Dollar on such date. The Report is subject to change as a result of fluctuations in any of the foregoing. CBRE has no obligation to revise the Report to reflect any such fluctuations or other events or conditions which occur subsequent to such date.
3. Unless otherwise expressly noted in the Report, CBRE has assumed that:
(i) Title to the subject property is clear and marketable and that there are no recorded or unrecorded matters or exceptions to title that would adversely affect marketability or value. CBRE has not examined title records (including without limitation liens, encumbrances, easements, deed restrictions, and other conditions that may affect the title or use of the subject property) and makes no representations regarding title or its limitations on the use of the subject property. Insurance against financial loss that may arise out of defects in title should be sought from a qualified title insurance company.
(ii) Existing improvements on the subject property conform to applicable local, state, and federal building codes and ordinances, are structurally sound and seismically safe, and have been built and repaired in a workmanlike manner according to standard practices; all building systems (mechanical/electrical, HVAC, elevator, plumbing, etc.) are in good working order with no major deferred maintenance or repair required; and the roof and exterior are in good condition and free from intrusion by the elements. CBRE has not retained independent structural, mechanical, electrical, or civil engineers in connection with this appraisal and, therefore, makes no representations relative to the condition of improvements. CBRE appraisers are not engineers and are not qualified to judge matters of an engineering nature, and furthermore structural problems or building system problems may not be visible. It is expressly assumed that any purchaser would, as a precondition to closing a sale, obtain a satisfactory engineering report relative to the structural integrity of the property and the integrity of building systems.
(iii) Any proposed improvements, on or off-site, as well as any alterations or repairs considered will be completed in a workmanlike manner according to standard practices.
(iv) Hazardous materials are not present on the subject property. CBRE is not qualified to detect such substances. The presence of substances such as asbestos, urea formaldehyde foam insulation, contaminated groundwater, mold, or other potentially hazardous materials may affect the value of the property.
(v) No mineral deposit or subsurface rights of value exist with respect to the subject property, whether gas, liquid, or solid, and no air or development rights of value may be transferred. CBRE has not considered any rights associated with extraction or exploration of any resources, unless otherwise expressly noted in the Report.
(vi) There are no contemplated public initiatives, governmental development controls, rent controls, or changes in the present zoning ordinances or regulations governing use, density, or shape that would significantly affect the value of the subject property.
(vii) All required licenses, certificates of occupancy, consents, or other legislative or administrative authority from any local, state, nor national government or private entity or organization have been or can be readily obtained or renewed for any use on which the Report is based.
(viii) The subject property is managed and operated in a prudent and competent manner, neither inefficiently or super-efficiently.
(ix) The subject property and its use, management, and operation are in full compliance with all applicable federal, state, and local regulations, laws, and restrictions, including without limitation environmental laws, seismic hazards, flight patterns, decibel levels/noise envelopes, fire hazards, hillside ordinances, density, allowable uses, building codes, permits, and licenses.
(x) The subject property is in full compliance with the Americans with Disabilities Act (ADA). CBRE is not qualified to assess the subject property's compliance with the ADA, notwithstanding any discussion of possible readily achievable barrier removal construction items in the Report.
(xi) All information regarding the areas and dimensions of the subject property furnished to CBRE are correct, and no encroachments exist. CBRE has neither undertaken any survey of the boundaries of the subject property nor reviewed or confirmed the accuracy of any legal description of the subject property.
Unless otherwise expressly noted in the Report, no issues regarding the foregoing were brought to CBRE's attention, and CBRE has no knowledge of any such facts affecting the subject property. If any information inconsistent with any of the foregoing assumptions is discovered, such information could have a substantial negative impact on the Report. Accordingly, if any such information is subsequently made known to CBRE, CBRE reserves the right to amend the Report, which may include the conclusions of the Report. CBRE assumes no responsibility for any conditions regarding the foregoing, or for any expertise or knowledge required to discover them. Any user of the Report is urged to retain an expert in the applicable field(s) for information regarding such conditions.
4. CBRE has assumed that all documents, data and information furnished by or behalf of the client, property owner, or owner's representative are accurate and correct, unless otherwise expressly noted in the Report. Such data and information include, without limitation, numerical street addresses, lot and block numbers, Assessor's Parcel Numbers, land dimensions, square footage area of the land, dimensions of the improvements, gross building areas, net rentable areas, usable areas, unit count, room count, rent schedules, income data, historical operating expenses, budgets, and related data. Any error in any of the above could have a substantial impact on the Report. Accordingly, if any such errors are subsequently made known to CBRE, CBRE reserves the right to amend the Report, which may include the conclusions of the Report. The client and intended user should carefully review all assumptions, data, relevant calculations, and conclusions of the Report and should immediately notify CBRE of any questions or errors within 30 days after the date of delivery of the Report.
5. CBRE assumes no responsibility (including any obligation to procure the same) for any documents, data or information not provided to CBRE, including without limitation any termite inspection, survey or occupancy permit.
6. All furnishings, equipment and business operations have been disregarded with only real property being considered in the Report, except as otherwise expressly stated and typically considered part of real property.
7. Any cash flows included in the analysis are forecasts of estimated future operating characteristics based upon the information and assumptions contained within the Report. Any projections of income, expenses and economic conditions utilized in the Report, including such cash flows, should be considered as only estimates of the expectations of future income and expenses as of the date of the Report and not predictions of the future. Actual results are affected by a number of factors outside the control of CBRE, including without limitation fluctuating economic, market, and property conditions. Actual results may ultimately differ from these projections, and CBRE does not warrant any such projections.
8. The Report contains professional opinions and is expressly not intended to serve as any warranty, assurance or guarantee of any particular value of the subject property. Other appraisers may reach different conclusions as to the value of the subject property. Furthermore, market value is highly related to exposure time, promotion effort, terms, motivation, and conclusions surrounding the offering of the subject property. The Report is for the sole purpose of providing the intended user with CBRE's independent professional opinion of the value of the subject property as of the date of the Report. Accordingly, CBRE shall not be liable for any losses that arise from any investment or lending decisions based upon the Report that the client, intended user, or any buyer, seller, investor, or lending institution may undertake related to the subject property, and CBRE has not been compensated to assume any of these risks. Nothing contained in the Report shall be construed as any direct or indirect recommendation of CBRE to buy, sell, hold, or finance the subject property.
9. No opinion is expressed on matters which may require legal expertise or specialized investigation or knowledge beyond that customarily employed by real estate appraisers. Any user of the Report is advised to retain experts in areas that fall outside the scope of the real estate appraisal profession for such matters.
10. CBRE assumes no responsibility for any costs or consequences arising due to the need, or the lack of need, for flood hazard insurance. An agent for the Federal Flood Insurance Program should be contacted to determine the actual need for Flood Hazard Insurance.
11. Acceptance or use of the Report constitutes full acceptance of these Assumptions and Limiting Conditions and any special assumptions set forth in the Report. It is the responsibility of the user of the Report to read in full, comprehend and thus become aware of all such assumptions and limiting conditions. CBRE assumes no responsibility for any situation arising out of the user's failure to become familiar with and understand the same.
12. The Report applies to the property as a whole only, and any pro ration or division of the title into fractional interests will invalidate such conclusions, unless the Report expressly assumes such pro ration or division of interests.
13. The allocations of the total value estimate in the Report between land and improvements apply only to the existing use of the subject property. The allocations of values for each of the land and improvements are not intended to be used with any other property or appraisal and are not valid for any such use.
14. The maps, plats, sketches, graphs, photographs, and exhibits included in this Report are for illustration purposes only and shall be utilized only to assist in visualizing matters discussed in the Report. No such items shall be removed, reproduced, or used apart from the Report.
15. The Report shall not be duplicated or provided to any unintended users in whole or in part without the written consent of CBRE, which consent CBRE may withhold in its sole discretion. Exempt from this restriction is duplication for the internal use of the intended user and its attorneys, accountants, or advisors for the sole benefit of the intended user. Also exempt from this restriction is transmission of the Report pursuant to any requirement of any court, governmental authority, or regulatory agency having jurisdiction over the intended user, provided that the Report and its contents shall not be published, in whole or in part, in any public document without the written consent of CBRE, which consent CBRE may withhold in its sole discretion. Finally, the Report shall not be made available to the public or otherwise used in any offering of the property or any security, as defined by applicable law. Any unintended user who may possess the Report is advised that it shall not rely upon the Report or its conclusions and that it should rely on its own appraisers, advisors and other consultants for any decision in connection with the subject property. CBRE shall have no liability or responsibility to any such unintended user.

Addendum A

## SUBJECT INFORMATION

## SKETCH/AREA TABLE ADDENDUM



Addendum B

## IMPROVED SALE DATA SHEETS

| Property Name | Microtel Inn \& Suites Dickinson <br> Address |
| :--- | :--- |
|  | 1597 6th Avenue West <br> Dickinson, ND 58601 <br> United States |
| Government Tax Agency | Stark |
| Govt./Tax ID | $1110-0300-0900$ |
| Improvements |  |
| Status | Existing |
| Land Area | 2.430 ac |
| Gross Building Area (GBA) | 33,828 sf |
| Floor Count | 3 |
| Year Built | 2010 |
| Year Renovated | N/A |
| Construction Type | Average |
| Parking Type | Open Asphalt |
| Unique Physical Data |  |
| Class | Midscale |
| \# of Units | 79 Room |
| Standard Room Size | N/A |
| Affiliation | Wyndham |
| Lounge Seats | 0 |
| Restaurant Seats | 0 |



## Amenities

N/A

| Sale Summary |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recorded Buyer | Stoneplace Llc |  |  | Marketing Time | N/A |  |
| True Buyer | Mohammad T, Ghazanfar \& Zulfigar Khan |  |  | Buyer Type | Private Inve | stor |
| Recorded Seller | Dickinson Properties, LLC |  |  | Seller Type | Private Inve | stor |
| True Seller | Dickinson Properties, LLC |  |  | Primary Verification | Costar,ND |  |
| Interest Transferred | Fee Simple/Freehold |  |  | Type | Sale |  |
| Current Use | Hotel |  |  | Date | 2/1/2021 |  |
| Proposed Use | N/A |  |  | Sale Price | \$1,360,000 |  |
| Listing Broker | N/A |  |  | Financing | Not Availa |  |
| Selling Broker | N/A |  |  | Cash Equivalent | \$1,360,00 |  |
| Doc \# | 000003163490 |  |  | Capital Adjustment | \$0 |  |
|  |  |  |  | Adjusted Price | \$1,360,00 |  |
| Transaction Summary plus Five-Year CBRE View History |  |  |  |  |  |  |
| Transaction Date Transaction Type |  | Buyer S | Seller |  | Price | Cash Equivalent Price/sf |
| 02/2021 | Sale | Stoneplace Llc D | Dickinson | Properties, LLC | \$1,360,000 | \$40.20 |


| Units of Comparison |  |  |  |
| :--- | :--- | :--- | :--- |
| Static Analysis Method | N/A | Adjusted Price /sf | $\$ 40.20$ |
| Buyer's Primary Analysis | Static Capitalization Analysis | Adjusted Price / Room | $\$ 17,215$ |
| Net Initial Yield/Cap. Rate | N/A |  |  |
| Actual Occupancy at Sale | N/A |  |  |
| Financial |  |  |  |
|  | No information recorded |  |  |
| Map \& Comments |  |  |  |


| 16th St m |
| :--- |
| This is a 79 -room limited service hotel property located at 1597 th West, Dickinson, ND. The <br> improvements were constructed in 2011 and are situated on a 2.43 -acre site. Amenities present at the <br> property include an indoor pool, fitness facility, locker room, breakfast area and meeting room. The <br> franchise agreement is a 20 -year term that began June 2010. 2020 financials were not available <br> however 2019 NOI was negative. |


| Sale | Hotel - Limited Service Hotel |  |  |  |  | No. 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property Name | Motel 6 |  |  |  |  |  |
| Address | 1515 2nd Avenue SW <br> Minot, ND 58701 <br> United States |  |  |  |  |  |
| Government Tax Agency | Ward |  |  |  |  |  |
| Govt./Tax ID | MI-35303-220-003-2 |  |  |  |  |  |
| Improvements |  |  |  |  |  |  |
| Status | Existing |  |  |  |  |  |
| Land Area | 1.940 ac |  |  |  |  |  |
| Gross Building Area (GBA) | 69,797 sf |  |  |  |  |  |
| Floor Count | 2 |  |  |  |  |  |
| Year Built | 1988 |  |  |  |  |  |
| Year Renovated | 2005 |  |  |  |  |  |
| Construction Type | Average |  |  |  |  |  |
| Parking Type | Surface |  |  |  |  |  |
| Unique Physical Data |  |  |  |  |  |  |
| Class | N/A |  |  |  |  |  |
| \# of Units | 136 Room |  |  |  |  |  |
| Standard Room Size | N/A |  |  |  |  |  |
| Affiliation | N/A |  |  |  |  |  |
| Lounge Seats | N/A |  |  |  |  |  |
| Restaurant Seats | N/A |  |  |  |  |  |
| Amenities |  |  |  |  |  |  |
| N/A |  |  |  |  |  |  |
| Sale Summary |  |  |  |  |  |  |
| Recorded Buyer | Minot Holdings Llc |  | Marketing Time | 17 Month(s) |  |  |
| True Buyer | N/A |  | Buyer Type | Private Inve | stor |  |
| Recorded Seller | Mkbk Llc |  | Seller Type | Private Inve | stor |  |
| True Seller | Mkbk Llc |  | Primary Verification | CoStar,ND |  |  |
| Interest Transferred | Fee Simple/Freehold |  | Type | Sale |  |  |
| Current Use | Motel |  | Date | 10/22/202 |  |  |
| Proposed Use | Motel |  | Sale Price | \$900,000 |  |  |
| Listing Broker | N/A |  | Financing | Market Rat | Fin |  |
| Selling Broker | N/A |  | Cash Equivalent | \$900,000 |  |  |
| Doc \# | WD\#3044895 |  | Capital Adjustment | \$0 |  |  |
|  |  |  | Adjusted Price | \$900,000 |  |  |
| Transaction Summary pl | us Five-Year CBRE View History |  |  |  |  |  |
| Transaction Date Trans | action Type Buyer | Seller |  | Price | Cas | t Price/sf |
| 10/2020 Sale | Minot Holdings Llc | Mkbk Ll |  | \$900,000 |  | \$12.89 |

Units of Comparison

| Static Analysis Method | N/A | Adjusted Price /sf | $\$ 12.89$ |
| :--- | :--- | :--- | :--- |
| Buyer's Primary Analysis | N/A | Adjusted Price / Room | $\$ 6,618$ |

Net Initial Yield/Cap. Rate N/A
Actual Occupancy at Sale N/A

## Financial

## No information recorded

## Map \& Comments



This is a limited service economy hotel which is an out parcel to the Minot Dakota Square Indoor Mall. Renovated in 2015,the property has an indoor heated swimming pool, hot tub and fitness center. A coin operated laundry facility is also on the premises. Meeting room facilities also available to accommodate 2-100 people. No operating or financial information was available. The property sold previously in May of 2019 for $\$ 1,150,000$, indicating an approximate $20 \%$ decline.



This is a 91 -room limited service hotel property. The improvements were constructed in 2011 and are situated on a 1.44 -acre site. Amenities present at the property include an indoor pool, fitness facility, breakfast area and meeting room.
The hotel was originally built/operated as a La Quinta Hotel but the brand was changed to an Expressway Suites in 2019 (prior sale at $\$ 2.7 \mathrm{M}+\$ 60 \mathrm{k}$ in PIP=\$30,330/key in June of 2019 indicating a $32 \%$ YOY decline). At the time of the 2019 sale, in place ADR was $\$ 69$ and occupancy $45 \%$. After owning the property for just over one year, declining market conditions/property performance occurred. Per OM, 2020 Occupancy was $36 \%$, ADR $\$ 63$ for NOI at $\$ 53,346$ implying $2 \%$ capitalization rate. Original construction costs reported at 9.1 M and with the $\$ 1.89 \mathrm{M}$ sale price, $21 \%$ of replacement cost indicated.

Property was offered for sale in the June 24th, 2020 Ten-X auction event and sold August. The property will become another independent entity and name will change December 2020. Suzanna Farley Aldrich and Hussain Waseem of Paramount Lodging Advisors represented the seller in the deal, the buyer was not represented by anyone. A knowledgeable party not affiliated with the transaction indicated that if it weren't for COVID, the owner's might have opted to keep the property.


Units of Comparison

| Static Analysis Method | N/A | Adjusted Price / sf | N/A |
| :--- | :--- | :--- | :--- |
| Buyer's Primary Analysis | N/A | Adjusted Price / Room | $\$ 12,500$ |

Buyer's Primary Analysis N/A
Net Initial Yield/Cap. Rate N/A
Actual Occupancy at Sale N/A

## Financial

## No information recorded

## Map \& Comments



| Sale | Hotel - Limited Service Hotel |  |  |  |  | No. 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property Name | Buffalo Prairie Lodge (Fka Super 8) |  |  |  |  |  |
| Address | 3621 8th Street South Moorhead, MN 56560 United States |  |  |  |  |  |
| Government Tax Agency | Clay |  |  |  |  |  |
| Govt./Tax ID | 58-014-0150 |  |  |  |  |  |
| Improvements |  |  |  | $\square$ |  |  |
| Status | Existing |  |  | ${ }^{-1}$ |  |  |
| Land Area | 1.385 ac |  |  | Lur |  | 4 4 |
| Gross Building Area (GBA) | 32,000 sf |  |  |  |  |  |
| Floor Count | 2 |  |  |  |  |  |
| Year Built | 1979 |  |  |  |  |  |
| Year Renovated | 2017 |  |  |  |  |  |
| Construction Type | Average |  |  |  |  |  |
| Parking Type | Surface |  |  |  |  |  |
| Unique Physical Data |  |  |  |  |  |  |
| Class | N/A |  |  |  |  |  |
| \# of Units | 60 Room |  |  |  |  |  |
| Standard Room Size | N/A |  |  |  |  |  |
| Affiliation | N/A |  |  |  |  |  |
| Lounge Seats | N/A |  |  |  |  |  |
| Restaurant Seats | N/A |  |  |  |  |  |
| Amenities |  |  |  |  |  |  |
| N/A |  |  |  |  |  |  |
| Sale Summary |  |  |  |  |  |  |
| Recorded Buyer | Green Pastures, LLC |  | Marketing Time | 18 Month(s) |  |  |
| True Buyer | Paul Cronen |  | Buyer Type | Private Inve | tor |  |
| Recorded Seller | Lgp Inc |  | Seller Type | Private Inve | tor |  |
| True Seller | Ganesh Kumar |  | Primary Verification | CoStar,Ass | ssor |  |
| Interest Transferred | Fee Simple/Freehold |  | Type | Sale |  |  |
| Current Use | Super 8 |  | Date | 1/15/2020 |  |  |
| Proposed Use | Buffalo Prairie Lodge |  | Sale Price | \$1,210,00 |  |  |
| Listing Broker | N/A |  | Financing | Market Rat | Fina |  |
| Selling Broker | N/A |  | Cash Equivalent | \$1,210,00 |  |  |
| Doc \# | 000000797471 |  | Capital Adjustment | \$0 |  |  |
|  |  |  | Adjusted Price | \$1,210,00 |  |  |
| Transaction Summary pl | us Five-Year CBRE View History |  |  |  |  |  |
| Transaction Date Trans | action Type Buyer | Seller |  | Price | Cash | ¢t Price/sf |
| 01/2020 Sale | Green Pastures, LLC | Lgp Inc |  | \$1,210,000 |  | \$37.81 |

## Units of Comparison

| Static Analysis Method | Trailing Actuals | Adjusted Price / sf | $\$ 37.81$ |
| :--- | :--- | :--- | :--- |
| Buyer's Primary Analysis | Static Capitalization Analysis | Adjusted Price / Room | $\$ 20,167$ |

Net Initial Yield/Cap. Rate N/A
Actual Occupancy at Sale N/A

## Financial

## No information recorded

| Map \& Com |  |  |
| :---: | :---: | :---: |
| Googe | Map data ©2021 | On 1/15/2020 LGP Inc sold this property to Green Pasture, LLC for $\$ 1,210,000$ or $\$ 20,167$ price per room. Owen Lee represented the seller. <br> The property is a 60 room hospitality property located at 3621 8th St S, Moorhead, MN. The building was constructed in 1979 with renovations made in 2017. <br> The property was previously a Super 8 Motel but the new owner will be rebranding the motel as "Buffalo Prairie Lodge". The buyer stated that the location was the sole purpose for purchasing this property. The broker indicated offering has been on the market for an excess of one year and that this property's seller had mismanaged the operations for several years so ADR was down along with some reputation demage. Revenues at one point were has high as $\$ 600,000-\$ 700,000$ per year but had dropped to somewhere near $\$ 400,000$ per year near the sale date, implying around a 3.0 revenue multiple. No cap ex was expected by the buyer but roughly $\$ 200,000$ would have been required if the property would |



Units of Comparison

| Static Analysis Method | N/A | Adjusted Price / sf | $\$ 26.43$ |
| :--- | :--- | :--- | :--- |
| Buyer's Primary Analysis | Other | Adjusted Price / Room | $\$ 12,290$ |

Net Initial Yield/Cap. Rate N/A
Actual Occupancy at Sale 22\%

## Financial

## No information recorded

## Map \& Comments

This is a Motel 6 that was completed in 2011. The property was listed for sale at a price of $\$ 1,500,000$ and sold for $\$ 848,000$. At the time of sale the property was not cash flow positive and was classified as a value add deal and therefore did not have a capitalization rate. This was a cash deal that was under contract for approximately 45 days. The buyer was motivated to purchase due to the potential of the location.

