

**Invenergy Ayr Wind
Energy Center
Presentation to Cass
County
September 8, 2020**

Innovators Building A Sustainable World

Invenergy Overview: Executive Summary



Invenergy

Invenergy is the world's leading privately held sustainable solutions provider. We take sustainable power infrastructure projects from drawing board to reality, serving leading utilities, global brands and public sector partners.

Company

- Headquartered in Chicago with offices in nine countries
- 1,100+ employees (11% military veterans)
- Largest privately held renewable energy developer and operator in the world

Portfolio

- 160+ projects developed, powering 5.2 million homes
- \$37 billion in transactions completed
- 25,134 megawatts in operation, in construction and under contract
- 10,194 megawatts under management
- Diversified across markets, countries, and ownership structures

Impact

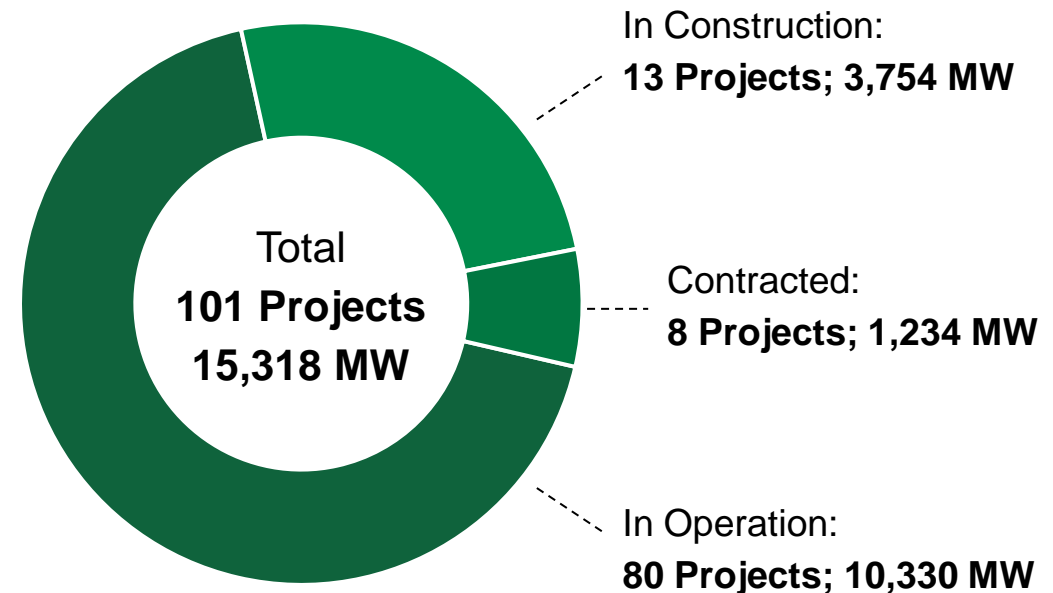
- 41.5 million tons CO₂ offset annually, equivalent to 8 million cars off road
- \$216 million total local economic investment in 2019
- \$1.2 million given to cause-based organizations in 2019
- 26,319 total hours of fleet-wide safety training in 2019

Invenergy Wind Experience

- Top privately-held developer of wind globally, and an industry pioneer with first project completed in 2004
- Best-in-class wind operator with 97.8% fleet availability and data-driven, in-house asset management.
- End-to-end in-house capabilities, from development and project engineering, to construction and operations.



Invenergy Wind Portfolio



Invenergy received American Wind Energy Association's Excellence in Operations award in 2019, 2017 & 2011.

Our Invenergy Impact



\$216 million

Total 2019 local economic investment in wages & benefits, lease payments, and state & local taxes



\$1.2 million

Given to different cause-based organizations in 2019, focusing on veterans, education, emergency services & environmental stewardship



10% veterans

Percent of Invenergy's U.S.-based workforce who are military veterans or reservists

ORACLE

Sustainability Innovation Award

Awarded by Oracle to Invenergy in 2017 for sustainability leadership



Proud to Support

Four Star Sponsor

First sustainable power developer & operator to sponsor National FFA (Future Farmers of America formerly)