Addendum C
HOTEL COMPARABLE DATA SHEETS

Addendum D

## OPERATING DATA

## Hotel Statistics

Business Date: 12/31/2017
Property Code: ND002
Shift: No Shift
User: gm.nd002

| Room Statistics | 12/31/2017 | PTD | Last Year PTD | YTD | Last YTD |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Rooms | 64 | 1,984 | 1,984 | 23,360 | 23,424 |
| Out Of Order | 2 | 252 | 63 | 1,445 | 1,368 |
| Rooms Available to Sell | 62 | 1,732 | 1,921 | 21,915 | 22,056 |
| Day Use Rooms | 0 | 9 | 3 | 97 | 97 |
| Stay Over Rooms | 23 | 913 | 523 | 9,366 | 9,619 |
| Total Revenue Rooms | 23 | 922 | 526 | 9,463 | 9,716 |
| Comp Rooms | 0 | 0 | 7 | 95 | 94 |
| Total Non-Revenue Rooms | 0 | 0 | 7 | 95 | 94 |
| Total Occupied Rooms | 23 | 922 | 533 | 9,558 | 9,810 |
| Performance Statistics | 12/31/2017 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Occ\% of Total Available Rooms | 37.10 \% | 53.23 \% | 27.75 \% | 43.61 \% | 44.48 \% |
| Occ\% of Total Rooms | 35.94 \% | 46.47 \% | 26.86 \% | 40.92 \% | 41.88 \% |
| STR (STAR) Occ\% of Total Rooms | 35.94 \% | 46.47 \% | 26.51 \% | 40.51 \% | 41.48 \% |
| ADR Stay Over Rooms | 55.25 | 44.74 | 52.89 | 54.58 | 61.18 |
| ADR for Total Rev Rooms. | 55.25 | 44.31 | 52.59 | 54.02 | 60.57 |
| STR (STAR) ADR for Total Rev Rooms. | 55.25 | 44.31 | 52.59 | 54.02 | 60.57 |
| ADR for Total Occupied Rooms | 55.25 | 44.31 | 51.89 | 53.49 | 59.99 |
| RevPar | 20.50 | 23.59 | 14.40 | 23.33 | 26.68 |
| STR (STAR) RevPar | 19.86 | 20.59 | 13.94 | 21.89 | 25.13 |
| Revenue | 12/31/2017 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Room Rev(Non-Exempt From Tax) | 1,270.73 | 40,796.93 | 27,614.23 | 497,977.05 | 578,012.12 |
| Room Rev(Exempt From All Tax) | 0.00 | 54.00 | 45.58 | 13,257.11 | 10,522.23 |
| Total Room Revenue | 1,270.73 | 40,850.93 | 27,659.81 | 511,234.16 | 588,534.35 |
| Other Revenue | 0.00 | 165.09 | 430.00 | 2,314.25 | 5,848.87 |
| Total Revenue | 1,270.73 | 41,016.02 | 28,089.81 | 513,548.41 | 594,383.22 |
| Guest Statistics | 12/31/2017 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Number of Adults | 36 | 1,416 | 699 | 12,935 | 12,910 |
| Number of Children | 6 | 93 | 12 | 635 | 546 |
| Total Number of Guests | 42 | 1,509 | 711 | 13,570 | 13,456 |
| Average Adults Per Room | 1.57 | 1.54 | 1.31 | 1.35 | 1.32 |
| Average Rate Per Adult | 35.30 | 28.85 | 39.57 | 39.52 | 45.59 |
| Average Revenue Per Adult | 35.30 | 28.97 | 40.19 | 39.70 | 46.04 |
| Today's Activity | 12/31/2017 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Arrived With Reservations | 5 | 497 | 321 | 4,530 | 5,175 |
| Walk Ins | 2 | 72 | 28 | 1,005 | 1,002 |
| No Shows | 0 | 11 | 1 | 88 | 65 |
| Cancellations for Today's Arrivals | 1 | 75 | 57 | 821 | 862 |
| Checked Out Today | 19 | 568 | 368 | 5,520 | 6,190 |

## Hotel Statistics

| Business Date: 12/31/2018 | Property Code | 002 | Shift: No Shift |  | m.nd002 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Room Statistics | 12/31/2018 | PTD | Last Year PTD | YTD | Last YTD |
| Total Rooms | 64 | 1,984 | 1,984 | 23,360 | 23,360 |
| Out Of Order | 3 | 145 | 252 | 2,339 | 1,445 |
| Rooms Available to Sell | 61 | 1,839 | 1,732 | 21,021 | 21,915 |
| Day Use Rooms | 0 | 1 | 9 | 63 | 97 |
| Stay Over Rooms | 7 | 283 | 913 | 8,399 | 9,366 |
| Total Revenue Rooms | 7 | 284 | 922 | 8,462 | 9,463 |
| Comp Rooms | 0 | 0 | 0 | 52 | 95 |
| Total Non-Revenue Rooms | 0 | 0 | 0 | 52 | 95 |
| Total Occupied Rooms | 7 | 284 | 922 | 8,514 | 9,558 |
| Performance Statistics | 12/31/2018 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Occ\% of Total Available Rooms | 11.48 \% | 15.44 \% | 53.23 \% | 40.50 \% | 43.61 \% |
| Occ\% of Total Rooms | 10.94 \% | 14.31 \% | 46.47 \% | 36.45 \% | 40.92 \% |
| STR (STAR) Occ\% of Total Rooms | 10.94 \% | 14.31 \% | 46.47 \% | 36.22 \% | 40.51 \% |
| ADR Stay Over Rooms | 64.31 | 55.13 | 44.74 | 53.34 | 54.58 |
| ADR for Total Rev Rooms. | 64.31 | 54.94 | 44.31 | 52.95 | 54.02 |
| STR (STAR) ADR for Total Rev Rooms. | 64.31 | 54.94 | 44.31 | 52.95 | 54.02 |
| ADR for Total Occupied Rooms | 64.31 | 54.94 | 44.31 | 52.62 | 53.49 |
| RevPar | 7.38 | 8.48 | 23.59 | 21.31 | 23.33 |
| STR (STAR) RevPar | 7.03 | 7.86 | 20.59 | 19.18 | 21.89 |
| Revenue | 12/31/2018 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Room Rev(Non-Exempt From Tax) | 381.20 | 13,477.89 | 40,796.93 | 436,533.95 | 497,977.05 |
| Room Rev(Exempt From All Tax) | 69.00 | 2,124.00 | 54.00 | 11,496.49 | 13,257.11 |
| Total Room Revenue | 450.20 | 15,601.89 | 40,850.93 | 448,030.44 | 511,234.16 |
| Other Revenue | 0.00 | 260.00 | 165.09 | 6,269.61 | 2,314.25 |
| Total Revenue | 450.20 | 15,861.89 | 41,016.02 | 454,300.05 | 513,548.41 |
| Guest Statistics | 12/31/2018 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Number of Adults | 9 | 374 | 1,416 | 11,474 | 12,935 |
| Number of Children | 0 | 11 | 93 | 614 | 635 |
| Total Number of Guests | 9 | 385 | 1,509 | 12,088 | 13,570 |
| Average Adults Per Room | 1.29 | 1.32 | 1.54 | 1.35 | 1.35 |
| Average Rate Per Adult | 50.02 | 41.72 | 28.85 | 39.05 | 39.52 |
| Average Revenue Per Adult | 50.02 | 42.41 | 28.97 | 39.59 | 39.70 |
| Today's Activity | 12/31/2018 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Arrived With Reservations | 3 | 109 | 497 | 4,007 | 4,530 |
| Walk Ins | 3 | 64 | 72 | 1,050 | 1,005 |
| No Shows | 0 | 11 | 11 | 152 | 88 |
| Cancellations for Today's Arrivals | 0 | 29 | 75 | 621 | 821 |
| Checked Out Today | 3 | 179 | 568 | 5,073 | 5,520 |

## Hotel Statistics

| Business Date: 12/31/2019 | Property Cod | 002 | Shift: No Shift | User: gm.nd002 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Room Statistics | 12/31/2019 | PTD | Last Year PTD | YTD | Last YTD |
| Total Rooms | 64 | 1,984 | 1,984 | 23,360 | 23,360 |
| Out Of Order | 15 | 452 | 145 | 2,363 | 2,339 |
| Rooms Available to Sell | 49 | 1,532 | 1,839 | 20,997 | 21,021 |
| Day Use Rooms | 0 | 9 | 1 | 66 | 63 |
| Stay Over Rooms | 12 | 353 | 283 | 7,163 | 8,399 |
| Total Revenue Rooms | 12 | 362 | 284 | 7,229 | 8,462 |
| Comp Rooms | 0 | 0 | 0 | 35 | 52 |
| Total Non-Revenue Rooms | 0 | 0 | 0 | 35 | 52 |
| Total Occupied Rooms | 12 | 362 | 284 | 7,264 | 8,514 |
| Performance Statistics | 12/31/2019 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Occ\% of Total Available Rooms | 24.49 \% | 23.63 \% | 15.44 \% | 34.60 \% | 40.50 \% |
| Occ\% of Total Rooms | 18.75 \% | 18.25 \% | 14.31 \% | 31.10 \% | 36.45 \% |
| STR (STAR) Occ\% of Total Rooms | 18.75 \% | 18.25 \% | 14.31 \% | 30.95 \% | 36.22 \% |
| ADR Stay Over Rooms | 37.35 | 51.26 | 55.13 | 53.35 | 53.34 |
| ADR for Total Rev Rooms. | 37.35 | 49.98 | 54.94 | 52.87 | 52.95 |
| STR (STAR) ADR for Total Rev Rooms. | 37.35 | 49.98 | 54.94 | 52.87 | 52.95 |
| ADR for Total Occupied Rooms | 37.35 | 49.98 | 54.94 | 52.61 | 52.62 |
| RevPar | 9.15 | 11.81 | 8.48 | 18.20 | 21.31 |
| STR (STAR) RevPar | 7.00 | 9.12 | 7.86 | 16.36 | 19.18 |
| Revenue | 12/31/2019 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Room Rev(Non-Exempt From Tax) | 448.21 | 17,991.23 | 13,477.89 | 371,782.35 | 436,533.95 |
| Room Rev(Exempt From All Tax) | 0.00 | 102.35 | 2,124.00 | 10,393.23 | 11,496.49 |
| Total Room Revenue | 448.21 | 18,093.58 | 15,601.89 | 382,175.58 | 448,030.44 |
| Other Revenue | 0.00 | 140.00 | 260.00 | 3,541.02 | 6,269.61 |
| Total Revenue | 448.21 | 18,233.58 | 15,861.89 | 385,716.60 | 454,300.05 |
| Guest Statistics | 12/31/2019 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Number of Adults | 19 | 486 | 374 | 10,719 | 11,474 |
| Number of Children | 0 | 21 | 11 | 644 | 614 |
| Total Number of Guests | 19 | 507 | 385 | 11,363 | 12,088 |
| Average Adults Per Room | 1.58 | 1.34 | 1.32 | 1.48 | 1.35 |
| Average Rate Per Adult | 23.59 | 37.23 | 41.72 | 35.65 | 39.05 |
| Average Revenue Per Adult | 23.59 | 37.52 | 42.41 | 35.98 | 39.59 |
| Today's Activity | 12/31/2019 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Arrived With Reservations | 9 | 250 | 109 | 4,378 | 4,007 |
| Walk Ins | 0 | 13 | 64 | 252 | 1,050 |
| No Shows | 2 | 20 | 11 | 348 | 152 |
| Cancellations for Today's Arrivals | 3 | 31 | 29 | 545 | 621 |
| Checked Out Today | 10 | 263 | 179 | 4,625 | 5,073 |

## Hotel Statistics

| Business Date: 4/30/2020 | Property Cod |  | Shift: No Shift | User: gm.n |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Room Statistics | 4/30/2020 | PTD | Last Year PTD | YTD | Last YTD |
| Total Rooms | 64 | 1,920 | 1,920 | 7,744 | 7,680 |
| Out Of Order | 45 | 1,235 | 36 | 2,583 | 461 |
| Rooms Available to Sell | 19 | 685 | 1,884 | 5,161 | 7,219 |
| Day Use Rooms | 0 | 3 | 1 | 38 | 11 |
| Stay Over Rooms | 4 | 211 | 417 | 1,570 | 1,504 |
| Total Revenue Rooms | 4 | 214 | 418 | 1,608 | 1,515 |
| Comp Rooms | 0 | 0 | 2 | 0 | 34 |
| Total Non-Revenue Rooms | 0 | 0 | 2 | 0 | 34 |
| Total Occupied Rooms | 4 | 214 | 420 | 1,608 | 1,549 |
| Performance Statistics | 4/30/2020 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Occ\% of Total Available Rooms | 21.05 \% | 31.24 \% | 22.29 \% | 31.16 \% | 21.46 \% |
| Occ\% of Total Rooms | 6.25 \% | 11.15 \% | 21.88 \% | 20.76 \% | 20.17 \% |
| STR (STAR) Occ\% of Total Rooms | 6.25 \% | 11.15 \% | 21.77 \% | 20.76 \% | 19.73 \% |
| ADR Stay Over Rooms | 40.00 | 45.13 | 53.37 | 46.03 | 51.84 |
| ADR for Total Rev Rooms. | 40.00 | 44.50 | 53.24 | 44.94 | 51.47 |
| STR (STAR) ADR for Total Rev Rooms. | 40.00 | 44.50 | 53.24 | 44.94 | 51.47 |
| ADR for Total Occupied Rooms | 40.00 | 44.50 | 52.99 | 44.94 | 50.34 |
| RevPar | 8.42 | 13.90 | 11.81 | 14.00 | 10.80 |
| STR (STAR) RevPar | 2.50 | 4.96 | 11.59 | 9.33 | 10.15 |
| Revenue | 4/30/2020 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Room Rev(Non-Exempt From Tax) | 160.00 | 9,230.41 | 20,436.28 | 68,036.25 | 70,356.70 |
| Room Rev(Exempt From All Tax) | 0.00 | 292.92 | 1,818.00 | 4,227.25 | 7,616.99 |
| Total Room Revenue | 160.00 | 9,523.33 | 22,254.28 | 72,263.50 | 77,973.69 |
| Other Revenue | 0.00 | 400.00 | 380.00 | 1,184.47 | 892.38 |
| Total Revenue | 160.00 | 9,923.33 | 22,634.28 | 73,447.97 | 78,866.07 |
| Guest Statistics | 4/30/2020 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Number of Adults | 4 | 282 | 537 | 2,511 | 2,026 |
| Number of Children | 0 | 1 | 19 | 91 | 88 |
| Total Number of Guests | 4 | 283 | 556 | 2,602 | 2,114 |
| Average Adults Per Room | 1.00 | 1.32 | 1.28 | 1.56 | 1.31 |
| Average Rate Per Adult | 40.00 | 33.77 | 41.44 | 28.78 | 38.49 |
| Average Revenue Per Adult | 40.00 | 35.19 | 42.15 | 29.25 | 38.93 |
| Today's Activity | 4/30/2020 | Current PTD | Last Year PTD | Current YTD | Last YTD |
| Arrived With Reservations | 2 | 143 | 221 | 1,218 | 784 |
| Walk Ins | 0 | 0 | 37 | 2 | 94 |
| No Shows | 0 | 10 | 10 | 116 | 54 |
| Cancellations for Today's Arrivals | 1 | 32 | 26 | 189 | 103 |
| Checked Out Today | 2 | 147 | 251 | 1,228 | 869 |

Addendum E

## SMITH TRAVEL RESEARCH REPORT

# Trend Report - Fargo Limited Service Trend <br> January 2013 to February 2021 Currency : USD - US Dollar 

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Tab 2 - Data by Measure
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Occupancy (\%) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2013 | 47.8 | 57.6 | 61.6 | 58.1 | 62.2 | 69.0 | 75.4 | 75.9 | 72.3 | 66.3 | 58.4 | 51.6 | 63.1 | 52.5 |
| 2014 | 50.1 | 57.2 | 57.4 | 63.1 | 67.0 | 72.6 | 79.4 | 78.4 | 72.8 | 72.0 | 58.5 | 50.3 | 65.0 | 53.5 |
| 2015 | 47.7 | 58.0 | 56.0 | 56.4 | 62.9 | 67.4 | 73.8 | 64.4 | 60.9 | 56.4 | 46.0 | 41.4 | 57.5 | 52.6 |
| 2016 | 37.4 | 49.6 | 43.3 | 50.4 | 58.8 | 61.7 | 66.5 | 59.6 | 58.8 | 53.4 | 46.8 | 42.0 | 52.4 | 43.2 |
| 2017 | 37.3 | 48.2 | 44.4 | 42.9 | 50.1 | 60.3 | 62.9 | 62.0 | 56.9 | 49.9 | 40.3 | 39.3 | 49.6 | 42.5 |
| 2018 | 35.5 | 45.0 | 45.4 | 45.5 | 49.7 | 59.4 | 61.6 | 59.5 | 56.5 | 50.6 | 44.8 | 38.6 | 49.4 | 40.0 |
| 2019 | 37.3 | 43.2 | 44.2 | 42.7 | 51.4 | 54.4 | 57.3 | 56.8 | 55.3 | 51.4 | 44.5 | 39.0 | 48.2 | 40.1 |
| 2020 | 37.2 | 46.6 | 31.1 | 22.7 | 28.7 | 38.0 | 43.1 | 45.8 | 44.1 | 41.7 | 37.3 | 35.0 | 37.6 | 41.7 |
| 2021 | 35.5 | 42.3 |  |  |  |  |  |  |  |  |  |  |  | 38.7 |
| Avg | 40.3 | 49.4 | 47.4 | 47.5 | 53.4 | 60.0 | 64.5 | 62.5 | 59.4 | 54.9 | 46.8 | 41.9 | 52.5 | 44.6 |


| ADR (\$) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June |
| 2013 | 63.69 | 69.89 | 68.62 | 66.35 | 71.40 | 70.48 |
| 2014 | 68.83 | 72.49 | 68.18 | 66.82 | 72.18 | 68.94 |
| 2015 | 68.44 | 73.07 | 68.67 | 64.64 | 72.21 | 68.99 |
| 2016 | 64.52 | 70.95 | 63.14 | 64.38 | 72.84 | 68.24 |
| 2017 | 66.10 | 71.51 | 67.09 | 64.50 | 67.67 | 66.81 |
| 2018 | 64.78 | 69.44 | 63.81 | 63.15 | 67.22 | 66.16 |
| 2019 | 63.91 | 70.49 | 65.44 | 62.79 | 69.82 | 68.18 |
| 2020 | 62.87 | 69.45 | 55.85 | 45.50 | 52.53 | 56.38 |
| 2021 | 60.63 | 67.47 |  |  |  |  |
| Avg | 65.03 | 70.63 | 65.62 | 63.67 | 69.37 | 67.30 |


| July | August | September | October |
| :---: | :---: | :---: | :---: |
| 71.34 | 71.19 | 71.47 | 68.79 |
| 70.12 | 72.18 | 69.22 | 68.24 |
| 71.04 | 69.25 | 70.62 | 69.75 |
| 69.63 | 66.76 | 70.93 | 67.62 |
| 67.93 | 67.88 | 66.44 | 64.17 |
| 67.37 | 64.84 | 66.41 | 65.05 |
| 68.34 | 66.18 | 66.80 | 63.59 |
| 59.27 | 59.88 | 60.24 | 59.36 |
| 68.58 |  |  |  |
|  | 67.70 | 68.11 | 66.15 |


| November |
| :---: |
| 69.78 |
| 69.09 |
| 66.28 |
| 65.79 |
| 64.98 |
| 63.88 |
| 63.99 |
| 55.36 |
| 65.31 | | December |
| ---: |
| 67.11 |
| 66.90 |
| 67.92 |
| 664.94 |
| 64.61 |
| 62.93 |
| 63.59 |
| 55.95 |
| 64.79 |


| Total Year | Feb YT |
| :---: | ---: |
| 69.44 | 66.92 |
| 69.52 | 70.69 |
| 69.38 | 70.86 |
| 67.92 | 68.02 |
| 66.75 | 69.02 |
| 65.52 | 67.27 |
| 66.24 | 67.28 |
| 58.62 | 66.36 |
|  | 64.18 |
| 67.06 | 67.97 |


| RevPAR (\$) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2013 | 30.46 | 40.25 | 42.27 | 38.52 | 44.39 | 48.65 | 53.81 | 54.06 | 51.68 | 45.64 | 40.76 | 34.65 | 43.84 | 35.11 |
| 2014 | 34.50 | 41.45 | 39.10 | 42.15 | 48.34 | 50.08 | 55.70 | 56.62 | 50.40 | 49.12 | 40.45 | 33.63 | 45.17 | 37.80 |
| 2015 | 32.66 | 42.35 | 38.43 | 36.47 | 45.42 | 46.49 | 52.44 | 44.58 | 43.03 | 39.32 | 30.52 | 28.13 | 39.86 | 37.26 |
| 2016 | 24.13 | 35.22 | 27.36 | 32.45 | 42.82 | 42.11 | 46.28 | 39.79 | 41.73 | 36.08 | 30.81 | 28.14 | 35.57 | 29.39 |
| 2017 | 24.67 | 34.49 | 29.82 | 27.67 | 33.88 | 40.27 | 42.75 | 42.05 | 37.78 | 32.04 | 26.21 | 25.41 | 33.08 | 29.33 |
| 2018 | 22.98 | 31.27 | 28.97 | 28.74 | 33.41 | 39.30 | 41.51 | 38.61 | 37.51 | 32.90 | 28.64 | 24.32 | 32.34 | 26.91 |
| 2019 | 23.82 | 30.46 | 28.93 | 26.82 | 35.92 | 37.11 | 39.19 | 37.56 | 36.97 | 32.70 | 28.47 | 24.83 | 31.91 | 26.97 |
| 2020 | 23.41 | 32.39 | 17.37 | 10.35 | 15.08 | 21.41 | 25.52 | 27.42 | 26.54 | 24.78 | 20.66 | 19.57 | 22.07 | 27.67 |
| 2021 | 21.50 | 28.57 |  |  |  |  |  |  |  |  |  |  |  | 24.85 |
| Avg | 26.21 | 34.92 | 31.08 | 30.26 | 37.07 | 40.37 | 44.26 | 42.29 | 40.46 | 36.31 | 30.58 | 27.18 | 35.19 | 30.34 |


| Supply |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2013 | 50,592 | 45,696 | 50,654 | 50,880 | 52,576 | 50,880 | 52,576 | 52,576 | 50,880 | 52,576 | 50,820 | 52,514 | 613,220 | 96,288 |
| 2014 | 52,514 | 47,432 | 52,514 | 50,820 | 52,514 | 50,820 | 52,514 | 54,715 | 52,950 | 54,715 | 52,950 | 54,715 | 629,173 | 99,946 |
| 2015 | 54,715 | 49,420 | 54,622 | 52,860 | 54,622 | 52,860 | 54,622 | 57,350 | 55,500 | 57,350 | 55,500 | 60,450 | 659,871 | 104,135 |
| 2016 | 60,450 | 54,600 | 60,450 | 58,500 | 60,450 | 58,500 | 60,450 | 60,450 | 58,500 | 60,450 | 58,470 | 60,419 | 711,689 | 115,050 |
| 2017 | 60,419 | 54,572 | 60,419 | 58,470 | 60,419 | 58,470 | 60,419 | 60,822 | 58,800 | 60,760 | 58,770 | 60,729 | 713,069 | 114,991 |
| 2018 | 60,729 | 54,852 | 60,729 | 58,740 | 60,698 | 58,740 | 60,698 | 60,698 | 58,740 | 60,698 | 58,740 | 60,698 | 714,760 | 115,581 |
| 2019 | 60,698 | 54,824 | 60,698 | 58,740 | 60,698 | 58,740 | 60,698 | 60,698 | 58,740 | 60,698 | 58,740 | 60,698 | 714,670 | 115,522 |
| 2020 | 60,698 | 54,824 | 60,636 | 52,140 | 58,900 | 57,000 | 58,900 | 57,660 | 55,800 | 57,660 | 55,800 | 57,660 | 687,678 | 115,522 |
| 2021 | 57,660 | 52,080 |  |  |  |  |  |  |  |  |  |  |  | 109,740 |
| Avg | 57,608 | 52,033 | 57,590 | 55,144 | 57,610 | 55,751 | 57,610 | 58,121 | 56,239 | 58,113 | 56,224 | 58,485 | 680,516 | 109,642 |


| Demand |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2013 | 24,195 | 26,319 | 31,204 | 29,539 | 32,691 | 35,118 | 39,654 | 39,921 | 36,789 | 34,882 | 29,688 | 27,109 | 387,109 | 50,514 |
| 2014 | 26,317 | 27,121 | 30,118 | 32,057 | 35,169 | 36,918 | 41,716 | 42,917 | 38,550 | 39,382 | 30,999 | 27,507 | 408,771 | 53,438 |
| 2015 | 26,111 | 28,642 | 30,565 | 29,828 | 34,356 | 35,618 | 40,319 | 36,923 | 33,820 | 32,328 | 25,553 | 25,035 | 379,098 | 54,753 |
| 2016 | 22,606 | 27,107 | 26,195 | 29,484 | 35,537 | 36,095 | 40,178 | 36,030 | 34,418 | 32,253 | 27,379 | 25,404 | 372,686 | 49,713 |
| 2017 | 22,549 | 26,320 | 26,851 | 25,086 | 30,254 | 35,242 | 38,020 | 37,680 | 33,441 | 30,338 | 23,707 | 23,887 | 353,375 | 48,869 |
| 2018 | 21,540 | 24,700 | 27,574 | 26,733 | 30,172 | 34,895 | 37,395 | 36,142 | 33,172 | 30,698 | 26,335 | 23,457 | 352,813 | 46,240 |
| 2019 | 22,625 | 23,691 | 26,831 | 25,084 | 31,225 | 31,978 | 34,809 | 34,450 | 32,511 | 31,212 | 26,140 | 23,698 | 344,254 | 46,316 |
| 2020 | 22,599 | 25,572 | 18,860 | 11,861 | 16,909 | 21,649 | 25,364 | 26,404 | 24,582 | 24,073 | 20,823 | 20,165 | 258,861 | 48,171 |
| 2021 | 20,442 | 22,051 |  |  |  |  |  |  |  |  |  |  |  | 42,493 |
| Avg | 23,220 | 25,725 | 27,275 | 26,209 | 30,789 | 33,439 | 37,182 | 36,308 | 33,410 | 31,896 | 26,328 | 24,533 | 357,121 | 48,945 |


|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 1,540,988 | 1,839,487 | 2,141,135 | 1,959,929 | 2,334,025 | 2,475,291 | 2,828,937 | 2,842,159 | 2,629,457 | 2,399,493 | 2,071,527 | 1,819,358 | 26,881,786 | 3,380,475 |
| 2014 | 1,811,520 | 1,966,088 | 2,053,509 | 2,141,996 | 2,538,604 | 2,545,061 | 2,924,962 | 3,097,737 | 2,668,569 | 2,687,620 | 2,141,648 | 1,840,135 | 28,417,449 | 3,777,608 |
| 2015 | 1,787,059 | 2,092,736 | 2,098,977 | 1,927,963 | 2,480,853 | 2,457,385 | 2,864,156 | 2,556,752 | 2,388,373 | 2,254,900 | 1,693,763 | 1,700,282 | 26,303,199 | 3,879,795 |
| 2016 | 1,458,476 | 1,923,113 | 1,654,052 | 1,898,311 | 2,588,528 | 2,463,219 | 2,797,428 | 2,405,301 | 2,441,299 | 2,181,032 | 1,801,352 | 1,700,488 | 25,312,599 | 3,381,589 |
| 2017 | 1,490,601 | 1,882,181 | 1,801,482 | 1,617,945 | 2,047,257 | 2,354,421 | 2,582,792 | 2,557,534 | 2,221,677 | 1,946,694 | 1,540,575 | 1,543,222 | 23,586,381 | 3,372,782 |
| 2018 | 1,395,262 | 1,715,274 | 1,759,438 | 1,688,225 | 2,028,154 | 2,308,493 | 2,519,323 | 2,343,471 | 2,203,083 | 1,996,959 | 1,682,386 | 1,476,191 | 23,116,259 | 3,110,536 |
| 2019 | 1,445,908 | 1,670,069 | 1,755,695 | 1,575,144 | 2,180,217 | 2,180,118 | 2,378,947 | 2,279,923 | 2,171,763 | 1,984,742 | 1,672,574 | 1,507,053 | 22,802,153 | 3,115,977 |
| 2020 | 1,420,796 | 1,775,929 | 1,053,272 | 539,710 | 888,272 | 1,220,644 | 1,503,409 | 1,581,032 | 1,480,815 | 1,429,035 | 1,152,765 | 1,128,195 | 15,173,874 | 3,196,725 |
| 2021 | 1,239,490 | 1,487,719 |  |  |  |  |  |  |  |  |  |  |  | 2,727,209 |
| Avg | 1,510,011 | 1,816,955 | 1,789,695 | 1,668,653 | 2,135,739 | 2,250,579 | 2,549,994 | 2,457,989 | 2,275,630 | 2,110,059 | 1,719,574 | 1,589,366 | 23,949,213 | 3,326,966 |




Tab 3 - Percent Change from Previous Year - Detail by Measure
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Occupancy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2014 | 4.8 | -0.7 | -6.9 | 8.7 | 7.7 | 5.2 | 5.3 | 3.3 | 0.7 | 8.5 | 0.2 | -2.6 | 2.9 | 1.9 |
| 2015 | -4.8 | 1.4 | -2.4 | -10.5 | -6.1 | -7.2 | -7.1 | -17.9 | -16.3 | -21.7 | -21.4 | -17.6 | -11.6 | -1.7 |
| 2016 | -21.6 | -14.3 | -22.6 | -10.7 | -6.5 | -8.4 | -10.0 | -7.4 | -3.5 | -5.3 | 1.7 | 1.5 | -8.8 | -17.8 |
| 2017 | -0.2 | -2.9 | 2.6 | -14.9 | -14.8 | -2.3 | -5.3 | 3.9 | -3.3 | -6.4 | -13.9 | -6.5 | -5.4 | -1.6 |
| 2018 | -5.0 | -6.6 | 2.2 | 6.1 | -0.7 | -1.4 | -2.1 | -3.9 | -0.7 | 1.3 | 11.1 | -1.7 | -0.4 | -5.9 |
| 2019 | 5.1 | -4.0 | -2.6 | -6.2 | 3.5 | -8.4 | -6.9 | -4.7 | -2.0 | 1.7 | -0.7 | 1.0 | -2.4 | 0.2 |
| 2020 | -0.1 | 7.9 | -29.6 | -46.7 | -44.2 | -30.2 | -24.9 | -19.3 | -20.4 | -18.8 | -16.1 | -10.4 | -21.9 | 4.0 |
| 2021 | -4.8 | -9.2 |  |  |  |  |  |  |  |  |  |  |  | -7.1 |
| Avg | -3.3 | -3.6 | -8.5 | -10.6 | -8.7 | -7.5 | -7.3 | -6.6 | -6.5 | -5.8 | -5.6 | -5.2 | -6.8 | -3.5 |


| ADR |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2014 | 8.1 | 3.7 | -0.6 | 0.7 | 1.1 | -2.2 | -1.7 | 1.4 | -3.1 | -0.8 | -1.0 | -0.3 | 0.1 | 5.6 |
| 2015 | -0.6 | 0.8 | 0.7 | -3.3 | 0.0 | 0.1 | 1.3 | -4.1 | 2.0 | 2.2 | -4.1 | 1.5 | -0.2 | 0.2 |
| 2016 | -5.7 | -2.9 | -8.1 | -0.4 | 0.9 | -1.1 | -2.0 | -3.6 | 0.4 | -3.1 | -0.7 | -1.4 | -2.1 | -4.0 |
| 2017 | 2.5 | 0.8 | 6.3 | 0.2 | -7.1 | -2.1 | -2.4 | 1.7 | -6.3 | -5.1 | -1.2 | -3.5 | -1.7 | 1.5 |
| 2018 | -2.0 | -2.9 | -4.9 | -2.1 | -0.7 | -1.0 | -0.8 | -4.5 | -0.0 | 1.4 | -1.7 | -2.6 | -1.8 | -2.5 |
| 2019 | -1.3 | 1.5 | 2.6 | -0.6 | 3.9 | 3.1 | 1.4 | 2.1 | 0.6 | -2.2 | 0.2 | 1.1 | 1.1 | 0.0 |
| 2020 | -1.6 | -1.5 | -14.7 | -27.5 | -24.8 | -17.3 | -13.3 | -9.5 | -9.8 | -6.6 | -13.5 | -12.0 | -11.5 | -1.4 |
| 2021 | -3.6 | -2.9 |  |  |  |  |  |  |  |  |  |  |  | -3.3 |
| Avg | -0.5 | -0.4 | -2.7 | -4.7 | -3.8 | -2.9 | -2.5 | -2.4 | -2.3 | -2.0 | -3.1 | -2.5 | -2.3 | -0.5 |


| RevPAR |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2014 | 13.3 | 3.0 | -7.5 | 9.4 | 8.9 | 2.9 | 3.5 | 4.7 | -2.5 | 7.6 | -0.8 | -2.9 | 3.0 | 7.7 |
| 2015 | -5.3 | 2.2 | -1.7 | -13.5 | -6.0 | -7.2 | -5.9 | -21.3 | -14.6 | -20.0 | -24.5 | -16.4 | -11.7 | -1.4 |
| 2016 | -26.1 | -16.8 | -28.8 | -11.0 | -5.7 | -9.4 | -11.7 | -10.7 | -3.0 | -8.2 | 0.9 | 0.1 | -10.8 | -21.1 |
| 2017 | 2.3 | -2.1 | 9.0 | -14.7 | -20.9 | -4.4 | -7.6 | 5.7 | -9.5 | -11.2 | -14.9 | -9.7 | -7.0 | -0.2 |
| 2018 | -6.9 | -9.3 | -2.8 | 3.9 | -1.4 | -2.4 | -2.9 | -8.2 | -0.7 | 2.7 | 9.3 | -4.3 | -2.2 | -8.2 |
| 2019 | 3.7 | -2.6 | -0.2 | -6.7 | 7.5 | -5.6 | -5.6 | -2.7 | -1.4 | -0.6 | -0.6 | 2.1 | -1.3 | 0.2 |
| 2020 | -1.7 | 6.3 | -39.9 | -61.4 | -58.0 | -42.3 | -34.9 | -27.0 | -28.2 | -24.2 | -27.4 | -21.2 | -30.8 | 2.6 |
| 2021 | -8.2 | -11.8 |  |  |  |  |  |  |  |  |  |  |  | -10.2 |
| Avg | -3.6 | -3.9 | -10.3 | -13.4 | -10.8 | -9.8 | -9.3 | -8.5 | -8.6 | -7.7 | -8.3 | -7.5 | -8.7 | -3.8 |


| Supply |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2014 | 3.8 | 3.8 | 3.7 | -0.1 | -0.1 | -0.1 | -0.1 | 4.1 | 4.1 | 4.1 | 4.2 | 4.2 | 2.6 | 3.8 |
| 2015 | 4.2 | 4.2 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.8 | 4.8 | 4.8 | 4.8 | 10.5 | 4.9 | 4.2 |
| 2016 | 10.5 | 10.5 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 | 5.4 | 5.4 | 5.4 | 5.4 | -0.1 | 7.9 | 10.5 |
| 2017 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | 0.6 | 0.5 | 0.5 | 0.5 | 0.5 | 0.2 | -0.1 |
| 2018 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | -0.2 | -0.1 | -0.1 | -0.1 | -0.1 | 0.2 | 0.5 |
| 2019 | -0.1 | -0.1 | -0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.0 | -0.1 |
| 2020 | 0.0 | 0.0 | -0.1 | -11.2 | -3.0 | -3.0 | -3.0 | -5.0 | -5.0 | -5.0 | -5.0 | -5.0 | -3.8 | 0.0 |
| 2021 | -5.0 | -5.0 |  |  |  |  |  |  |  |  |  |  |  | -5.0 |
| Avg | 1.7 | 1.7 | 2.7 | 0.5 | 1.7 | 1.7 | 1.7 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.7 | 1.7 |


| Demand |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December | Total Year | Feb YTD |
| 2014 | 8.8 | 3.0 | -3.5 | 8.5 | 7.6 | 5.1 | 5.2 | 7.5 | 4.8 | 12.9 | 4.4 | 1.5 | 5.6 | 5.8 |
| 2015 | -0.8 | 5.6 | 1.5 | -7.0 | -2.3 | -3.5 | -3.3 | -14.0 | -12.3 | -17.9 | -17.6 | -9.0 | -7.3 | 2.5 |
| 2016 | -13.4 | -5.4 | -14.3 | -1.2 | 3.4 | 1.3 | -0.3 | -2.4 | 1.8 | -0.2 | 7.1 | 1.5 | -1.7 | -9.2 |
| 2017 | -0.3 | -2.9 | 2.5 | -14.9 | -14.9 | -2.4 | -5.4 | 4.6 | -2.8 | -5.9 | -13.4 | -6.0 | -5.2 | -1.7 |
| 2018 | -4.5 | -6.2 | 2.7 | 6.6 | -0.3 | -1.0 | -1.6 | -4.1 | -0.8 | 1.2 | 11.1 | -1.8 | -0.2 | -5.4 |
| 2019 | 5.0 | -4.1 | -2.7 | -6.2 | 3.5 | -8.4 | -6.9 | -4.7 | -2.0 | 1.7 | -0.7 | 1.0 | -2.4 | 0.2 |
| 2020 | -0.1 | 7.9 | -29.7 | -52.7 | -45.8 | -32.3 | -27.1 | -23.4 | -24.4 | -22.9 | -20.3 | -14.9 | -24.8 | 4.0 |
| 2021 | -9.5 | -13.8 |  |  |  |  |  |  |  |  |  |  |  | -11.8 |
| Avg | -1.8 | -2.0 | -6.2 | -9.5 | -7.0 | -5.9 | -5.7 | -5.2 | -5.1 | -4.5 | -4.2 | -4.0 | -5.1 | -2.0 |




Tab 4 - Percent Change from Previous Year - Detail by Year
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

|  | Jan 14 | Feb 14 | Mar 14 | Apr 14 | May 14 | Jun 14 | Jul 14 | Aug 14 | Sep 14 | Oct 14 | Nov 14 | Dec 14 | Total Year | Feb YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Occ | 4.8 | -0.7 | -6.9 | 8.7 | 7.7 | 5.2 | 5.3 | 3.3 | 0.7 | 8.5 | 0.2 | -2.6 | 2.9 | 1.9 |
| ADR | 8.1 | 3.7 | -0.6 | 0.7 | 1.1 | -2.2 | -1.7 | 1.4 | -3.1 | -0.8 | -1.0 | -0.3 | 0.1 | 5.6 |
| RevPAR | 13.3 | 3.0 | -7.5 | 9.4 | 8.9 | 2.9 | 3.5 | 4.7 | -2.5 | 7.6 | -0.8 | -2.9 | 3.0 | 7.7 |
| Supply | 3.8 | 3.8 | 3.7 | -0.1 | -0.1 | -0.1 | -0.1 | 4.1 | 4.1 | 4.1 | 4.2 | 4.2 | 2.6 | 3.8 |
| Demand | 8.8 | 3.0 | -3.5 | 8.5 | 7.6 | 5.1 | 5.2 | 7.5 | 4.8 | 12.9 | 4.4 | 1.5 | 5.6 | 5.8 |
| Revenue | 17.6 | 6.9 | -4.1 | 9.3 | 8.8 | 2.8 | 3.4 | 9.0 | 1.5 | 12.0 | 3.4 | 1.1 | 5.7 | 11.7 |
|  | Jan 15 | Feb 15 | Mar 15 | Apr 15 | May 15 | Jun 15 | Jul 15 | Aug 15 | Sep 15 | Oct 15 | Nov 15 | Dec 15 | Total Year | Feb YTD |
| Occ | -4.8 | 1.4 | -2.4 | -10.5 | -6.1 | -7.2 | -7.1 | -17.9 | -16.3 | -21.7 | -21.4 | -17.6 | -11.6 | -1.7 |
| ADR | -0.6 | 0.8 | 0.7 | -3.3 | 0.0 | 0.1 | 1.3 | -4.1 | 2.0 | 2.2 | -4.1 | 1.5 | -0.2 | 0.2 |
| RevPAR | -5.3 | 2.2 | -1.7 | -13.5 | -6.0 | -7.2 | -5.9 | -21.3 | -14.6 | -20.0 | -24.5 | -16.4 | -11.7 | -1.4 |
| Supply | 4.2 | 4.2 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.8 | 4.8 | 4.8 | 4.8 | 10.5 | 4.9 | 4.2 |
| Demand | -0.8 | 5.6 | 1.5 | -7.0 | -2.3 | -3.5 | -3.3 | -14.0 | -12.3 | -17.9 | -17.6 | -9.0 | -7.3 | 2.5 |
| Revenue | -1.4 | 6.4 | 2.2 | -10.0 | -2.3 | -3.4 | -2.1 | -17.5 | -10.5 | -16.1 | -20.9 | -7.6 | -7.4 | 2.7 |
|  | Jan 16 | Feb 16 | Mar 16 | Apr 16 | May 16 | Jun 16 | Jul 16 | Aug 16 | Sep 16 | Oct 16 | Nov 16 | Dec 16 | Total Year | Feb YTD |
| Occ | -21.6 | -14.3 | -22.6 | -10.7 | -6.5 | -8.4 | -10.0 | -7.4 | -3.5 | -5.3 | 1.7 | 1.5 | -8.8 | -17.8 |
| ADR | -5.7 | -2.9 | -8.1 | -0.4 | 0.9 | -1.1 | -2.0 | -3.6 | 0.4 | -3.1 | -0.7 | -1.4 | -2.1 | -4.0 |
| RevPAR | -26.1 | -16.8 | -28.8 | -11.0 | -5.7 | -9.4 | -11.7 | -10.7 | -3.0 | -8.2 | 0.9 | 0.1 | -10.8 | -21.1 |
| Supply | 10.5 | 10.5 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 | 5.4 | 5.4 | 5.4 | 5.4 | -0.1 | 7.9 | 10.5 |
| Demand | -13.4 | -5.4 | -14.3 | -1.2 | 3.4 | 1.3 | -0.3 | -2.4 | 1.8 | -0.2 | 7.1 | 1.5 | -1.7 | -9.2 |
| Revenue | -18.4 | -8.1 | -21.2 | -1.5 | 4.3 | 0.2 | -2.3 | -5.9 | 2.2 | -3.3 | 6.4 | 0.0 | -3.8 | -12.8 |
|  | Jan 17 | Feb 17 | Mar 17 | Apr 17 | May 17 | Jun 17 | Jul 17 | Aug 17 | Sep 17 | Oct 17 | Nov 17 | Dec 17 | Total Year | Feb YTD |
| Occ | -0.2 | -2.9 | 2.6 | -14.9 | -14.8 | -2.3 | -5.3 | 3.9 | -3.3 | -6.4 | -13.9 | -6.5 | -5.4 | -1.6 |
| ADR | 2.5 | 0.8 | 6.3 | 0.2 | -7.1 | -2.1 | -2.4 | 1.7 | -6.3 | -5.1 | -1.2 | -3.5 | -1.7 | 1.5 |
| RevPAR | 2.3 | -2.1 | 9.0 | -14.7 | -20.9 | -4.4 | -7.6 | 5.7 | -9.5 | -11.2 | -14.9 | -9.7 | -7.0 | -0.2 |
| Supply | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | 0.6 | 0.5 | 0.5 | 0.5 | 0.5 | 0.2 | -0.1 |
| Demand | -0.3 | -2.9 | 2.5 | -14.9 | -14.9 | -2.4 | -5.4 | 4.6 | -2.8 | -5.9 | -13.4 | -6.0 | -5.2 | -1.7 |
| Revenue | 2.2 | -2.1 | 8.9 | -14.8 | -20.9 | -4.4 | -7.7 | 6.3 | -9.0 | -10.7 | -14.5 | -9.2 | -6.8 | -0.3 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Jan 18 | Feb 18 | Mar 18 | Apr 18 | May 18 | Jun 18 | Jul 18 | Aug 18 | Sep 18 | Oct 18 | Nov 18 | Dec 18 | Total Year | Feb YTD |
| Occ | -5.0 | -6.6 | 2.2 | 6.1 | -0.7 | -1.4 | -2.1 | -3.9 | -0.7 | 1.3 | 11.1 | -1.7 | -0.4 | -5.9 |
| ADR | -2.0 | -2.9 | -4.9 | -2.1 | -0.7 | -1.0 | -0.8 | -4.5 | -0.0 | 1.4 | -1.7 | -2.6 | -1.8 | -2.5 |
| RevPAR | -6.9 | -9.3 | -2.8 | 3.9 | -1.4 | -2.4 | -2.9 | -8.2 | -0.7 | 2.7 | 9.3 | -4.3 | -2.2 | -8.2 |
| Supply | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | -0.2 | -0.1 | -0.1 | -0.1 | -0.1 | 0.2 | 0.5 |
| Demand | -4.5 | -6.2 | 2.7 | 6.6 | -0.3 | -1.0 | -1.6 | -4.1 | -0.8 | 1.2 | 11.1 | -1.8 | -0.2 | -5.4 |
| Revenue | -6.4 | -8.9 | -2.3 | 4.3 | -0.9 | -2.0 | -2.5 | -8.4 | -0.8 | 2.6 | 9.2 | -4.3 | -2.0 | -7.8 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Jan 19 | Feb 19 | Mar 19 | Apr 19 | May 19 | Jun 19 | Jul 19 | Aug 19 | Sep 19 | Oct 19 | Nov 19 | Dec 19 | Total Year | Feb YTD |
| Occ | 5.1 | -4.0 | -2.6 | -6.2 | 3.5 | -8.4 | -6.9 | -4.7 | -2.0 | 1.7 | -0.7 | 1.0 | -2.4 | 0.2 |
| ADR | -1.3 | 1.5 | 2.6 | -0.6 | 3.9 | 3.1 | 1.4 | 2.1 | 0.6 | -2.2 | 0.2 | 1.1 | 1.1 | 0.0 |
| RevPAR | 3.7 | -2.6 | -0.2 | -6.7 | 7.5 | -5.6 | -5.6 | -2.7 | -1.4 | -0.6 | -0.6 | 2.1 | -1.3 | 0.2 |
| Supply | -0.1 | -0.1 | -0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.0 | -0.1 |
| Demand | 5.0 | -4.1 | -2.7 | -6.2 | 3.5 | -8.4 | -6.9 | -4.7 | -2.0 | 1.7 | -0.7 | 1.0 | -2.4 | 0.2 |
| Revenue | 3.6 | -2.6 | -0.2 | -6.7 | 7.5 | -5.6 | -5.6 | -2.7 | -1.4 | -0.6 | -0.6 | 2.1 | -1.4 | 0.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Jan 20 | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 | Aug 20 | Sep 20 | Oct 20 | Nov 20 | Dec 20 | Total Year | Feb YTD |
| Occ | -0.1 | 7.9 | -29.6 | -46.7 | -44.2 | -30.2 | -24.9 | -19.3 | -20.4 | -18.8 | -16.1 | -10.4 | -21.9 | 4.0 |
| ADR | -1.6 | -1.5 | -14.7 | -27.5 | -24.8 | -17.3 | -13.3 | -9.5 | -9.8 | -6.6 | -13.5 | -12.0 | -11.5 | -1.4 |
| RevPAR | -1.7 | 6.3 | -39.9 | -61.4 | -58.0 | -42.3 | -34.9 | -27.0 | -28.2 | -24.2 | -27.4 | -21.2 | -30.8 | 2.6 |
| Supply | 0.0 | 0.0 | -0.1 | -11.2 | -3.0 | -3.0 | -3.0 | -5.0 | -5.0 | -5.0 | -5.0 | -5.0 | -3.8 | 0.0 |
| Demand | -0.1 | 7.9 | -29.7 | -52.7 | -45.8 | -32.3 | -27.1 | -23.4 | -24.4 | -22.9 | -20.3 | -14.9 | -24.8 | 4.0 |
| Revenue | -1.7 | 6.3 | -40.0 | -65.7 | -59.3 | -44.0 | -36.8 | -30.7 | -31.8 | -28.0 | -31.1 | -25.1 | -33.5 | 2.6 |


|  | Jan 21 | Feb 21 |
| ---: | ---: | ---: |
| Occ | -4.8 | -9.2 |
| ADR | -3.6 | -2.9 |
| RevPAR | -8.2 | -11.8 |
| Supply | -5.0 | -5.0 |
| Demand | -9.5 | -13.8 |
| Revenue | -12.8 | -16.2 |

Tab 5 - Twelve Month Moving Average
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Occupancy (\%) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 63.3 | 63.2 | 62.9 | 63.3 | 63.7 | 64.0 | 64.3 | 64.6 | 64.6 | 65.1 | 65.1 | 65.0 |
| 2015 | 64.7 | 64.7 | 64.6 | 64.0 | 63.7 | 63.3 | 62.9 | 61.7 | 60.7 | 59.4 | 58.3 | 57.5 |
| 2016 | 56.4 | 55.8 | 54.6 | 54.1 | 53.8 | 53.5 | 53.0 | 52.7 | 52.5 | 52.3 | 52.3 | 52.4 |
| 2017 | 52.4 | 52.3 | 52.3 | 51.7 | 51.0 | 50.9 | 50.6 | 50.8 | 50.6 | 50.3 | 49.8 | 49.6 |
| 2018 | 49.4 | 49.1 | 49.2 | 49.4 | 49.4 | 49.3 | 49.2 | 49.0 | 49.0 | 49.0 | 49.4 | 49.4 |
| 2019 | 49.5 | 49.4 | 49.3 | 49.0 | 49.2 | 48.8 | 48.4 | 48.2 | 48.1 | 48.2 | 48.1 | 48.2 |
| 2020 | 48.2 | 48.4 | 47.3 | 45.9 | 44.0 | 42.6 | 41.4 | 40.4 | 39.5 | 38.6 | 38.0 | 37.6 |
| 2021 | 37.5 | 37.1 |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| ADR (\$) |  |  |  |  |  |  |  |  |  |  |  |  |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 69.76 | 69.94 | 69.91 | 69.93 | 70.00 | 69.86 | 69.74 | 69.86 | 69.65 | 69.59 | 69.54 | 69.52 |
| 2015 | 69.49 | 69.55 | 69.58 | 69.44 | 69.43 | 69.44 | 69.53 | 69.22 | 69.34 | 69.48 | 69.30 | 69.38 |
| 2016 | 69.16 | 68.99 | 68.60 | 68.58 | 68.65 | 68.58 | 68.43 | 68.18 | 68.22 | 68.03 | 67.99 | 67.92 |
| 2017 | 68.02 | 68.05 | 68.33 | 68.38 | 67.88 | 67.74 | 67.55 | 67.67 | 67.24 | 66.95 | 66.90 | 66.75 |
| 2018 | 66.67 | 66.50 | 66.24 | 66.13 | 66.09 | 66.03 | 65.97 | 65.64 | 65.64 | 65.72 | 65.63 | 65.52 |
| 2019 | 65.46 | 65.52 | 65.65 | 65.64 | 65.87 | 66.05 | 66.14 | 66.28 | 66.32 | 66.18 | 66.19 | 66.24 |
| 2020 | 66.17 | 66.11 | 65.60 | 65.08 | 63.92 | 62.92 | 61.96 | 61.25 | 60.50 | 60.04 | 59.27 | 58.62 |
| 2021 | 58.40 | 58.08 |  |  |  |  |  |  |  |  |  |  |


| RevPAR (\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 44.14 | 44.22 | 43.95 | 44.24 | 44.58 | 44.70 | 44.86 | 45.11 | 45.03 | 45.33 | 45.29 | 45.17 |
| 2015 | 44.97 | 45.03 | 44.95 | 44.47 | 44.23 | 43.96 | 43.72 | 42.70 | 42.10 | 41.27 | 40.42 | 39.86 |
| 2016 | 39.02 | 38.47 | 37.48 | 37.13 | 36.97 | 36.68 | 36.28 | 35.90 | 35.82 | 35.56 | 35.57 | 35.57 |
| 2017 | 35.61 | 35.56 | 35.77 | 35.37 | 34.61 | 34.46 | 34.16 | 34.36 | 34.04 | 33.69 | 33.31 | 33.08 |
| 2018 | 32.93 | 32.68 | 32.61 | 32.70 | 32.66 | 32.58 | 32.48 | 32.18 | 32.16 | 32.23 | 32.43 | 32.34 |
| 2019 | 32.41 | 32.35 | 32.35 | 32.19 | 32.40 | 32.22 | 32.03 | 31.94 | 31.89 | 31.88 | 31.86 | 31.91 |
| 2020 | 31.87 | 32.02 | 31.04 | 29.87 | 28.11 | 26.82 | 25.64 | 24.75 | 23.87 | 23.17 | 22.52 | 22.07 |
| 2021 | 21.90 | 21.56 |  |  |  |  |  |  |  |  |  |  |


| Supply |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 615,142 | 616,878 | 618,738 | 618,678 | 618,616 | 618,556 | 618,494 | 620,633 | 622,703 | 624,842 | 626,972 | 629,173 |
| 2015 | 631,374 | 633,362 | 635,470 | 637,510 | 639,618 | 641,658 | 643,766 | 646,401 | 648,951 | 651,586 | 654,136 | 659,871 |
| 2016 | 665,606 | 670,786 | 676,614 | 682,254 | 688,082 | 693,722 | 699,550 | 702,650 | 705,650 | 708,750 | 711,720 | 711,689 |
| 2017 | 711,658 | 711,630 | 711,599 | 711,569 | 711,538 | 711,508 | 711,477 | 711,849 | 712,149 | 712,459 | 712,759 | 713,069 |
| 2018 | 713,379 | 713,659 | 713,969 | 714,239 | 714,518 | 714,788 | 715,067 | 714,943 | 714,883 | 714,821 | 714,791 | 714,760 |
| 2019 | 714,729 | 714,701 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 | 714,670 |
| 2020 | 714,670 | 714,670 | 714,608 | 708,008 | 706,210 | 704,470 | 702,672 | 699,634 | 696,694 | 693,656 | 690,716 | 687,678 |
| 2021 | 684,640 | 681,896 |  |  |  |  |  |  |  |  |  |  |


| Demand |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 389,231 | 390,033 | 388,947 | 391,465 | 393,943 | 395,743 | 397,805 | 400,801 | 402,562 | 407,062 | 408,373 | 408,771 |
| 2015 | 408,565 | 410,086 | 410,533 | 408,304 | 407,491 | 406,191 | 404,794 | 398,800 | 394,070 | 387,016 | 381,570 | 379,098 |
| 2016 | 375,593 | 374,058 | 369,688 | 369,344 | 370,525 | 371,002 | 370,861 | 369,968 | 370,566 | 370,491 | 372,317 | 372,686 |
| 2017 | 372,629 | 371,842 | 372,498 | 368,100 | 362,817 | 361,964 | 359,806 | 361,456 | 360,479 | 358,564 | 354,892 | 353,375 |
| 2018 | 352,366 | 350,746 | 351,469 | 353,116 | 353,034 | 352,687 | 352,062 | 350,524 | 350,255 | 350,615 | 353,243 | 352,813 |
| 2019 | 353,898 | 352,889 | 352,146 | 350,497 | 351,550 | 348,633 | 346,047 | 344,355 | 343,694 | 344,208 | 344,013 | 344,254 |
| 2020 | 344,228 | 346,109 | 338,138 | 324,915 | 310,599 | 300,270 | 290,825 | 282,779 | 274,850 | 267,711 | 262,394 | 258,861 |
| 2021 | 256,704 | 253,183 |  |  |  |  |  |  |  |  |  |  |


| Revenue (\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January | February | March | April | May | June | July | August | September | October | November | December |
| 2014 | 27,152,318 | 27,278,919 | 27,191,293 | 27,373,360 | 27,577,939 | 27,647,709 | 27,743,734 | 27,999,312 | 28,038,424 | 28,326,551 | 28,396,672 | 28,417,449 |
| 2015 | 28,392,988 | 28,519,636 | 28,565,104 | 28,351,071 | 28,293,320 | 28,205,644 | 28,144,838 | 27,603,853 | 27,323,657 | 26,890,937 | 26,443,052 | 26,303,199 |
| 2016 | 25,974,616 | 25,804,993 | 25,360,068 | 25,330,416 | 25,438,091 | 25,443,925 | 25,377,197 | 25,225,746 | 25,278,672 | 25,204,804 | 25,312,393 | 25,312,599 |
| 2017 | 25,344,724 | 25,303,792 | 25,451,222 | 25,170,856 | 24,629,585 | 24,520,787 | 24,306,151 | 24,458,384 | 24,238,762 | 24,004,424 | 23,743,647 | 23,586,381 |
| 2018 | 23,491,042 | 23,324,135 | 23,282,091 | 23,352,371 | 23,333,268 | 23,287,340 | 23,223,871 | 23,009,808 | 22,991,214 | 23,041,479 | 23,183,290 | 23,116,259 |
| 2019 | 23,166,905 | 23,121,700 | 23,117,957 | 23,004,876 | 23,156,939 | 23,028,564 | 22,888,188 | 22,824,640 | 22,793,320 | 22,781,103 | 22,771,291 | 22,802,153 |
| 2020 | 22,777,041 | 22,882,901 | 22,180,478 | 21,145,044 | 19,853,099 | 18,893,625 | 18,018,087 | 17,319,196 | 16,628,248 | 16,072,541 | 15,552,732 | 15,173,874 |
| 2021 | 14,992,568 | 14,704,358 |  |  |  |  |  |  |  |  |  |  |

Tab 6 - Twelve Month Moving Average with Percent Change
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg |
| Jan 14 | 63.3 |  | 69.76 |  | 44.14 |  | 615,142 |  | 389,231 |  | 27,152,318 |  |
| Feb 14 | 63.2 |  | 69.94 |  | 44.22 |  | 616,878 |  | 390,033 |  | 27,278,919 |  |
| Mar 14 | 62.9 |  | 69.91 |  | 43.95 |  | 618,738 |  | 388,947 |  | 27,191,293 |  |
| Apr 14 | 63.3 |  | 69.93 |  | 44.24 |  | 618,678 |  | 391,465 |  | 27,373,360 |  |
| May 14 | 63.7 |  | 70.00 |  | 44.58 |  | 618,616 |  | 393,943 |  | 27,577,939 |  |
| Jun 14 | 64.0 |  | 69.86 |  | 44.70 |  | 618,556 |  | 395,743 |  | 27,647,709 |  |
| Jul 14 | 64.3 |  | 69.74 |  | 44.86 |  | 618,494 |  | 397,805 |  | 27,743,734 |  |
| Aug 14 | 64.6 |  | 69.86 |  | 45.11 |  | 620,633 |  | 400,801 |  | 27,999,312 |  |
| Sep 14 | 64.6 |  | 69.65 |  | 45.03 |  | 622,703 |  | 402,562 |  | 28,038,424 |  |
| Oct 14 | 65.1 |  | 69.59 |  | 45.33 |  | 624,842 |  | 407,062 |  | 28,326,551 |  |
| Nov 14 | 65.1 |  | 69.54 |  | 45.29 |  | 626,972 |  | 408,373 |  | 28,396,672 |  |
| Dec 14 | 65.0 | 2.9 | 69.52 | 0.1 | 45.17 | 3.0 | 629,173 | 2.6 | 408,771 | 5.6 | 28,417,449 | 5.7 |
| Jan 15 | 64.7 | 2.3 | 69.49 | -0.4 | 44.97 | 1.9 | 631,374 | 2.6 | 408,565 | 5.0 | 28,392,988 | 4.6 |
| Feb 15 | 64.7 | 2.4 | 69.55 | -0.6 | 45.03 | 1.8 | 633,362 | 2.7 | 410,086 | 5.1 | 28,519,636 | 4.5 |
| Mar 15 | 64.6 | 2.8 | 69.58 | -0.5 | 44.95 | 2.3 | 635,470 | 2.7 | 410,533 | 5.5 | 28,565,104 | 5.1 |
| Apr 15 | 64.0 | 1.2 | 69.44 | -0.7 | 44.47 | 0.5 | 637,510 | 3.0 | 408,304 | 4.3 | 28,351,071 | 3.6 |
| May 15 | 63.7 | 0.0 | 69.43 | -0.8 | 44.23 | -0.8 | 639,618 | 3.4 | 407,491 | 3.4 | 28,293,320 | 2.6 |
| Jun 15 | 63.3 | -1.1 | 69.44 | -0.6 | 43.96 | -1.7 | 641,658 | 3.7 | 406,191 | 2.6 | 28,205,644 | 2.0 |
| Jul 15 | 62.9 | -2.2 | 69.53 | -0.3 | 43.72 | -2.5 | 643,766 | 4.1 | 404,794 | 1.8 | 28,144,838 | 1.4 |
| Aug 15 | 61.7 | -4.5 | 69.22 | -0.9 | 42.70 | -5.3 | 646,401 | 4.2 | 398,800 | -0.5 | 27,603,853 | -1.4 |
| Sep 15 | 60.7 | -6.1 | 69.34 | -0.4 | 42.10 | -6.5 | 648,951 | 4.2 | 394,070 | -2.1 | 27,323,657 | -2.5 |
| Oct 15 | 59.4 | -8.8 | 69.48 | -0.2 | 41.27 | -9.0 | 651,586 | 4.3 | 387,016 | -4.9 | 26,890,937 | -5.1 |
| Nov 15 | 58.3 | -10.4 | 69.30 | -0.3 | 40.42 | -10.7 | 654,136 | 4.3 | 381,570 | -6.6 | 26,443,052 | -6.9 |
| Dec 15 | 57.5 | -11.6 | 69.38 | -0.2 | 39.86 | -11.7 | 659,871 | 4.9 | 379,098 | -7.3 | 26,303,199 | -7.4 |
| Jan 16 | 56.4 | -12.8 | 69.16 | -0.5 | 39.02 | -13.2 | 665,606 | 5.4 | 375,593 | -8.1 | 25,974,616 | -8.5 |
| Feb 16 | 55.8 | -13.9 | 68.99 | -0.8 | 38.47 | -14.6 | 670,786 | 5.9 | 374,058 | -8.8 | 25,804,993 | -9.5 |
| Mar 16 | 54.6 | -15.4 | 68.60 | -1.4 | 37.48 | -16.6 | 676,614 | 6.5 | 369,688 | -9.9 | 25,360,068 | -11.2 |
| Apr 16 | 54.1 | -15.5 | 68.58 | -1.2 | 37.13 | -16.5 | 682,254 | 7.0 | 369,344 | -9.5 | 25,330,416 | -10.7 |
| May 16 | 53.8 | -15.5 | 68.65 | -1.1 | 36.97 | -16.4 | 688,082 | 7.6 | 370,525 | -9.1 | 25,438,091 | -10.1 |
| Jun 16 | 53.5 | -15.5 | 68.58 | -1.2 | 36.68 | -16.6 | 693,722 | 8.1 | 371,002 | -8.7 | 25,443,925 | -9.8 |
| Jul 16 | 53.0 | -15.7 | 68.43 | -1.6 | 36.28 | -17.0 | 699,550 | 8.7 | 370,861 | -8.4 | 25,377,197 | -9.8 |
| Aug 16 | 52.7 | -14.7 | 68.18 | -1.5 | 35.90 | -15.9 | 702,650 | 8.7 | 369,968 | -7.2 | 25,225,746 | -8.6 |
| Sep 16 | 52.5 | -13.5 | 68.22 | -1.6 | 35.82 | -14.9 | 705,650 | 8.7 | 370,566 | -6.0 | 25,278,672 | -7.5 |
| Oct 16 | 52.3 | -12.0 | 68.03 | -2.1 | 35.56 | -13.8 | 708,750 | 8.8 | 370,491 | -4.3 | 25,204,804 | -6.3 |
| Nov 16 | 52.3 | -10.3 | 67.99 | -1.9 | 35.57 | -12.0 | 711,720 | 8.8 | 372,317 | -2.4 | 25,312,393 | -4.3 |
| Dec 16 | 52.4 | -8.8 | 67.92 | -2.1 | 35.57 | -10.8 | 711,689 | 7.9 | 372,686 | -1.7 | 25,312,599 | -3.8 |
| Jan 17 | 52.4 | -7.2 | 68.02 | -1.6 | 35.61 | -8.7 | 711,658 | 6.9 | 372,629 | -0.8 | 25,344,724 | -2.4 |
| Feb 17 | 52.3 | -6.3 | 68.05 | -1.4 | 35.56 | -7.6 | 711,630 | 6.1 | 371,842 | -0.6 | 25,303,792 | -1.9 |
| Mar 17 | 52.3 | -4.2 | 68.33 | -0.4 | 35.77 | -4.6 | 711,599 | 5.2 | 372,498 | 0.8 | 25,451,222 | 0.4 |
| Apr 17 | 51.7 | -4.4 | 68.38 | -0.3 | 35.37 | -4.7 | 711,569 | 4.3 | 368,100 | -0.3 | 25,170,856 | -0.6 |
| May 17 | 51.0 | -5.3 | 67.88 | -1.1 | 34.61 | -6.4 | 711,538 | 3.4 | 362,817 | -2.1 | 24,629,585 | -3.2 |
| Jun 17 | 50.9 | -4.9 | 67.74 | -1.2 | 34.46 | -6.0 | 711,508 | 2.6 | 361,964 | -2.4 | 24,520,787 | -3.6 |
| Jul 17 | 50.6 | -4.6 | 67.55 | -1.3 | 34.16 | -5.8 | 711,477 | 1.7 | 359,806 | -3.0 | 24,306,151 | -4.2 |
| Aug 17 | 50.8 | -3.6 | 67.67 | -0.8 | 34.36 | -4.3 | 711,849 | 1.3 | 361,456 | -2.3 | 24,458,384 | -3.0 |
| Sep 17 | 50.6 | -3.6 | 67.24 | -1.4 | 34.04 | -5.0 | 712,149 | 0.9 | 360,479 | -2.7 | 24,238,762 | -4.1 |

Tab 6 - Twelve Month Moving Average with Percent Change
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg |
| Oct 17 | 50.3 | -3.7 | 66.95 | -1.6 | 33.69 | -5.3 | 712,459 | 0.5 | 358,564 | -3.2 | 24,004,424 | -4.8 |
| Nov 17 | 49.8 | -4.8 | 66.90 | -1.6 | 33.31 | -6.3 | 712,759 | 0.1 | 354,892 | -4.7 | 23,743,647 | -6.2 |
| Dec 17 | 49.6 | -5.4 | 66.75 | -1.7 | 33.08 | -7.0 | 713,069 | 0.2 | 353,375 | -5.2 | 23,586,381 | -6.8 |
| Jan 18 | 49.4 | -5.7 | 66.67 | -2.0 | 32.93 | -7.5 | 713,379 | 0.2 | 352,366 | -5.4 | 23,491,042 | -7.3 |
| Feb 18 | 49.1 | -5.9 | 66.50 | -2.3 | 32.68 | -8.1 | 713,659 | 0.3 | 350,746 | -5.7 | 23,324,135 | -7.8 |
| Mar 18 | 49.2 | -6.0 | 66.24 | -3.0 | 32.61 | -8.8 | 713,969 | 0.3 | 351,469 | -5.6 | 23,282,091 | -8.5 |
| Apr 18 | 49.4 | -4.4 | 66.13 | -3.3 | 32.70 | -7.6 | 714,239 | 0.4 | 353,116 | -4.1 | 23,352,371 | -7.2 |
| May 18 | 49.4 | -3.1 | 66.09 | -2.6 | 32.66 | -5.7 | 714,518 | 0.4 | 353,034 | -2.7 | 23,333,268 | -5.3 |
| Jun 18 | 49.3 | -3.0 | 66.03 | -2.5 | 32.58 | -5.5 | 714,788 | 0.5 | 352,687 | -2.6 | 23,287,340 | -5.0 |
| Jul 18 | 49.2 | -2.6 | 65.97 | -2.4 | 32.48 | -4.9 | 715,067 | 0.5 | 352,062 | -2.2 | 23,223,871 | -4.5 |
| Aug 18 | 49.0 | -3.4 | 65.64 | -3.0 | 32.18 | -6.3 | 714,943 | 0.4 | 350,524 | -3.0 | 23,009,808 | -5.9 |
| Sep 18 | 49.0 | -3.2 | 65.64 | -2.4 | 32.16 | -5.5 | 714,883 | 0.4 | 350,255 | -2.8 | 22,991,214 | -5.1 |
| Oct 18 | 49.0 | -2.5 | 65.72 | -1.8 | 32.23 | -4.3 | 714,821 | 0.3 | 350,615 | -2.2 | 23,041,479 | -4.0 |
| Nov 18 | 49.4 | -0.7 | 65.63 | -1.9 | 32.43 | -2.6 | 714,791 | 0.3 | 353,243 | -0.5 | 23,183,290 | -2.4 |
| Dec 18 | 49.4 | -0.4 | 65.52 | -1.8 | 32.34 | -2.2 | 714,760 | 0.2 | 352,813 | -0.2 | 23,116,259 | -2.0 |
| Jan 19 | 49.5 | 0.2 | 65.46 | -1.8 | 32.41 | -1.6 | 714,729 | 0.2 | 353,898 | 0.4 | 23,166,905 | -1.4 |
| Feb 19 | 49.4 | 0.5 | 65.52 | -1.5 | 32.35 | -1.0 | 714,701 | 0.1 | 352,889 | 0.6 | 23,121,700 | -0.9 |
| Mar 19 | 49.3 | 0.1 | 65.65 | -0.9 | 32.35 | -0.8 | 714,670 | 0.1 | 352,146 | 0.2 | 23,117,957 | -0.7 |
| Apr 19 | 49.0 | -0.8 | 65.64 | -0.8 | 32.19 | -1.5 | 714,670 | 0.1 | 350,497 | -0.7 | 23,004,876 | -1.5 |
| May 19 | 49.2 | -0.4 | 65.87 | -0.3 | 32.40 | -0.8 | 714,670 | 0.0 | 351,550 | -0.4 | 23,156,939 | -0.8 |
| Jun 19 | 48.8 | -1.1 | 66.05 | 0.0 | 32.22 | -1.1 | 714,670 | -0.0 | 348,633 | -1.1 | 23,028,564 | -1.1 |
| Jul 19 | 48.4 | -1.7 | 66.14 | 0.3 | 32.03 | -1.4 | 714,670 | -0.1 | 346,047 | -1.7 | 22,888,188 | -1.4 |
| Aug 19 | 48.2 | -1.7 | 66.28 | 1.0 | 31.94 | -0.8 | 714,670 | -0.0 | 344,355 | -1.8 | 22,824,640 | -0.8 |
| Sep 19 | 48.1 | -1.8 | 66.32 | 1.0 | 31.89 | -0.8 | 714,670 | -0.0 | 343,694 | -1.9 | 22,793,320 | -0.9 |
| Oct 19 | 48.2 | -1.8 | 66.18 | 0.7 | 31.88 | -1.1 | 714,670 | -0.0 | 344,208 | -1.8 | 22,781,103 | -1.1 |
| Nov 19 | 48.1 | -2.6 | 66.19 | 0.9 | 31.86 | -1.8 | 714,670 | -0.0 | 344,013 | -2.6 | 22,771,291 | -1.8 |
| Dec 19 | 48.2 | -2.4 | 66.24 | 1.1 | 31.91 | -1.3 | 714,670 | -0.0 | 344,254 | -2.4 | 22,802,153 | -1.4 |
| Jan 20 | 48.2 | -2.7 | 66.17 | 1.1 | 31.87 | -1.7 | 714,670 | -0.0 | 344,228 | -2.7 | 22,777,041 | -1.7 |
| Feb 20 | 48.4 | -1.9 | 66.11 | 0.9 | 32.02 | -1.0 | 714,670 | -0.0 | 346,109 | -1.9 | 22,882,901 | -1.0 |
| Mar 20 | 47.3 | -4.0 | 65.60 | -0.1 | 31.04 | -4.0 | 714,608 | -0.0 | 338,138 | -4.0 | 22,180,478 | -4.1 |
| Apr 20 | 45.9 | -6.4 | 65.08 | -0.8 | 29.87 | -7.2 | 708,008 | -0.9 | 324,915 | -7.3 | 21,145,044 | -8.1 |
| May 20 | 44.0 | -10.6 | 63.92 | -3.0 | 28.11 | -13.2 | 706,210 | -1.2 | 310,599 | -11.6 | 19,853,099 | -14.3 |
| Jun 20 | 42.6 | -12.6 | 62.92 | -4.7 | 26.82 | -16.8 | 704,470 | -1.4 | 300,270 | -13.9 | 18,893,625 | -18.0 |
| Jul 20 | 41.4 | -14.5 | 61.96 | -6.3 | 25.64 | -19.9 | 702,672 | -1.7 | 290,825 | -16.0 | 18,018,087 | -21.3 |
| Aug 20 | 40.4 | -16.1 | 61.25 | -7.6 | 24.75 | -22.5 | 699,634 | -2.1 | 282,779 | -17.9 | 17,319,196 | -24.1 |
| Sep 20 | 39.5 | -18.0 | 60.50 | -8.8 | 23.87 | -25.2 | 696,694 | -2.5 | 274,850 | -20.0 | 16,628,248 | -27.0 |
| Oct 20 | 38.6 | -19.9 | 60.04 | -9.3 | 23.17 | -27.3 | 693,656 | -2.9 | 267,711 | -22.2 | 16,072,541 | -29.4 |
| Nov 20 | 38.0 | -21.1 | 59.27 | -10.5 | 22.52 | -29.3 | 690,716 | -3.4 | 262,394 | -23.7 | 15,552,732 | -31.7 |
| Dec 20 | 37.6 | -21.9 | 58.62 | -11.5 | 22.07 | -30.8 | 687,678 | -3.8 | 258,861 | -24.8 | 15,173,874 | -33.5 |
| Jan 21 | 37.5 | -22.2 | 58.40 | -11.7 | 21.90 | -31.3 | 684,640 | -4.2 | 256,704 | -25.4 | 14,992,568 | -34.2 |
| Feb 21 | 37.1 | -23.3 | 58.08 | -12.2 | 21.56 | -32.7 | 681,896 | -4.6 | 253,183 | -26.8 | 14,704,358 | -35.7 |

## Tab 6 - Twelve Month Moving Average with Percent Change

Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg |

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Tab 7 - Day of Week Analysis
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Occupancy (\%) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Total Month |
| Mar - 20 | 25.7 | 28.5 | 29.6 | 31.0 | 32.9 | 36.5 | 35.9 | 31.1 |
| Apr - 20 | 21.2 | 23.1 | 24.1 | 24.6 | 23.6 | 21.3 | 20.7 | 22.7 |
| May - 20 | 26.5 | 28.1 | 29.8 | 30.0 | 30.1 | 28.3 | 28.8 | 28.7 |
| Jun - 20 | 32.4 | 37.3 | 37.2 | 38.1 | 37.8 | 39.9 | 43.5 | 38.0 |
| Jul - 20 | 36.1 | 40.2 | 41.9 | 41.4 | 41.5 | 50.1 | 49.1 | 43.1 |
| Aug - 20 | 38.6 | 42.7 | 42.5 | 44.2 | 45.0 | 52.6 | 55.2 | 45.8 |
| Sep-20 | 37.3 | 41.1 | 42.4 | 43.4 | 42.3 | 49.2 | 53.2 | 44.1 |
| Oct - 20 | 34.2 | 40.0 | 39.7 | 42.0 | 40.1 | 46.0 | 48.0 | 41.7 |
| Nov-20 | 31.7 | 38.0 | 37.8 | 37.4 | 37.6 | 39.9 | 40.1 | 37.3 |
| Dec-20 | 30.6 | 33.7 | 35.8 | 34.7 | 36.2 | 35.3 | 38.0 | 35.0 |
| Jan-21 | 27.9 | 33.1 | 33.5 | 35.0 | 34.0 | 40.4 | 43.0 | 35.5 |
| Feb-21 | 30.2 | 32.8 | 33.8 | 36.1 | 45.3 | 57.5 | 60.8 | 42.3 |
| Total Year | 31.0 | 35.0 | 35.8 | 36.5 | 37.1 | 41.5 | 43.1 | 37.1 |


| ADR |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Total Month |
| Mar - 20 | 50.67 | 51.60 | 52.12 | 53.18 | 55.42 | 62.89 | 64.09 | 55.85 |
| Apr - 20 | 44.00 | 45.10 | 45.38 | 45.75 | 45.98 | 47.04 | 45.01 | 45.50 |
| May -20 | 52.36 | 49.83 | 51.08 | 50.45 | 51.24 | 55.37 | 56.03 | 52.53 |
| Jun - 20 | 51.91 | 53.11 | 53.05 | 54.60 | 54.40 | 63.60 | 63.46 | 56.38 |
| Jul - 20 | 53.73 | 54.63 | 55.93 | 56.05 | 56.54 | 66.41 | 67.21 | 59.27 |
| Aug - 20 | 54.89 | 54.23 | 55.40 | 55.98 | 57.80 | 68.16 | 68.03 | 59.88 |
| Sep - 20 | 55.62 | 56.13 | 56.39 | 57.70 | 58.08 | 67.14 | 68.42 | 60.24 |
| Oct - 20 | 53.94 | 53.68 | 54.81 | 55.63 | 58.09 | 65.68 | 66.88 | 59.36 |
| Nov-20 | 51.24 | 52.19 | 52.18 | 54.07 | 55.94 | 61.04 | 61.16 | 55.36 |
| Dec - 20 | 53.44 | 53.47 | 53.86 | 54.39 | 56.84 | 58.06 | 61.38 | 55.95 |
| Jan - 21 | 53.09 | 56.05 | 55.64 | 56.02 | 57.50 | 68.26 | 69.30 | 60.63 |
| Feb-21 | 56.49 | 54.65 | 55.94 | 58.24 | 68.21 | 78.78 | 80.47 | 67.47 |
| Total Year | 52.96 | 53.25 | 53.88 | 54.75 | 56.91 | 65.20 | 66.20 | 58.08 |


| Three Year ADR | Sun |  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Mar 18 - Feb 19 | Mon | Tue | Wed | Thu | Fri | Sat | Total Year |  |
| Mar 19 - Feb 20 | 58.41 | 60.47 | 62.00 | 62.29 | 62.82 | 72.35 | 73.32 | 65.52 |
| Mar 20 - Feb 21 | 52.96 | 59.84 | 61.33 | 61.60 | 63.41 | 73.96 | 75.26 | 66.11 |
| Total 3 Yr | 53.71 | 58.25 | 53.88 | 54.75 | 56.91 | 65.20 | 66.20 | 58.08 |


| RevPAR |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Total Month |
| Mar - 20 | 13.02 | 14.73 | 15.45 | 16.46 | 18.23 | 22.92 | 23.01 | 17.37 |
| Apr - 20 | 9.34 | 10.41 | 10.94 | 11.23 | 10.85 | 10.02 | 9.32 | 10.35 |
| May - 20 | 13.87 | 14.00 | 15.20 | 15.15 | 15.42 | 15.70 | 16.11 | 15.08 |
| Jun - 20 | 16.84 | 19.79 | 19.74 | 20.81 | 20.56 | 25.35 | 27.63 | 21.41 |
| Jul - 20 | 19.41 | 21.99 | 23.44 | 23.22 | 23.49 | 33.30 | 32.97 | 25.52 |
| Aug - 20 | 21.20 | 23.13 | 23.56 | 24.72 | 26.00 | 35.87 | 37.56 | 27.42 |
| Sep-20 | 20.77 | 23.09 | 23.91 | 25.06 | 24.54 | 33.00 | 36.41 | 26.54 |
| Oct-20 | 18.46 | 21.45 | 21.75 | 23.38 | 23.32 | 30.23 | 32.08 | 24.78 |
| Nov-20 | 16.22 | 19.82 | 19.73 | 20.21 | 21.04 | 24.37 | 24.54 | 20.66 |
| Dec-20 | 16.35 | 18.04 | 19.31 | 18.88 | 20.55 | 20.48 | 23.35 | 19.57 |
| Jan-21 | 14.82 | 18.55 | 18.64 | 19.63 | 19.56 | 27.55 | 29.82 | 21.50 |
| Feb-21 | 17.04 | 17.92 | 18.91 | 21.00 | 30.90 | 45.26 | 48.93 | 28.57 |
| Total Year | 16.40 | 18.66 | 19.27 | 19.99 | 21.13 | 27.04 | 28.56 | 21.56 |


| Three Year RevPAR |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Total Year |
| Mar 18 - Feb 19 | 21.44 | 25.71 | 28.22 | 29.23 | 30.22 | 45.63 | 46.05 | 32.35 |
| Mar 19 - Feb 20 | 20.94 | 24.35 | 26.87 | 27.42 | 30.57 | 45.92 | 47.51 | 32.02 |
| Mar 20 - Feb 21 | 16.40 | 18.66 | 19.27 | 19.99 | 21.13 | 27.04 | 28.56 | 21.56 |
| Total 3 Yr | 19.62 | 22.97 | 24.87 | 25.63 | 27.42 | 39.75 | 40.93 | 28.75 |

Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR <br> Participants |
| Jan 13 | 47.8 |  | 63.69 |  | 30.46 |  | 50,592 |  | 24,195 |  | 1,540,988 |  | 22 | 1,632 | 73.8 |
| Feb 13 | 57.6 |  | 69.89 |  | 40.25 |  | 45,696 |  | 26,319 |  | 1,839,487 |  | 22 | 1,632 | 73.8 |
| Mar 13 | 61.6 |  | 68.62 |  | 42.27 |  | 50,654 |  | 31,204 |  | 2,141,135 |  | 22 | 1,634 | 78.7 |
| Apr 13 | 58.1 |  | 66.35 |  | 38.52 |  | 50,880 |  | 29,539 |  | 1,959,929 |  | 23 | 1,696 | 79.5 |
| May 13 | 62.2 |  | 71.40 |  | 44.39 |  | 52,576 |  | 32,691 |  | 2,334,025 |  | 23 | 1,696 | 79.5 |
| Jun 13 | 69.0 |  | 70.48 |  | 48.65 |  | 50,880 |  | 35,118 |  | 2,475,291 |  | 23 | 1,696 | 79.5 |
| Jul 13 | 75.4 |  | 71.34 |  | 53.81 |  | 52,576 |  | 39,654 |  | 2,828,937 |  | 23 | 1,696 | 79.5 |
| Aug 13 | 75.9 |  | 71.19 |  | 54.06 |  | 52,576 |  | 39,921 |  | 2,842,159 |  | 23 | 1,696 | 79.5 |
| Sep 13 | 72.3 |  | 71.47 |  | 51.68 |  | 50,880 |  | 36,789 |  | 2,629,457 |  | 23 | 1,696 | 79.5 |
| Oct 13 | 66.3 |  | 68.79 |  | 45.64 |  | 52,576 |  | 34,882 |  | 2,399,493 |  | 23 | 1,696 | 79.5 |
| Nov 13 | 58.4 |  | 69.78 |  | 40.76 |  | 50,820 |  | 29,688 |  | 2,071,527 |  | 23 | 1,694 | 84.3 |
| Dec 13 | 51.6 |  | 67.11 |  | 34.65 |  | 52,514 |  | 27,109 |  | 1,819,358 |  | 23 | 1,694 | 84.3 |
| Jan 14 | 50.1 | 4.8 | 68.83 | 8.1 | 34.50 | 13.3 | 52,514 | 3.8 | 26,317 | 8.8 | 1,811,520 | 17.6 | 23 | 1,694 | 84.3 |
| Feb 14 | 57.2 | -0.7 | 72.49 | 3.7 | 41.45 | 3.0 | 47,432 | 3.8 | 27,121 | 3.0 | 1,966,088 | 6.9 | 23 | 1,694 | 84.3 |
| Mar 14 | 57.4 | -6.9 | 68.18 | -0.6 | 39.10 | -7.5 | 52,514 | 3.7 | 30,118 | -3.5 | 2,053,509 | -4.1 | 23 | 1,694 | 84.3 |
| Apr 14 | 63.1 | 8.7 | 66.82 | 0.7 | 42.15 | 9.4 | 50,820 | -0.1 | 32,057 | 8.5 | 2,141,996 | 9.3 | 23 | 1,694 | 84.3 |
| May 14 | 67.0 | 7.7 | 72.18 | 1.1 | 48.34 | 8.9 | 52,514 | -0.1 | 35,169 | 7.6 | 2,538,604 | 8.8 | 23 | 1,694 | 84.3 |
| Jun 14 | 72.6 | 5.2 | 68.94 | -2.2 | 50.08 | 2.9 | 50,820 | -0.1 | 36,918 | 5.1 | 2,545,061 | 2.8 | 23 | 1,694 | 84.3 |
| Jul 14 | 79.4 | 5.3 | 70.12 | -1.7 | 55.70 | 3.5 | 52,514 | -0.1 | 41,716 | 5.2 | 2,924,962 | 3.4 | 23 | 1,694 | 84.3 |
| Aug 14 | 78.4 | 3.3 | 72.18 | 1.4 | 56.62 | 4.7 | 54,715 | 4.1 | 42,917 | 7.5 | 3,097,737 | 9.0 | 24 | 1,765 | 84.9 |
| Sep 14 | 72.8 | 0.7 | 69.22 | -3.1 | 50.40 | -2.5 | 52,950 | 4.1 | 38,550 | 4.8 | 2,668,569 | 1.5 | 24 | 1,765 | 84.9 |
| Oct 14 | 72.0 | 8.5 | 68.24 | -0.8 | 49.12 | 7.6 | 54,715 | 4.1 | 39,382 | 12.9 | 2,687,620 | 12.0 | 24 | 1,765 | 80.1 |
| Nov 14 | 58.5 | 0.2 | 69.09 | -1.0 | 40.45 | -0.8 | 52,950 | 4.2 | 30,999 | 4.4 | 2,141,648 | 3.4 | 24 | 1,765 | 84.9 |
| Dec 14 | 50.3 | -2.6 | 66.90 | -0.3 | 33.63 | -2.9 | 54,715 | 4.2 | 27,507 | 1.5 | 1,840,135 | 1.1 | 24 | 1,765 | 84.9 |
| Jan 15 | 47.7 | -4.8 | 68.44 | -0.6 | 32.66 | -5.3 | 54,715 | 4.2 | 26,111 | -0.8 | 1,787,059 | -1.4 | 24 | 1,765 | 84.9 |
| Feb 15 | 58.0 | 1.4 | 73.07 | 0.8 | 42.35 | 2.2 | 49,420 | 4.2 | 28,642 | 5.6 | 2,092,736 | 6.4 | 24 | 1,765 | 84.9 |
| Mar 15 | 56.0 | -2.4 | 68.67 | 0.7 | 38.43 | -1.7 | 54,622 | 4.0 | 30,565 | 1.5 | 2,098,977 | 2.2 | 24 | 1,762 | 84.9 |
| Apr 15 | 56.4 | -10.5 | 64.64 | -3.3 | 36.47 | -13.5 | 52,860 | 4.0 | 29,828 | -7.0 | 1,927,963 | -10.0 | 24 | 1,762 | 84.9 |
| May 15 | 62.9 | -6.1 | 72.21 | 0.0 | 45.42 | -6.0 | 54,622 | 4.0 | 34,356 | -2.3 | 2,480,853 | -2.3 | 24 | 1,762 | 84.9 |
| Jun 15 | 67.4 | -7.2 | 68.99 | 0.1 | 46.49 | -7.2 | 52,860 | 4.0 | 35,618 | -3.5 | 2,457,385 | -3.4 | 24 | 1,762 | 84.9 |
| Jul 15 | 73.8 | -7.1 | 71.04 | 1.3 | 52.44 | -5.9 | 54,622 | 4.0 | 40,319 | -3.3 | 2,864,156 | -2.1 | 24 | 1,762 | 84.9 |
| Aug 15 | 64.4 | -17.9 | 69.25 | -4.1 | 44.58 | -21.3 | 57,350 | 4.8 | 36,923 | -14.0 | 2,556,752 | -17.5 | 25 | 1,850 | 85.6 |
| Sep 15 | 60.9 | -16.3 | 70.62 | 2.0 | 43.03 | -14.6 | 55,500 | 4.8 | 33,820 | -12.3 | 2,388,373 | -10.5 | 25 | 1,850 | 85.6 |
| Oct 15 | 56.4 | -21.7 | 69.75 | 2.2 | 39.32 | -20.0 | 57,350 | 4.8 | 32,328 | -17.9 | 2,254,900 | -16.1 | 25 | 1,850 | 85.6 |
| Nov 15 | 46.0 | -21.4 | 66.28 | -4.1 | 30.52 | -24.5 | 55,500 | 4.8 | 25,553 | -17.6 | 1,693,763 | -20.9 | 25 | 1,850 | 85.6 |
| Dec 15 | 41.4 | -17.6 | 67.92 | 1.5 | 28.13 | -16.4 | 60,450 | 10.5 | 25,035 | -9.0 | 1,700,282 | -7.6 | 26 | 1,950 | 86.4 |
| Jan 16 | 37.4 | -21.6 | 64.52 | -5.7 | 24.13 | -26.1 | 60,450 | 10.5 | 22,606 | -13.4 | 1,458,476 | -18.4 | 26 | 1,950 | 82.2 |
| Feb 16 | 49.6 | -14.3 | 70.95 | -2.9 | 35.22 | -16.8 | 54,600 | 10.5 | 27,107 | -5.4 | 1,923,113 | -8.1 | 26 | 1,950 | 82.2 |
| Mar 16 | 43.3 | -22.6 | 63.14 | -8.1 | 27.36 | -28.8 | 60,450 | 10.7 | 26,195 | -14.3 | 1,654,052 | -21.2 | 26 | 1,950 | 82.2 |
| Apr 16 | 50.4 | -10.7 | 64.38 | -0.4 | 32.45 | -11.0 | 58,500 | 10.7 | 29,484 | -1.2 | 1,898,311 | -1.5 | 26 | 1,950 | 82.2 |
| May 16 | 58.8 | -6.5 | 72.84 | 0.9 | 42.82 | -5.7 | 60,450 | 10.7 | 35,537 | 3.4 | 2,588,528 | 4.3 | 26 | 1,950 | 82.2 |
| Jun 16 | 61.7 | -8.4 | 68.24 | -1.1 | 42.11 | -9.4 | 58,500 | 10.7 | 36,095 | 1.3 | 2,463,219 | 0.2 | 26 | 1,950 | 82.2 |
| Jul 16 | 66.5 | -10.0 | 69.63 | -2.0 | 46.28 | -11.7 | 60,450 | 10.7 | 40,178 | -0.3 | 2,797,428 | -2.3 | 26 | 1,950 | 82.2 |
| Aug 16 | 59.6 | -7.4 | 66.76 | -3.6 | 39.79 | -10.7 | 60,450 | 5.4 | 36,030 | -2.4 | 2,405,301 | -5.9 | 26 | 1,950 | 82.2 |
| Sep 16 | 58.8 | -3.5 | 70.93 | 0.4 | 41.73 | -3.0 | 58,500 | 5.4 | 34,418 | 1.8 | 2,441,299 | 2.2 | 26 | 1,950 | 82.2 |
| Oct 16 | 53.4 | -5.3 | 67.62 | -3.1 | 36.08 | -8.2 | 60,450 | 5.4 | 32,253 | -0.2 | 2,181,032 | -3.3 | 26 | 1,950 | 87.2 |
| Nov 16 | 46.8 | 1.7 | 65.79 | -0.7 | 30.81 | 0.9 | 58,470 | 5.4 | 27,379 | 7.1 | 1,801,352 | 6.4 | 26 | 1,949 | 87.2 |
| Dec 16 | 42.0 | 1.5 | 66.94 | -1.4 | 28.14 | 0.1 | 60,419 | -0.1 | 25,404 | 1.5 | 1,700,488 | 0.0 | 26 | 1,949 | 87.2 |
| Jan 17 | 37.3 | -0.2 | 66.10 | 2.5 | 24.67 | 2.3 | 60,419 | -0.1 | 22,549 | -0.3 | 1,490,601 | 2.2 | 26 | 1,949 | 87.2 |

Tab 8 - Raw Data
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR Participants |
| Feb 17 | 48.2 | -2.9 | 71.51 | 0.8 | 34.49 | -2.1 | 54,572 | -0.1 | 26,320 | -2.9 | 1,882,181 | -2.1 | 26 | 1,949 | 87.2 |
| Mar 17 | 44.4 | 2.6 | 67.09 | 6.3 | 29.82 | 9.0 | 60,419 | -0.1 | 26,851 | 2.5 | 1,801,482 | 8.9 | 26 | 1,949 | 87.2 |
| Apr 17 | 42.9 | -14.9 | 64.50 | 0.2 | 27.67 | -14.7 | 58,470 | -0.1 | 25,086 | -14.9 | 1,617,945 | -14.8 | 26 | 1,949 | 87.2 |
| May 17 | 50.1 | -14.8 | 67.67 | -7.1 | 33.88 | -20.9 | 60,419 | -0.1 | 30,254 | -14.9 | 2,047,257 | -20.9 | 26 | 1,949 | 87.2 |
| Jun 17 | 60.3 | -2.3 | 66.81 | -2.1 | 40.27 | -4.4 | 58,470 | -0.1 | 35,242 | -2.4 | 2,354,421 | -4.4 | 26 | 1,949 | 87.2 |
| Jul 17 | 62.9 | -5.3 | 67.93 | -2.4 | 42.75 | -7.6 | 60,419 | -0.1 | 38,020 | -5.4 | 2,582,792 | -7.7 | 26 | 1,949 | 87.2 |
| Aug 17 | 62.0 | 3.9 | 67.88 | 1.7 | 42.05 | 5.7 | 60,822 | 0.6 | 37,680 | 4.6 | 2,557,534 | 6.3 | 26 | 1,962 | 92.4 |
| Sep 17 | 56.9 | -3.3 | 66.44 | -6.3 | 37.78 | -9.5 | 58,800 | 0.5 | 33,441 | -2.8 | 2,221,677 | -9.0 | 26 | 1,960 | 92.4 |
| Oct 17 | 49.9 | -6.4 | 64.17 | -5.1 | 32.04 | -11.2 | 60,760 | 0.5 | 30,338 | -5.9 | 1,946,694 | -10.7 | 26 | 1,960 | 92.4 |
| Nov 17 | 40.3 | -13.9 | 64.98 | -1.2 | 26.21 | -14.9 | 58,770 | 0.5 | 23,707 | -13.4 | 1,540,575 | -14.5 | 26 | 1,959 | 92.4 |
| Dec 17 | 39.3 | -6.5 | 64.61 | -3.5 | 25.41 | -9.7 | 60,729 | 0.5 | 23,887 | -6.0 | 1,543,222 | -9.2 | 26 | 1,959 | 92.4 |
| Jan 18 | 35.5 | -5.0 | 64.78 | -2.0 | 22.98 | -6.9 | 60,729 | 0.5 | 21,540 | -4.5 | 1,395,262 | -6.4 | 26 | 1,959 | 92.4 |
| Feb 18 | 45.0 | -6.6 | 69.44 | -2.9 | 31.27 | -9.3 | 54,852 | 0.5 | 24,700 | -6.2 | 1,715,274 | -8.9 | 26 | 1,959 | 87.5 |
| Mar 18 | 45.4 | 2.2 | 63.81 | -4.9 | 28.97 | -2.8 | 60,729 | 0.5 | 27,574 | 2.7 | 1,759,438 | -2.3 | 26 | 1,959 | 87.5 |
| Apr 18 | 45.5 | 6.1 | 63.15 | -2.1 | 28.74 | 3.9 | 58,740 | 0.5 | 26,733 | 6.6 | 1,688,225 | 4.3 | 26 | 1,958 | 87.5 |
| May 18 | 49.7 | -0.7 | 67.22 | -0.7 | 33.41 | -1.4 | 60,698 | 0.5 | 30,172 | -0.3 | 2,028,154 | -0.9 | 26 | 1,958 | 87.5 |
| Jun 18 | 59.4 | -1.4 | 66.16 | -1.0 | 39.30 | -2.4 | 58,740 | 0.5 | 34,895 | -1.0 | 2,308,493 | -2.0 | 26 | 1,958 | 87.5 |
| Jul 18 | 61.6 | -2.1 | 67.37 | -0.8 | 41.51 | -2.9 | 60,698 | 0.5 | 37,395 | -1.6 | 2,519,323 | -2.5 | 26 | 1,958 | 87.5 |
| Aug 18 | 59.5 | -3.9 | 64.84 | -4.5 | 38.61 | -8.2 | 60,698 | -0.2 | 36,142 | -4.1 | 2,343,471 | -8.4 | 26 | 1,958 | 87.5 |
| Sep 18 | 56.5 | -0.7 | 66.41 | -0.0 | 37.51 | -0.7 | 58,740 | -0.1 | 33,172 | -0.8 | 2,203,083 | -0.8 | 26 | 1,958 | 87.5 |
| Oct 18 | 50.6 | 1.3 | 65.05 | 1.4 | 32.90 | 2.7 | 60,698 | -0.1 | 30,698 | 1.2 | 1,996,959 | 2.6 | 26 | 1,958 | 87.5 |
| Nov 18 | 44.8 | 11.1 | 63.88 | -1.7 | 28.64 | 9.3 | 58,740 | -0.1 | 26,335 | 11.1 | 1,682,386 | 9.2 | 26 | 1,958 | 87.5 |
| Dec 18 | 38.6 | -1.7 | 62.93 | -2.6 | 24.32 | -4.3 | 60,698 | -0.1 | 23,457 | -1.8 | 1,476,191 | -4.3 | 26 | 1,958 | 87.5 |
| Jan 19 | 37.3 | 5.1 | 63.91 | -1.3 | 23.82 | 3.7 | 60,698 | -0.1 | 22,625 | 5.0 | 1,445,908 | 3.6 | 26 | 1,958 | 87.5 |
| Feb 19 | 43.2 | -4.0 | 70.49 | 1.5 | 30.46 | -2.6 | 54,824 | -0.1 | 23,691 | -4.1 | 1,670,069 | -2.6 | 26 | 1,958 | 87.5 |
| Mar 19 | 44.2 | -2.6 | 65.44 | 2.6 | 28.93 | -0.2 | 60,698 | -0.1 | 26,831 | -2.7 | 1,755,695 | -0.2 | 26 | 1,958 | 87.5 |
| Apr 19 | 42.7 | -6.2 | 62.79 | -0.6 | 26.82 | -6.7 | 58,740 | 0.0 | 25,084 | -6.2 | 1,575,144 | -6.7 | 26 | 1,958 | 87.5 |
| May 19 | 51.4 | 3.5 | 69.82 | 3.9 | 35.92 | 7.5 | 60,698 | 0.0 | 31,225 | 3.5 | 2,180,217 | 7.5 | 26 | 1,958 | 87.5 |
| Jun 19 | 54.4 | -8.4 | 68.18 | 3.1 | 37.11 | -5.6 | 58,740 | 0.0 | 31,978 | -8.4 | 2,180,118 | -5.6 | 26 | 1,958 | 87.5 |
| Jul 19 | 57.3 | -6.9 | 68.34 | 1.4 | 39.19 | -5.6 | 60,698 | 0.0 | 34,809 | -6.9 | 2,378,947 | -5.6 | 26 | 1,958 | 87.5 |
| Aug 19 | 56.8 | -4.7 | 66.18 | 2.1 | 37.56 | -2.7 | 60,698 | 0.0 | 34,450 | -4.7 | 2,279,923 | -2.7 | 26 | 1,958 | 87.5 |
| Sep 19 | 55.3 | -2.0 | 66.80 | 0.6 | 36.97 | -1.4 | 58,740 | 0.0 | 32,511 | -2.0 | 2,171,763 | -1.4 | 26 | 1,958 | 87.5 |
| Oct 19 | 51.4 | 1.7 | 63.59 | -2.2 | 32.70 | -0.6 | 60,698 | 0.0 | 31,212 | 1.7 | 1,984,742 | -0.6 | 26 | 1,958 | 87.5 |
| Nov 19 | 44.5 | -0.7 | 63.99 | 0.2 | 28.47 | -0.6 | 58,740 | 0.0 | 26,140 | -0.7 | 1,672,574 | -0.6 | 26 | 1,958 | 87.5 |
| Dec 19 | 39.0 | 1.0 | 63.59 | 1.1 | 24.83 | 2.1 | 60,698 | 0.0 | 23,698 | 1.0 | 1,507,053 | 2.1 | 26 | 1,958 | 87.5 |
| Jan 20 | 37.2 | -0.1 | 62.87 | -1.6 | 23.41 | -1.7 | 60,698 | 0.0 | 22,599 | -0.1 | 1,420,796 | -1.7 | 26 | 1,958 | 87.5 |
| Feb 20 | 46.6 | 7.9 | 69.45 | -1.5 | 32.39 | 6.3 | 54,824 | 0.0 | 25,572 | 7.9 | 1,775,929 | 6.3 | 26 | 1,958 | 87.5 |
| Mar 20 | 31.1 | -29.6 | 55.85 | -14.7 | 17.37 | -39.9 | 60,636 | -0.1 | 18,860 | -29.7 | 1,053,272 | -40.0 | 26 | 1,956 | 84.5 |
| Apr 20 | 22.7 | -46.7 | 45.50 | -27.5 | 10.35 | -61.4 | 52,140 | -11.2 | 11,861 | -52.7 | 539,710 | -65.7 | 23 | 1,738 | 82.5 |
| May 20 | 28.7 | -44.2 | 52.53 | -24.8 | 15.08 | -58.0 | 58,900 | -3.0 | 16,909 | -45.8 | 888,272 | -59.3 | 25 | 1,900 | 77.8 |
| Jun 20 | 38.0 | -30.2 | 56.38 | -17.3 | 21.41 | -42.3 | 57,000 | -3.0 | 21,649 | -32.3 | 1,220,644 | -44.0 | 25 | 1,900 | 77.8 |
| Jul 20 | 43.1 | -24.9 | 59.27 | -13.3 | 25.52 | -34.9 | 58,900 | -3.0 | 25,364 | -27.1 | 1,503,409 | -36.8 | 25 | 1,900 | 78.8 |
| Aug 20 | 45.8 | -19.3 | 59.88 | -9.5 | 27.42 | -27.0 | 57,660 | -5.0 | 26,404 | -23.4 | 1,581,032 | -30.7 | 24 | 1,860 | 80.5 |
| Sep 20 | 44.1 | -20.4 | 60.24 | -9.8 | 26.54 | -28.2 | 55,800 | -5.0 | 24,582 | -24.4 | 1,480,815 | -31.8 | 24 | 1,860 | 80.5 |
| Oct 20 | 41.7 | -18.8 | 59.36 | -6.6 | 24.78 | -24.2 | 57,660 | -5.0 | 24,073 | -22.9 | 1,429,035 | -28.0 | 24 | 1,860 | 80.5 |
| Nov 20 | 37.3 | -16.1 | 55.36 | -13.5 | 20.66 | -27.4 | 55,800 | -5.0 | 20,823 | -20.3 | 1,152,765 | -31.1 | 24 | 1,860 | 80.5 |
| Dec 20 | 35.0 | -10.4 | 55.95 | -12.0 | 19.57 | -21.2 | 57,660 | -5.0 | 20,165 | -14.9 | 1,128,195 | -25.1 | 24 | 1,860 | 80.5 |
| Jan 21 | 35.5 | -4.8 | 60.63 | -3.6 | 21.50 | -8.2 | 57,660 | -5.0 | 20,442 | -9.5 | 1,239,490 | -12.8 | 24 | 1,860 | 80.5 |
| Feb 21 | 42.3 | -9.2 | 67.47 | -2.9 | 28.57 | -11.8 | 52,080 | -5.0 | 22,051 | -13.8 | 1,487,719 | -16.2 | 24 | 1,860 | 80.5 |

Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR Participants |

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Tab 9 - Classic
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR Participants |
| Jan 13 | 47.8 |  | 63.69 |  | 30.46 |  | 50,592 |  | 24,195 |  | 1,540,988 |  | 22 | 1,632 | 73.8 |
| Feb 13 | 57.6 |  | 69.89 |  | 40.25 |  | 45,696 |  | 26,319 |  | 1,839,487 |  | 22 | 1,632 | 73.8 |
| Mar 13 | 61.6 |  | 68.62 |  | 42.27 |  | 50,654 |  | 31,204 |  | 2,141,135 |  | 22 | 1,634 | 78.7 |
| Apr 13 | 58.1 |  | 66.35 |  | 38.52 |  | 50,880 |  | 29,539 |  | 1,959,929 |  | 23 | 1,696 | 79.5 |
| May 13 | 62.2 |  | 71.40 |  | 44.39 |  | 52,576 |  | 32,691 |  | 2,334,025 |  | 23 | 1,696 | 79.5 |
| Jun 13 | 69.0 |  | 70.48 |  | 48.65 |  | 50,880 |  | 35,118 |  | 2,475,291 |  | 23 | 1,696 | 79.5 |
| Jul 13 | 75.4 |  | 71.34 |  | 53.81 |  | 52,576 |  | 39,654 |  | 2,828,937 |  | 23 | 1,696 | 79.5 |
| Aug 13 | 75.9 |  | 71.19 |  | 54.06 |  | 52,576 |  | 39,921 |  | 2,842,159 |  | 23 | 1,696 | 79.5 |
| Sep 13 | 72.3 |  | 71.47 |  | 51.68 |  | 50,880 |  | 36,789 |  | 2,629,457 |  | 23 | 1,696 | 79.5 |
| Oct 13 | 66.3 |  | 68.79 |  | 45.64 |  | 52,576 |  | 34,882 |  | 2,399,493 |  | 23 | 1,696 | 79.5 |
| Nov 13 | 58.4 |  | 69.78 |  | 40.76 |  | 50,820 |  | 29,688 |  | 2,071,527 |  | 23 | 1,694 | 84.3 |
| Dec 13 | 51.6 |  | 67.11 |  | 34.65 |  | 52,514 |  | 27,109 |  | 1,819,358 |  | 23 | 1,694 | 84.3 |
| Feb YTD 2013 | 52.5 |  | 66.92 |  | 35.11 |  | 96,288 |  | 50,514 |  | 3,380,475 |  |  |  |  |
| Total 2013 | 63.1 |  | 69.44 |  | 43.84 |  | 613,220 |  | 387,109 |  | 26,881,786 |  |  |  |  |
| Jan 14 | 50.1 | 4.8 | 68.83 | 8.1 | 34.50 | 13.3 | 52,514 | 3.8 | 26,317 | 8.8 | 1,811,520 | 17.6 | 23 | 1,694 | 84.3 |
| Feb 14 | 57.2 | -0.7 | 72.49 | 3.7 | 41.45 | 3.0 | 47,432 | 3.8 | 27,121 | 3.0 | 1,966,088 | 6.9 | 23 | 1,694 | 84.3 |
| Mar 14 | 57.4 | -6.9 | 68.18 | -0.6 | 39.10 | -7.5 | 52,514 | 3.7 | 30,118 | -3.5 | 2,053,509 | -4.1 | 23 | 1,694 | 84.3 |
| Apr 14 | 63.1 | 8.7 | 66.82 | 0.7 | 42.15 | 9.4 | 50,820 | -0.1 | 32,057 | 8.5 | 2,141,996 | 9.3 | 23 | 1,694 | 84.3 |
| May 14 | 67.0 | 7.7 | 72.18 | 1.1 | 48.34 | 8.9 | 52,514 | -0.1 | 35,169 | 7.6 | 2,538,604 | 8.8 | 23 | 1,694 | 84.3 |
| Jun 14 | 72.6 | 5.2 | 68.94 | -2.2 | 50.08 | 2.9 | 50,820 | -0.1 | 36,918 | 5.1 | 2,545,061 | 2.8 | 23 | 1,694 | 84.3 |
| Jul 14 | 79.4 | 5.3 | 70.12 | -1.7 | 55.70 | 3.5 | 52,514 | -0.1 | 41,716 | 5.2 | 2,924,962 | 3.4 | 23 | 1,694 | 84.3 |
| Aug 14 | 78.4 | 3.3 | 72.18 | 1.4 | 56.62 | 4.7 | 54,715 | 4.1 | 42,917 | 7.5 | 3,097,737 | 9.0 | 24 | 1,765 | 84.9 |
| Sep 14 | 72.8 | 0.7 | 69.22 | -3.1 | 50.40 | -2.5 | 52,950 | 4.1 | 38,550 | 4.8 | 2,668,569 | 1.5 | 24 | 1,765 | 84.9 |
| Oct 14 | 72.0 | 8.5 | 68.24 | -0.8 | 49.12 | 7.6 | 54,715 | 4.1 | 39,382 | 12.9 | 2,687,620 | 12.0 | 24 | 1,765 | 80.1 |
| Nov 14 | 58.5 | 0.2 | 69.09 | -1.0 | 40.45 | -0.8 | 52,950 | 4.2 | 30,999 | 4.4 | 2,141,648 | 3.4 | 24 | 1,765 | 84.9 |
| Dec 14 | 50.3 | -2.6 | 66.90 | -0.3 | 33.63 | -2.9 | 54,715 | 4.2 | 27,507 | 1.5 | 1,840,135 | 1.1 | 24 | 1,765 | 84.9 |
| Feb YTD 2014 | 53.5 | 1.9 | 70.69 | 5.6 | 37.80 | 7.7 | 99,946 | 3.8 | 53,438 | 5.8 | 3,777,608 | 11.7 |  |  |  |
| Total 2014 | 65.0 | 2.9 | 69.52 | 0.1 | 45.17 | 3.0 | 629,173 | 2.6 | 408,771 | 5.6 | 28,417,449 | 5.7 |  |  |  |
| Jan 15 | 47.7 | -4.8 | 68.44 | -0.6 | 32.66 | -5.3 | 54,715 | 4.2 | 26,111 | -0.8 | 1,787,059 | -1.4 | 24 | 1,765 | 84.9 |
| Feb 15 | 58.0 | 1.4 | 73.07 | 0.8 | 42.35 | 2.2 | 49,420 | 4.2 | 28,642 | 5.6 | 2,092,736 | 6.4 | 24 | 1,765 | 84.9 |
| Mar 15 | 56.0 | -2.4 | 68.67 | 0.7 | 38.43 | -1.7 | 54,622 | 4.0 | 30,565 | 1.5 | 2,098,977 | 2.2 | 24 | 1,762 | 84.9 |
| Apr 15 | 56.4 | -10.5 | 64.64 | -3.3 | 36.47 | -13.5 | 52,860 | 4.0 | 29,828 | -7.0 | 1,927,963 | -10.0 | 24 | 1,762 | 84.9 |
| May 15 | 62.9 | -6.1 | 72.21 | 0.0 | 45.42 | -6.0 | 54,622 | 4.0 | 34,356 | -2.3 | 2,480,853 | -2.3 | 24 | 1,762 | 84.9 |
| Jun 15 | 67.4 | -7.2 | 68.99 | 0.1 | 46.49 | -7.2 | 52,860 | 4.0 | 35,618 | -3.5 | 2,457,385 | -3.4 | 24 | 1,762 | 84.9 |
| Jul 15 | 73.8 | -7.1 | 71.04 | 1.3 | 52.44 | -5.9 | 54,622 | 4.0 | 40,319 | -3.3 | 2,864,156 | -2.1 | 24 | 1,762 | 84.9 |
| Aug 15 | 64.4 | -17.9 | 69.25 | -4.1 | 44.58 | -21.3 | 57,350 | 4.8 | 36,923 | -14.0 | 2,556,752 | -17.5 | 25 | 1,850 | 85.6 |
| Sep 15 | 60.9 | -16.3 | 70.62 | 2.0 | 43.03 | -14.6 | 55,500 | 4.8 | 33,820 | -12.3 | 2,388,373 | -10.5 | 25 | 1,850 | 85.6 |
| Oct 15 | 56.4 | -21.7 | 69.75 | 2.2 | 39.32 | -20.0 | 57,350 | 4.8 | 32,328 | -17.9 | 2,254,900 | -16.1 | 25 | 1,850 | 85.6 |
| Nov 15 | 46.0 | -21.4 | 66.28 | -4.1 | 30.52 | -24.5 | 55,500 | 4.8 | 25,553 | -17.6 | 1,693,763 | -20.9 | 25 | 1,850 | 85.6 |
| Dec 15 | 41.4 | -17.6 | 67.92 | 1.5 | 28.13 | -16.4 | 60,450 | 10.5 | 25,035 | -9.0 | 1,700,282 | -7.6 | 26 | 1,950 | 86.4 |
| Feb YTD 2015 | 52.6 | -1.7 | 70.86 | 0.2 | 37.26 | -1.4 | 104,135 | 4.2 | 54,753 | 2.5 | 3,879,795 | 2.7 |  |  |  |
| Total 2015 | 57.5 | -11.6 | 69.38 | -0.2 | 39.86 | -11.7 | 659,871 | 4.9 | 379,098 | -7.3 | 26,303,199 | -7.4 |  |  |  |
| Jan 16 | 37.4 | -21.6 | 64.52 | -5.7 | 24.13 | -26.1 | 60,450 | 10.5 | 22,606 | -13.4 | 1,458,476 | -18.4 | 26 | 1,950 | 82.2 |
| Feb 16 | 49.6 | -14.3 | 70.95 | -2.9 | 35.22 | -16.8 | 54,600 | 10.5 | 27,107 | -5.4 | 1,923,113 | -8.1 | 26 | 1,950 | 82.2 |
| Mar 16 | 43.3 | -22.6 | 63.14 | -8.1 | 27.36 | -28.8 | 60,450 | 10.7 | 26,195 | -14.3 | 1,654,052 | -21.2 | 26 | 1,950 | 82.2 |
| Apr 16 | 50.4 | -10.7 | 64.38 | -0.4 | 32.45 | -11.0 | 58,500 | 10.7 | 29,484 | -1.2 | 1,898,311 | -1.5 | 26 | 1,950 | 82.2 |
| May 16 | 58.8 | -6.5 | 72.84 | 0.9 | 42.82 | -5.7 | 60,450 | 10.7 | 35,537 | 3.4 | 2,588,528 | 4.3 | 26 | 1,950 | 82.2 |
| Jun 16 | 61.7 | -8.4 | 68.24 | -1.1 | 42.11 | -9.4 | 58,500 | 10.7 | 36,095 | 1.3 | 2,463,219 | 0.2 | 26 | 1,950 | 82.2 |
| Jul 16 | 66.5 | -10.0 | 69.63 | -2.0 | 46.28 | -11.7 | 60,450 | 10.7 | 40,178 | -0.3 | 2,797,428 | -2.3 | 26 | 1,950 | 82.2 |
| Aug 16 | 59.6 | -7.4 | 66.76 | -3.6 | 39.79 | -10.7 | 60,450 | 5.4 | 36,030 | -2.4 | 2,405,301 | -5.9 | 26 | 1,950 | 82.2 |
| Sep 16 | 58.8 | -3.5 | 70.93 | 0.4 | 41.73 | -3.0 | 58,500 | 5.4 | 34,418 | 1.8 | 2,441,299 | 2.2 | 26 | 1,950 | 82.2 |
| Oct 16 | 53.4 | -5.3 | 67.62 | -3.1 | 36.08 | -8.2 | 60,450 | 5.4 | 32,253 | -0.2 | 2,181,032 | -3.3 | 26 | 1,950 | 87.2 |
| Nov 16 | 46.8 | 1.7 | 65.79 | -0.7 | 30.81 | 0.9 | 58,470 | 5.4 | 27,379 | 7.1 | 1,801,352 | 6.4 | 26 | 1,949 | 87.2 |

Tab 9 - Classic
Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  |  |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR Participants |
| Dec 16 | 42.0 | 1.5 | 66.94 | -1.4 | 28.14 | 0.1 | 60,419 | -0.1 | 25,404 | 1.5 | 1,700,488 | 0.0 | 26 | 1,949 | 87.2 |
| Feb YTD 2016 | 43.2 | -17.8 | 68.02 | -4.0 | 29.39 | -21.1 | 115,050 | 10.5 | 49,713 | -9.2 | 3,381,589 | -12.8 |  |  |  |
| Total 2016 | 52.4 | -8.8 | 67.92 | -2.1 | 35.57 | -10.8 | 711,689 | 7.9 | 372,686 | -1.7 | 25,312,599 | -3.8 |  |  |  |
| Jan 17 | 37.3 | -0.2 | 66.10 | 2.5 | 24.67 | 2.3 | 60,419 | -0.1 | 22,549 | -0.3 | 1,490,601 | 2.2 | 26 | 1,949 | 87.2 |
| Feb 17 | 48.2 | -2.9 | 71.51 | 0.8 | 34.49 | -2.1 | 54,572 | -0.1 | 26,320 | -2.9 | 1,882,181 | -2.1 | 26 | 1,949 | 87.2 |
| Mar 17 | 44.4 | 2.6 | 67.09 | 6.3 | 29.82 | 9.0 | 60,419 | -0.1 | 26,851 | 2.5 | 1,801,482 | 8.9 | 26 | 1,949 | 87.2 |
| Apr 17 | 42.9 | -14.9 | 64.50 | 0.2 | 27.67 | -14.7 | 58,470 | -0.1 | 25,086 | -14.9 | 1,617,945 | -14.8 | 26 | 1,949 | 87.2 |
| May 17 | 50.1 | -14.8 | 67.67 | -7.1 | 33.88 | -20.9 | 60,419 | -0.1 | 30,254 | -14.9 | 2,047,257 | -20.9 | 26 | 1,949 | 87.2 |
| Jun 17 | 60.3 | -2.3 | 66.81 | -2.1 | 40.27 | -4.4 | 58,470 | -0.1 | 35,242 | -2.4 | 2,354,421 | -4.4 | 26 | 1,949 | 87.2 |
| Jul 17 | 62.9 | -5.3 | 67.93 | -2.4 | 42.75 | -7.6 | 60,419 | -0.1 | 38,020 | -5.4 | 2,582,792 | -7.7 | 26 | 1,949 | 87.2 |
| Aug 17 | 62.0 | 3.9 | 67.88 | 1.7 | 42.05 | 5.7 | 60,822 | 0.6 | 37,680 | 4.6 | 2,557,534 | 6.3 | 26 | 1,962 | 92.4 |
| Sep 17 | 56.9 | -3.3 | 66.44 | -6.3 | 37.78 | -9.5 | 58,800 | 0.5 | 33,441 | -2.8 | 2,221,677 | -9.0 | 26 | 1,960 | 92.4 |
| Oct 17 | 49.9 | -6.4 | 64.17 | -5.1 | 32.04 | -11.2 | 60,760 | 0.5 | 30,338 | -5.9 | 1,946,694 | -10.7 | 26 | 1,960 | 92.4 |
| Nov 17 | 40.3 | -13.9 | 64.98 | -1.2 | 26.21 | -14.9 | 58,770 | 0.5 | 23,707 | -13.4 | 1,540,575 | -14.5 | 26 | 1,959 | 92.4 |
| Dec 17 | 39.3 | -6.5 | 64.61 | -3.5 | 25.41 | -9.7 | 60,729 | 0.5 | 23,887 | -6.0 | 1,543,222 | -9.2 | 26 | 1,959 | 92.4 |
| Feb YTD 2017 | 42.5 | -1.6 | 69.02 | 1.5 | 29.33 | -0.2 | 114,991 | -0.1 | 48,869 | -1.7 | 3,372,782 | -0.3 |  |  |  |
| Total 2017 | 49.6 | -5.4 | 66.75 | -1.7 | 33.08 | -7.0 | 713,069 | 0.2 | 353,375 | -5.2 | 23,586,381 | -6.8 |  |  |  |
| Jan 18 | 35.5 | -5.0 | 64.78 | -2.0 | 22.98 | -6.9 | 60,729 | 0.5 | 21,540 | -4.5 | 1,395,262 | -6.4 | 26 | 1,959 | 92.4 |
| Feb 18 | 45.0 | -6.6 | 69.44 | -2.9 | 31.27 | -9.3 | 54,852 | 0.5 | 24,700 | -6.2 | 1,715,274 | -8.9 | 26 | 1,959 | 87.5 |
| Mar 18 | 45.4 | 2.2 | 63.81 | -4.9 | 28.97 | -2.8 | 60,729 | 0.5 | 27,574 | 2.7 | 1,759,438 | -2.3 | 26 | 1,959 | 87.5 |
| Apr 18 | 45.5 | 6.1 | 63.15 | -2.1 | 28.74 | 3.9 | 58,740 | 0.5 | 26,733 | 6.6 | 1,688,225 | 4.3 | 26 | 1,958 | 87.5 |
| May 18 | 49.7 | -0.7 | 67.22 | -0.7 | 33.41 | -1.4 | 60,698 | 0.5 | 30,172 | -0.3 | 2,028,154 | -0.9 | 26 | 1,958 | 87.5 |
| Jun 18 | 59.4 | -1.4 | 66.16 | -1.0 | 39.30 | -2.4 | 58,740 | 0.5 | 34,895 | -1.0 | 2,308,493 | -2.0 | 26 | 1,958 | 87.5 |
| Jul 18 | 61.6 | -2.1 | 67.37 | -0.8 | 41.51 | -2.9 | 60,698 | 0.5 | 37,395 | -1.6 | 2,519,323 | -2.5 | 26 | 1,958 | 87.5 |
| Aug 18 | 59.5 | -3.9 | 64.84 | -4.5 | 38.61 | -8.2 | 60,698 | -0.2 | 36,142 | -4.1 | 2,343,471 | -8.4 | 26 | 1,958 | 87.5 |
| Sep 18 | 56.5 | -0.7 | 66.41 | -0.0 | 37.51 | -0.7 | 58,740 | -0.1 | 33,172 | -0.8 | 2,203,083 | -0.8 | 26 | 1,958 | 87.5 |
| Oct 18 | 50.6 | 1.3 | 65.05 | 1.4 | 32.90 | 2.7 | 60,698 | -0.1 | 30,698 | 1.2 | 1,996,959 | 2.6 | 26 | 1,958 | 87.5 |
| Nov 18 | 44.8 | 11.1 | 63.88 | -1.7 | 28.64 | 9.3 | 58,740 | -0.1 | 26,335 | 11.1 | 1,682,386 | 9.2 | 26 | 1,958 | 87.5 |
| Dec 18 | 38.6 | -1.7 | 62.93 | -2.6 | 24.32 | -4.3 | 60,698 | -0.1 | 23,457 | -1.8 | 1,476,191 | -4.3 | 26 | 1,958 | 87.5 |
| Feb YTD 2018 | 40.0 | -5.9 | 67.27 | -2.5 | 26.91 | -8.2 | 115,581 | 0.5 | 46,240 | -5.4 | 3,110,536 | -7.8 |  |  |  |
| Total 2018 | 49.4 | -0.4 | 65.52 | -1.8 | 32.34 | -2.2 | 714,760 | 0.2 | 352,813 | -0.2 | 23,116,259 | -2.0 |  |  |  |
| Jan 19 | 37.3 | 5.1 | 63.91 | -1.3 | 23.82 | 3.7 | 60,698 | -0.1 | 22,625 | 5.0 | 1,445,908 | 3.6 | 26 | 1,958 | 87.5 |
| Feb 19 | 43.2 | -4.0 | 70.49 | 1.5 | 30.46 | -2.6 | 54,824 | -0.1 | 23,691 | -4.1 | 1,670,069 | -2.6 | 26 | 1,958 | 87.5 |
| Mar 19 | 44.2 | -2.6 | 65.44 | 2.6 | 28.93 | -0.2 | 60,698 | -0.1 | 26,831 | -2.7 | 1,755,695 | -0.2 | 26 | 1,958 | 87.5 |
| Apr 19 | 42.7 | -6.2 | 62.79 | -0.6 | 26.82 | -6.7 | 58,740 | 0.0 | 25,084 | -6.2 | 1,575,144 | -6.7 | 26 | 1,958 | 87.5 |
| May 19 | 51.4 | 3.5 | 69.82 | 3.9 | 35.92 | 7.5 | 60,698 | 0.0 | 31,225 | 3.5 | 2,180,217 | 7.5 | 26 | 1,958 | 87.5 |
| Jun 19 | 54.4 | -8.4 | 68.18 | 3.1 | 37.11 | -5.6 | 58,740 | 0.0 | 31,978 | -8.4 | 2,180,118 | -5.6 | 26 | 1,958 | 87.5 |
| Jul 19 | 57.3 | -6.9 | 68.34 | 1.4 | 39.19 | -5.6 | 60,698 | 0.0 | 34,809 | -6.9 | 2,378,947 | -5.6 | 26 | 1,958 | 87.5 |
| Aug 19 | 56.8 | -4.7 | 66.18 | 2.1 | 37.56 | -2.7 | 60,698 | 0.0 | 34,450 | -4.7 | 2,279,923 | -2.7 | 26 | 1,958 | 87.5 |
| Sep 19 | 55.3 | -2.0 | 66.80 | 0.6 | 36.97 | -1.4 | 58,740 | 0.0 | 32,511 | -2.0 | 2,171,763 | -1.4 | 26 | 1,958 | 87.5 |
| Oct 19 | 51.4 | 1.7 | 63.59 | -2.2 | 32.70 | -0.6 | 60,698 | 0.0 | 31,212 | 1.7 | 1,984,742 | -0.6 | 26 | 1,958 | 87.5 |
| Nov 19 | 44.5 | -0.7 | 63.99 | 0.2 | 28.47 | -0.6 | 58,740 | 0.0 | 26,140 | -0.7 | 1,672,574 | -0.6 | 26 | 1,958 | 87.5 |
| Dec 19 | 39.0 | 1.0 | 63.59 | 1.1 | 24.83 | 2.1 | 60,698 | 0.0 | 23,698 | 1.0 | 1,507,053 | 2.1 | 26 | 1,958 | 87.5 |
| Feb YTD 2019 | 40.1 | 0.2 | 67.28 | 0.0 | 26.97 | 0.2 | 115,522 | -0.1 | 46,316 | 0.2 | 3,115,977 | 0.2 |  |  |  |
| Total 2019 | 48.2 | -2.4 | 66.24 | 1.1 | 31.91 | -1.3 | 714,670 | -0.0 | 344,254 | -2.4 | 22,802,153 | -1.4 |  |  |  |
| Jan 20 | 37.2 | -0.1 | 62.87 | -1.6 | 23.41 | -1.7 | 60,698 | 0.0 | 22,599 | -0.1 | 1,420,796 | -1.7 | 26 | 1,958 | 87.5 |
| Feb 20 | 46.6 | 7.9 | 69.45 | -1.5 | 32.39 | 6.3 | 54,824 | 0.0 | 25,572 | 7.9 | 1,775,929 | 6.3 | 26 | 1,958 | 87.5 |
| Mar 20 | 31.1 | -29.6 | 55.85 | -14.7 | 17.37 | -39.9 | 60,636 | -0.1 | 18,860 | -29.7 | 1,053,272 | -40.0 | 26 | 1,956 | 84.5 |
| Apr 20 | 22.7 | -46.7 | 45.50 | -27.5 | 10.35 | -61.4 | 52,140 | -11.2 | 11,861 | -52.7 | 539,710 | -65.7 | 23 | 1,738 | 82.5 |
| May 20 | 28.7 | -44.2 | 52.53 | -24.8 | 15.08 | -58.0 | 58,900 | -3.0 | 16,909 | -45.8 | 888,272 | -59.3 | 25 | 1,900 | 77.8 |
| Jun 20 | 38.0 | -30.2 | 56.38 | -17.3 | 21.41 | -42.3 | 57,000 | -3.0 | 21,649 | -32.3 | 1,220,644 | -44.0 | 25 | 1,900 | 77.8 |
| Jul 20 | 43.1 | -24.9 | 59.27 | -13.3 | 25.52 | -34.9 | 58,900 | -3.0 | 25,364 | -27.1 | 1,503,409 | -36.8 | 25 | 1,900 | 78.8 |
| Aug 20 | 45.8 | -19.3 | 59.88 | -9.5 | 27.42 | -27.0 | 57,660 | -5.0 | 26,404 | -23.4 | 1,581,032 | -30.7 | 24 | 1,860 | 80.5 |

## Tab 9 - Classic

Fargo Limited Service Trend
Job Number: 1255475_SADIM Staff: KW Created: April 08, 2021

| Date | Occupancy |  | ADR |  | RevPar |  | Supply |  | Demand |  | Revenue |  | Census \& Sample \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | This Year | \% Chg | Census Props | Census Rooms | \% Rooms STAR Participants |
| Sep 20 | 44.1 | -20.4 | 60.24 | -9.8 | 26.54 | -28.2 | 55,800 | -5.0 | 24,582 | -24.4 | 1,480,815 | -31.8 | 24 | 1,860 | 80.5 |
| Oct 20 | 41.7 | -18.8 | 59.36 | -6.6 | 24.78 | -24.2 | 57,660 | -5.0 | 24,073 | -22.9 | 1,429,035 | -28.0 | 24 | 1,860 | 80.5 |
| Nov 20 | 37.3 | -16.1 | 55.36 | -13.5 | 20.66 | -27.4 | 55,800 | -5.0 | 20,823 | -20.3 | 1,152,765 | -31.1 | 24 | 1,860 | 80.5 |
| Dec 20 | 35.0 | -10.4 | 55.95 | -12.0 | 19.57 | -21.2 | 57,660 | -5.0 | 20,165 | -14.9 | 1,128,195 | -25.1 | 24 | 1,860 | 80.5 |
| Feb YTD 2020 | 41.7 | 4.0 | 66.36 | -1.4 | 27.67 | 2.6 | 115,522 | 0.0 | 48,171 | 4.0 | 3,196,725 | 2.6 |  |  |  |
| Total 2020 | 37.6 | -21.9 | 58.62 | -11.5 | 22.07 | -30.8 | 687,678 | -3.8 | 258,861 | -24.8 | 15,173,874 | -33.5 |  |  |  |
| Jan 21 | 35.5 | -4.8 | 60.63 | -3.6 | 21.50 | -8.2 | 57,660 | -5.0 | 20,442 | -9.5 | 1,239,490 | -12.8 | 24 | 1,860 | 80.5 |
| Feb 21 | 42.3 | -9.2 | 67.47 | -2.9 | 28.57 | -11.8 | 52,080 | -5.0 | 22,051 | -13.8 | 1,487,719 | -16.2 | 24 | 1,860 | 80.5 |
| Feb YTD 2021 | 38.7 | -7.1 | 64.18 | -3.3 | 24.85 | -10.2 | 109,740 | -5.0 | 42,493 | -11.8 | 2,727,209 | -14.7 |  |  |  |


 Source: 2021 STR, LLC / STR Global, Ltd. trading as "STR". © CoStar Realty Information, Inc.

Addendum F

## TAX STATEMENT

## Assessment Information



## Lot Area

53,673 sq. ft. (1.232 acres)
Special Assessment Front Footage
147.34

Special Assessment Square
Footage
53,434

| Valuations |  |  |  |
| :---: | :---: | :---: | :---: |
| 2020 Appraised Value (Current Certified) |  |  |  |
|  | Land | Improvements | Total |
| Full Appraised Value | \$349,000 | \$1,424,000 | \$1,773,000 |
| Net Taxable Appraised Value | \$349,000 | \$1,424,000 | \$1,773,000 |

Assessment (Local, State, Exempt)
Local

2021 Proposed Appraised Value
(subject to change)

|  | Land | Improvements | Total |
| :--- | :--- | :--- | :--- |
| Full Appraised Value | $\$ 349,000$ | $\$ 1,158,100$ | $\$ 1,507,100$ |
| Net Taxable Appraised <br> Value | $\$ 349,000$ | $\$ 1,158,100$ | $\$ 1,507,100$ |

## Assessment (Local, State, Exempt)

Local

| Special Assessment Information |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| For additional information or to contact the Special Assessments Office visit the Payment Methods webpage <br> (https://fargond.gov/city- <br> government/departments/engineering/special- <br> assessments/payment-methods). |  |  |  |  |
| NOTE: For additional project details click on the project number below. |  |  |  |  |
| Current Projects |  |  |  |  |
| Project Number | Current Annual Installment |  | ertified Balance ining (principal only) | Deferred Balance |
| PR-14-6 | \$109.00 | \$1,4 | 8.06 |  |
| Totals: | \$109.00 | \$1,4 | 8.06 |  |
| Work Complete / Work in Progress |  |  |  |  |
| Project Number | Work Complete (pending approval) |  | Work in Progress (estimate only) | Deferred Balance |
| UR-20-A |  |  | \$1,721.13 |  |
| Totals: |  |  | \$1,721.13 |  |


| Principal \& Interest Breakdown |  |  |  |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| Year | Principal Amount | Interest Amount | Total Payment |
| 2020 | $\$ 42.56$ | $\$ 66.44$ | $\$ 109.00$ |
| 2019 | $\$ 40.70$ | $\$ 68.30$ | $\$ 109.00$ |
| 2018 | $\$ 38.91$ | $\$ 70.08$ | $\$ 108.99$ |

## Contact Information

Please contact the following departments if you have any questions or wish to request more information

- Assessor's Office: For parcel number, lot dimensions, property value, ownership, legal description information or feedback
- Use our Contact Form (https://fargond.gov/city-government/departments/assessors/contact-us)or call 701.241.1340 (tel:701.241.1340)
- Special Assessments: For questions or feedback pertaining to special assessments
- Use our Contact Form (https://fargond.gov/city-government/departments/assessors/contact-us)or call 701.241.1326 (tel:701.241.1326)
- Complete the online Special Assessment Form (https://If.cityoffargo.com/Forms/SpecialAssessmentRequest)for payoff amount.


## Disclaimer

The City of Fargo provides property information to the public "as is" without warranty of any kind, expressed or implied. Assessed values are subject to change by the City of Fargo. In no event will the City of Fargo be liable to anyone for damages arising from the use of the property data. You assume responsibility for the selection of data to achieve your intended results and for the installation and use of the results obtained from the property data.

Assessment records are for the sole purpose of identifying the land being taxed. In some cases to attain efficiency, Assessor's Office legal descriptions may be shortened yet will retain sufficient information to identify the land. Since tax statements and records are not deeds and may contain abbreviated descriptions, they should not be used as a basis for a survey or a legal document and should not be used by surveyors or others as the primary source of a property description.

## Property Detail Report

| 01-1390-00020-000 |  | Newest Statement (2020-\#200109129) |  |
| :---: | :---: | :---: | :---: |
| Owner: | YOGINIVAS LLC | Mill Levy Rate: | 292.12 |
| Address: | 140735 ST S <br> FARGO ND 58103 | Consolidated: | \$25,896.44 |
| Mail To: | YOGINIVAS LLC <br> 715 HEMLOCK <br> MASON CITY IA 50401-2549 | Specials: | \$109.00 |
| Jurisdiction: | Fargo City | Drains: | \$819.97 |
| Mortgage Company: |  | Other: | \$0.00 |
|  |  | Discounts: | \$1,294.82 |
|  |  | Pen/Int: | \$0.00 |
|  |  | 1st Due: | \$0.00 |
|  |  | 2nd Due: | \$0.00 |
|  |  | Amount Due: | \$0.00 |
|  |  | Grand Total Due: | \$0.00 |
|  | Legal Descrip | tion |  |

Lot: 2 Block: 1 HUB LOT 2 BLK 1
Statement: \#200109129 Year: 2020

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 292.12 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 26,825.41$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 0.00$ | Comm Land: | $\$ 349,000.00$ |
| Interest: | $\$ 0.00$ | Comm Building: | $\$ 1,424,000.00$ |
| Discount: | $\$ 1,294.82$ | Total: | $\$ 1,773,000.00$ |
| Paid: | $\$ 25,530.59$ | Taxable Value Before Credits: | $\$ 88,650.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 8 8 , 6 5 0 . 0 0}$ |


| Type | Description | Amount |
| :---: | :---: | :---: |
| Consolidated | County | \$4,412.11 |
| Consolidated | State | \$88.65 |
| Consolidated | County Soil Conservation | \$39.01 |
| Consolidated | City of Fargo | \$4,698.45 |
| Consolidated | Fargo Park District | \$2,624.04 |
| Consolidated | Fargo Public School District \#1 | \$13,685.79 |
| Consolidated | Southeast Water Resource District | \$348.39 |
| Special | City of Fargo Specials | \$109.00 |
| Drain | Southeast Cass SC1 | \$819.97 |
| Total |  | \$26,825.41 |

## Statement: \#190109173 Year: 2019

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 292.44 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 26,853.79$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 2,444.70$ | Comm Land: | $\$ 349,000.00$ |
| Interest: | $\$ 0.00$ | Comm Building: | $\$ 1,424,000.00$ |
| Discount: | $\$ 0.00$ | Total: | $\$ 1,773,000.00$ |
| Paid: | $\$ 29,298.49$ | Taxable Value Before Credits: | $\$ 88,650.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 8 8 , 6 5 0 . 0 0}$ |


| Type $\quad$ Description | Amount |
| :--- | :--- |
| Consolidated County | $\$ 4,512.29$ |
| Consolidated State | $\$ 88.65$ |
| Consolidated County Soil Conservation | $\$ 33.69$ |
| Consolidated City of Fargo | $\$ 4,698.45$ |
| Consolidated Fargo Park District | $\$ 2,541.60$ |
| Consolidated Fargo Public School District \#1 | $\$ 13,685.79$ |

[^7]| Special | $\underline{\text { City of Fargo Specials }} \underline{ }$ | $\$ 109.00$ |
| :--- | :--- | :--- |
| Drain | Southeast Cass SC1 | $\$ 819.97$ |
| Total |  | $\mathbf{\$ 2 6 , 8 5 3 . 7 9}$ |

Statement: \#180109162 Year: 2018

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 288.60 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 26,513.35$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 2,414.05$ | Comm Land: | $\$ 349,000.00$ |
| Interest: | $\$ 2,916.43$ | Comm Building: | $\$ 1,424,000.00$ |
| Discount: | $\$ 0.00$ | Total: | $\$ 1,773,000.00$ |
| Paid: | $\$ 31,843.83$ | Taxable Value Before Credits: | $\$ 88,650.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 8 8 , 6 5 0 . 0 0}$ |


| Type $\quad$ Description | Amount |
| :--- | :--- |
| Consolidated County | $\$ 4,423.64$ |
| Consolidated State | $\$ 88.65$ |
| Consolidated County Soil Conservation | $\$ 42.55$ |
| Consolidated City of Fargo | $\$ 4,521.15$ |
| Consolidated Fargo Park District | $\$ 2,467.13$ |
| Consolidated Fargo Public School District \#1 | $\$ 13,663.62$ |
| Consolidated Southeast Water Resource District | $\$ 377.65$ |
| Special $\underline{\text { City }} \underline{\text { of Fargo Specials }} \underline{\$ 108.99}$ |  |
| Drain | Southeast Cass SC1 |

## Statement: \#170109151 Year: 2017

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 285.49 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 28,483.07$ | Res Building: | $\$ 0.00$ |


| Penalty: | $\$ 2,586.84$ | Comm Land: | $\$ 161,000.00$ |
| :--- | :--- | :--- | :--- |
| Interest: | $\$ 5,970.93$ | Comm Building: | $\$ 1,765,800.00$ |
| Discount: | $\$ 0.00$ | Total: | $\$ 1,926,800.00$ |
| Paid: | $\$ 37,040.84$ | Taxable Value Before Credits: | $\$ 96,340.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 9 6 , 3 4 0 . 0 0}$ |


| Type $\quad$ Description | Amount |
| :--- | :--- |
| Consolidated County | $\$ 4,490.41$ |
| Consolidated State | $\$ 96.34$ |
| Consolidated County Soil Conservation | $\$ 43.35$ |
| Consolidated City of Fargo | $\$ 4,913.34$ |
| Consolidated Fargo Park District | $\$ 2,678.25$ |
| Consolidated Fargo Public School District \#1 | $\$ 14,848.88$ |
| Consolidated Southeast Water Resource District | $\$ 433.53$ |
| Special $\quad \underline{\text { City of Fargo Specials }}$ | $\$ 109.00$ |
| Drain | Southeast Cass SC1 |

## Statement: \#160109174 Year: 2016

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 297.51 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 25,974.22$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 801.78$ | Comm Land: | $\$ 161,000.00$ |
| Interest: | $\$ 0.00$ | Comm Building: | $\$ 1,765,800.00$ |
| Discount: | $\$ 0.00$ | Total: | $\$ 1,926,800.00$ |
| Paid: | $\$ 26,776.00$ | Taxable Value Before Credits: | $\$ 96,340.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 9 6 , 3 4 0 . 0 0}$ |


| Type $\quad$ Description | Amount |
| :--- | :--- |
| Consolidated County | $\$ 4,642.51$ |
| Consolidated State | $\$ 84.78$ |
| Consolidated County Soil Conservation | $\$ 33.06$ |
| Consolidated City of Fargo | $\$ 4,493.30$ |
| Consolidated Fargo Park District | $\$ 2,425.54$ |
| Consolidated Fargo Public School District \#1 | $\$ 13,085.67$ |
| Consolidated Southeast Water Resource District $\$ 457.81$ |  |
| Special $\underline{\text { City of Fargo Specials }} \underline{\$ 109.00}$ |  |
| Drain $\quad$ Southeast Cass SC1 | $\$ 642.55$ |
| Total | $\mathbf{\$ 2 5 , 9 7 4 . 2 2}$ |

## Statement: \#150109188 Year: 2015

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 317.32 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 26,262.96$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 0.00$ | Comm Land: | $\$ 161,000.00$ |
| Interest: | $\$ 0.00$ | Comm Building: | $\$ 1,674,000.00$ |
| Discount: | $\$ 1,281.02$ | Total: | $\$ 1,835,000.00$ |
| Paid: | $\$ 24,981.94$ | Taxable Value Before Credits: | $\$ 91,750.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 9 1 , 7 5 0 . 0 0}$ |


| Type $\quad$ Description | Amount |
| :--- | :--- |
| Consolidated County | $\$ 4,789.50$ |
| Consolidated State | $\$ 80.74$ |
| Consolidated County Soil Conservation | $\$ 50.86$ |
| Consolidated City of Fargo | $\$ 4,440.70$ |
| Consolidated Fargo Park District | $\$ 2,383.44$ |
| Consolidated Fargo Public School District \#1 | $\$ 13,431.10$ |
| Consolidated Southeast Water Resource District $\$ 444.07$ |  |


| Drain | Southeast Cass SC1 | $\$ 642.55$ |
| :--- | :--- | :--- |
| Total |  | $\mathbf{\$ 2 6 , 2 6 2 . 9 6}$ |

## Statement: \#140109191 Year: 2014

| Type: | Real Estate | Ag Land: | $\$ 0.00$ |
| :--- | :--- | :--- | :--- |
| Mill Levy Rate: | 325.42 | Res Land: | $\$ 0.00$ |
| Tax: | $\$ 26,916.96$ | Res Building: | $\$ 0.00$ |
| Penalty: | $\$ 0.00$ | Comm Land: | $\$ 161,000.00$ |
| Interest: | $\$ 0.00$ | Comm Building: | $\$ 1,674,000.00$ |
| Discount: | $\$ 1,313.72$ | Total: | $\$ 1,835,000.00$ |
| Paid: | $\$ 25,603.24$ | Taxable Value Before Credits: | $\$ 91,750.00$ |
| Balance: | $\mathbf{\$ 0 . 0 0}$ | Homestead Credits: | $\$ 0.00$ |
|  |  | Veteran Credits: | $\$ 0.00$ |
|  |  | Total Credits: | $\$ 0.00$ |
|  |  | Net Taxable Value: | $\mathbf{\$ 9 1 , 7 5 0 . 0 0}$ |


| Type $\quad$ Description | Amount <br> Consolidated County |
| :--- | :--- |
| $\$ 5,221.45$ |  |
| Consolidated State | $\$ 80.74$ |
| Consolidated County Soil Conservation | $\$ 35.53$ |
| Consolidated City_of Fargo | $\$ 4,622.37$ |
| Consolidated Fargo Park District | $\$ 2,479.52$ |
| Consolidated Fargo Public School District \#1 | $\$ 13,350.36$ |
| Consolidated Southeast Water Resource District | $\$ 484.44$ |
| Drain $\quad$ Southeast Cass SC1 | $\$ 642.55$ |
| Total | $\mathbf{\$ 2 6 , 9 1 6 . 9 6}$ |

Addendum G
CLIENT CONTRACT INFORMATION

v/ww.firstcitizensnb.com

February 23, 2021

## CBRE

A ttn: J ustin Reed
800 L aSalle A ve. Suite 1900
M inneapolis M N 55402
Uustin.Reed@cbre.com
RE: Jay \& D inesh Patel A ppraisal Request - 4 hotel properties
D ear J ustin:
This engagement letter requests your services in completing an appraisal report on four hotel properties located at:

1. $38259^{\text {th }}$ A ve. S, Fargo ND
2. $140135^{\text {TH }}$ St. S, F argo ND
3. $141535^{\text {th }}$ St. S, Fargo ND
4. $140735^{\text {th }}$ St. S, Fargo ND

The fee for the appraisal services requested shall be, approximately, \$ with an estimated completion date of M arch 24,2021. Please provide a verbal valuation of the property when you have gathered sufficient information.

The appraisal report shall be prepared with the following minimum guidelines:
A. W ritten - this appraisal report is to be written and in narrative format or on a form approved by this institution and the appropriate federal banking regulatory agency. Regardless of the format chosen, the report shall conform to the minimum reporting requirements of the appropriate federal financial institution regulatory agencies.
B. Conformity with the U niform Standards of Professional A ppraisal Practice (U SPA P) - This appraisal report is to conform to the U SPA P including supplemental standards required for federally related transactions.
C. Disclosure competency - The appraisal report shall make an affirmative statement that the appraiser is competent to complete this report in accordance with the competency provision in the U SPA P. In the absence of an affirmative statement, the appraiser must disclose any lack of knowledge and/ or experience for this assignment and any necessary steps taken to comply with the competency provision in the USPAP.
D. Defined Value - The type of value estimate desired in this report is $M$ arket value.
E. Prior Sales - A nalyze and report in reasonable detail any prior sales of the property being appraised that occurs within the following time periods.

1. F or one-to-four family residential property, one year
2. F or all other property, three years
F. Current Revenues and Expenses - A nalyze and report data on current revenues, expenses, and vacancies for the property if it is and will continue to be income producing. Current revenues are based on those currently being earned on competing properties.
G. M arketing Period - A nalyze and report a reasonable marketing period for the subject property including the disclosures for the assumptions used.
H. Trends - A nalyze and report on current market conditions and trends that will affect projected income or the absorption period, to the extent they affect the value of the subject property.
I. Deductions and Discounts, "A sIs" Value - A nalyze and report appropriate deductions and discounts for any proposed construction or any completed properties that are partially leased or leased at other than market rents as of the date of the appraisal, or any tract developments with unsold units. In addition, all appraisals shall contain an "as is" market value.
J. A ppraiser Independence - Include in the certification required by the USPAP an additional statement the appraiser has acted in an independent capacity and that the appraisal assignment is not based on a requested minimum valuation, a specific valuation, or the approval of a loan.
K. Self-contained - Include sufficient supporting documentation with all pertinent information reported so that the appraiser's logic, reasoning, judgment, and analysis in arriving at a conclusion indicate to the reader the reasonableness of the market value reported. The appraisal shall be sufficiently descriptive to enable the reader to ascertain the estimated market value and the rationale for the estimate and shall provide detail and depth of analysis reflecting the complexity of the real estate appraised.
L. Legal D escription - Include a legal description of the real estate being appraised, in addition to the description required by the U SPAP. The legal description as provided by the borrower, is enclosed.

M . Personal Property, Fixtures and Intangibles - Identify and separately value any personal property, fixtures or intangible items that are not real property but are included in the appraisal, and discuss the impact of their inclusion or exclusion on the estimate of market value.
N. A ddress Cost, Sales Comparison and Income A pproaches - F ollow a reasonable valuation method that addresses the direct sales comparison, income and cost approaches to market value; reconciles those approaches; and explains the elimination of each approach not used.

If the improvements are located in a flood hazard area, Replacement C ost must be included in the appraisal.

FIRST CITIZENS BANK is the client for this report. The appraisal shall be ordered/ requested from an employee of the institution and payment shall be made directly from the bank to the appraiser. All documents furnished to the appraiser from this bank are to be considered confidential information to the appraiser pursuant to the disclosure requirements in the confidentiality section of the ethics provision and Statement on A ppraisal Standards N umber 5.

All appraisal reports must include a copy of this letter.
In order to inspect the property, please contact J ay Patel at (715) 383-0230
I/ W e agree to the terms of this engagement letter.

## First Citizens Bank:

## Tracy M. Anderson

A ccepted:

Justin Reed

## D ate

In accordance with USPA P requirements, should you determine that you, as an appraiser, have been subjected to any undue influence in the completion of this appraisal, you may contact M cK enzie H umpal, A VP Compliance Officer, First Citizens Bank, $26014^{\text {th }}$ St. SW , M ason City, IA 50401 at (641) 423-1600 or at mckenzie.humpal@ myfcb.bank.

## QUALIFICATIONS


$M+16123364315$
Justin.reed@cbre.com
800 LaSalle Ave., Suite 1900
Minneapolis, MN 55402

## Clients Served

- Commercial Banks
- Credit Unions
- Developers
- Government Authorities
- Investment Funds
- Institutional Investors
- Law firms
- Private Property Owners
- REITs
- Special Servicers
- Freddie Mac Servicers
- Fannie Mae Servicers


## Experience

Justin Reed, MAI is a Director within CBRE's Upper Midwest Region which includes Minnesota, North Dakota, South Dakota, lowa and Nebraska. His tenure with CBRE is over 15 years, helping to launch the Valuation and Advisory Services Business within Downtown Minneapolis in 2002.

As a result of a "client first" team-based approach, Justin's team was recognized as being in the top 5\% of CBRE North America Valuation for the last seven consecutive years. Justin was also included in "CBRE's Management Team of the Year" for 2017 and has placed in the "Top 10" of US Valuation Professionals multiple years. He actively mentors, volunteers in the local community and is a former President of the Appraisal Institute North Star Chapter.

Clients of all sizes benefit from his long-term relationships within the commercial real estate industry. Best in class technology, unmatched resources for market analysis and a strong team are the cornerstones for providing timely and accurate valuations.

Valuation among all asset types is available. Specialty experience includes hotels, malls, golf courses, country clubs, self-storage, subdivisions, mixed-use properties and new construction.

Prior to joining CBRE, Mr. Reed earned an MBA from the University of St. Thomas and a bachelor's degree from the University of Minnesota's College of Architecture and Landscape Architecture. Previous work experience includes four years in architecture, where he worked for a nationallyrecognized developer as well as smaller boutique design firms.

## Assignments Completed

- Recent assignment list by either property type or geography available by request.


## Professional Affiliations / Accreditations

- MAI Designated Member of the Appraisal Institute (2008-present)
- Appraisal Institute North Star Chapter-President (2018)
- Appraisal Institute North Star Chapter-Executive Board (2015-2017)
- Appraisal Institute North Star Chapter-Board of Directors (2009-2012)
- NAIOP Member
- State Certified General Appraiser
- Certified General License:
- Minnesota \# 20376754
- North Dakota \# CG-2075
- South Dakota \# 1282CG
- lowa \# 03557
- Nebraska \# CG2017037R


## Education

- University of St. Thomas, Minneapolis, MN
- Master of Business Administration with a Concentration in Management \& Real Estate
- University of Minnesota-Twin Cities, MN
- Bachelor in Environmental Design


## North Dakota Real Estate Appraiser Qualifications and Ethics Board



Justin Reed

Is fully qualified in the State of North Dakota as a

## CERTIFIED GENERAL APPRAISER

ND Permit Number: CG-2705

## Application For Abatement Or Refund Of Taxes <br> North Dakota Century Code § 57-23-04

File with the County Auditor on or before November 1 of the year following the year in which the tax becomes delinquent.

| State of North Dakota | Assessment District | Fargo |
| :---: | :---: | :---: |
| County of Cass | Property I.D. No. | 01-1390-00030-000 |
| Name Gurunivas LLC |  | Telephone No. (701) 237-8200 |
| Address 1415 35th St S., Fargo, North Dakota 58103 |  |  |

Legal description of the property involved in this application:
HUB N 185' OF LOT 3 BLK 1

| Total true and full va above for the year | lue of the property described $\qquad$ 2021 is: | Total true and full value of the property described above for the year $\qquad$ 2021 should be: |  |
| :---: | :---: | :---: | :---: |
| Land | \$ 478,000 | Land | \$ 163,892 |
| Improvements | \$ 1,388,600 | Improvements | \$ 476,108 |
| Total | \$ 1,866,600 | Total | \$ 640,000 |
|  | (1) |  | (2) |

The difference of $\$ 1,226,600.00 \quad$ true and full value between (1) and (2) above is due to the following reason(s):
$\square$ 1. Agricultural property true and full value exceeds its agricultural value defined in N.D.C.C. § 57-02-27.2
$\square$ 2. Residential or commercial property's true and full value exceeds the market value
$\square$
$\square$
$\square$
$\square$
$\square$
3. Error in property description, entering the description, or extending the tax
5. Complainant or property is exempt from taxation. Attach a copy of Application for Property Tax Exemption.
$\square$
$\square$

$\square$ | 7. Property improvement was destroyed or damaged by fire, flood, tornado, or other natural disaster (see N.D.C.C. § 57-23-04(1)(g)) |
| :--- |
| $\square$ |



Applicant asks that the assessment, which presently exceeds the true and full value of the subject property, be reduced to $\$ 640,000$, the actual true and full market value of the property as estimated by the taxpayer.

By filing this application, I consent to an inspection of the above-described property by an authorized assessment official for the purpose of making an appraisal of the property. I understand the official will give me reasonable notification of the inspection. See N.D.C.C. § 57-23-05.1.

I declare under the penalties of N.D.C.C. § 12.1-11-02, which provides for a Class A misdemeanor for making a false statement in a governmental matter, that this application is, to the best of my knowledge and belief, a true and correct application.


## Recommendation of the Governing Body of the City or Township

Recommendation of the governing board of

## Fargo

On Decucuber 13,2021 , the governing board of this municipality, after examination of this application and the facts, passed a resolution recommending to the Board of County Commissioners that the application be - Ap proved with partial reducteri of 2,221 value to $\$ 1,330,000$

Dated this
 day of December, 2021 .


Action by the Board of County Commissioners

Application was $\qquad$ by action of $\qquad$ County Board of Commissioners.

Based upon an examination of the facts and the provisions of North Dakota Century Code § 57-23-04, we approve this application. The taxable valuation is reduced from \$ $\qquad$ to \$ $\qquad$ and the taxes are reduced accordingly. The taxes, if paid,
will be refunded to the extent of $\$$ $\qquad$ The Board accepts \$ $\qquad$ in full settlement of taxes for the tax year $\qquad$

We reject this application in whole or in part for the following reasons). Written explanation of the rationale for the decision must be attached. $\qquad$
$\qquad$

County Auditor
Chairperson

## Certification of County Auditor

I certify that the Board of County Commissioners took the action stated above and the records of my office and the office of the County Treasurer show the following facts as to the assessment and the payment of taxes on the property described in this application.

| Year | Taxable Value | Tax | Date Paid <br> (if paid) | Payment Made <br> Under Written Protest? |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | yes/no |

I further certify that the taxable valuation and the taxes ordered abated or refunded by the Board of County Commissioner are as follows:

| Year | Reduction in Taxable Valuation | Reduction in Taxes |
| :---: | :---: | :---: |
|  |  |  |

$\overline{\text { County Auditor }} \overline{\text { Date }}$

## Application For Abatement Or Refund Of Taxes




[^0]:    ${ }^{1}$ The Appraisal Foundation, USPAP, 2018-2019

[^1]:    ${ }^{2}$ The Appraisal Foundation, USPAP, 2018-2019

[^2]:    ${ }^{3}$ Appraisal Institute, The Appraisal of Real Estate, 14th ed. (Chicago: Appraisal Institute, 2013), 50.

[^3]:    ${ }^{4}$ Interagency Appraisal and Evaluation Guidelines; December 10, 2010, Federal Register, Volume 75 Number 237, Page 77472.

[^4]:    ${ }^{5}$ Dictionary of Real Estate Appraisal, 78.
    ${ }^{6}$ Dictionary of Real Estate Appraisal, 113.
    ${ }^{7}$ Dictionary of Real Estate Appraisal, 113.

[^5]:    Source: CBRE Research, Google Mobility Index, July 2020.

    * Partial re-lockdown re-imposed due to a second-wave increase of cases. Developing economies are marked in blue.

[^6]:    Compiled by CBRE

[^7]:    Consolidated Southeast Water Resource District \$364.35