TAMARINDO
strategic communications advisory

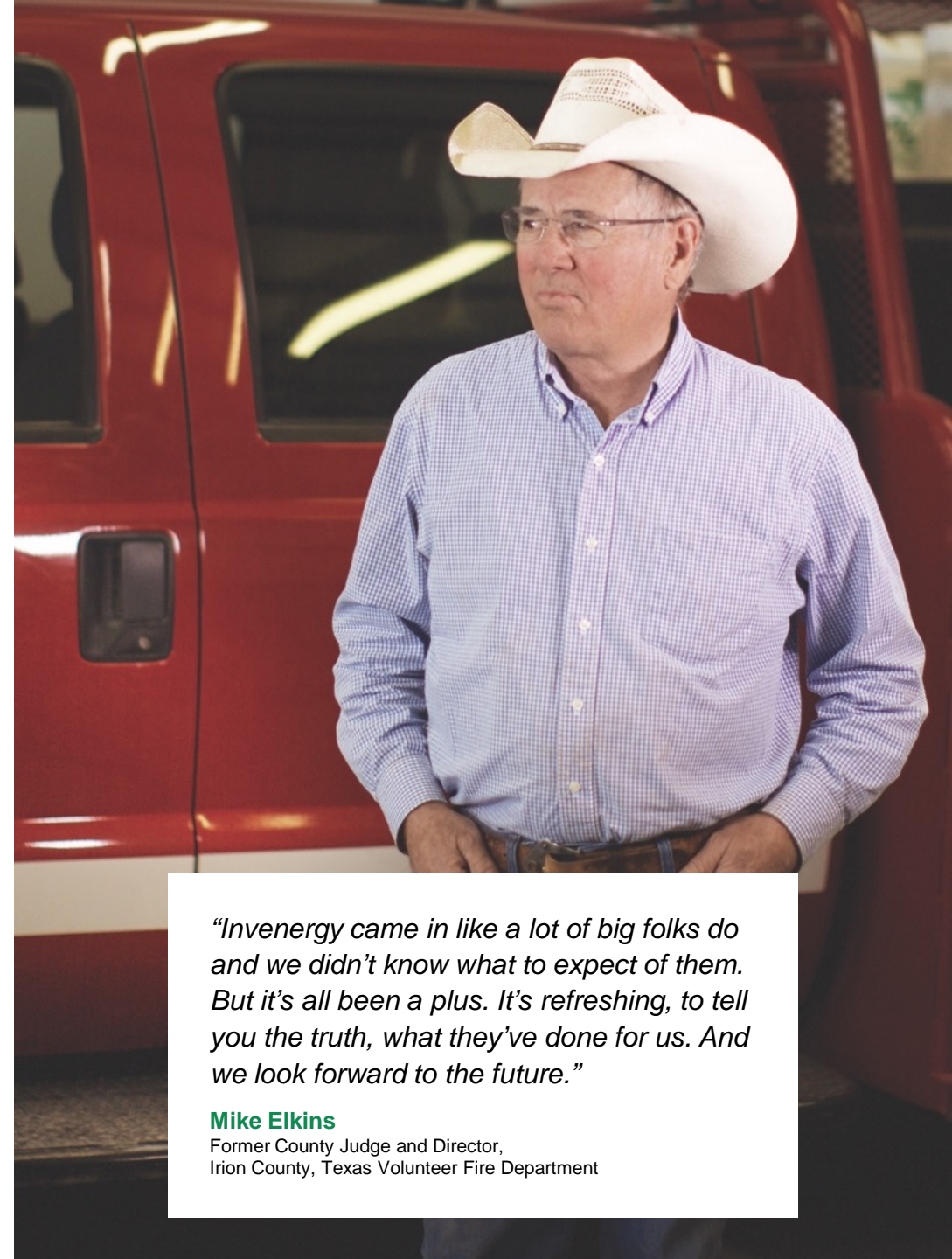
#1 Renewables Reputation

Top brand reputation among 1,500 companies active in the North American renewables market



HIRE Vets Gold Medallion

Recognized in 2019 by the US Department of Labor for commitment to hiring veterans



"Invenergy came in like a lot of big folks do and we didn't know what to expect of them. But it's all been a plus. It's refreshing, to tell you the truth, what they've done for us. And we look forward to the future."

Mike Elkins

Former County Judge and Director,
Irion County, Texas Volunteer Fire Department



Ayr Wind Energy Center

150 MW of capacity

Power 60,000 U.S. homes

Over 150 construction jobs

\$58 million long term local inputs

Ayr Wind Energy Center: Study Area

Voluntary leases

Across Buffalo and Ayr Townships

About 15,000 acres

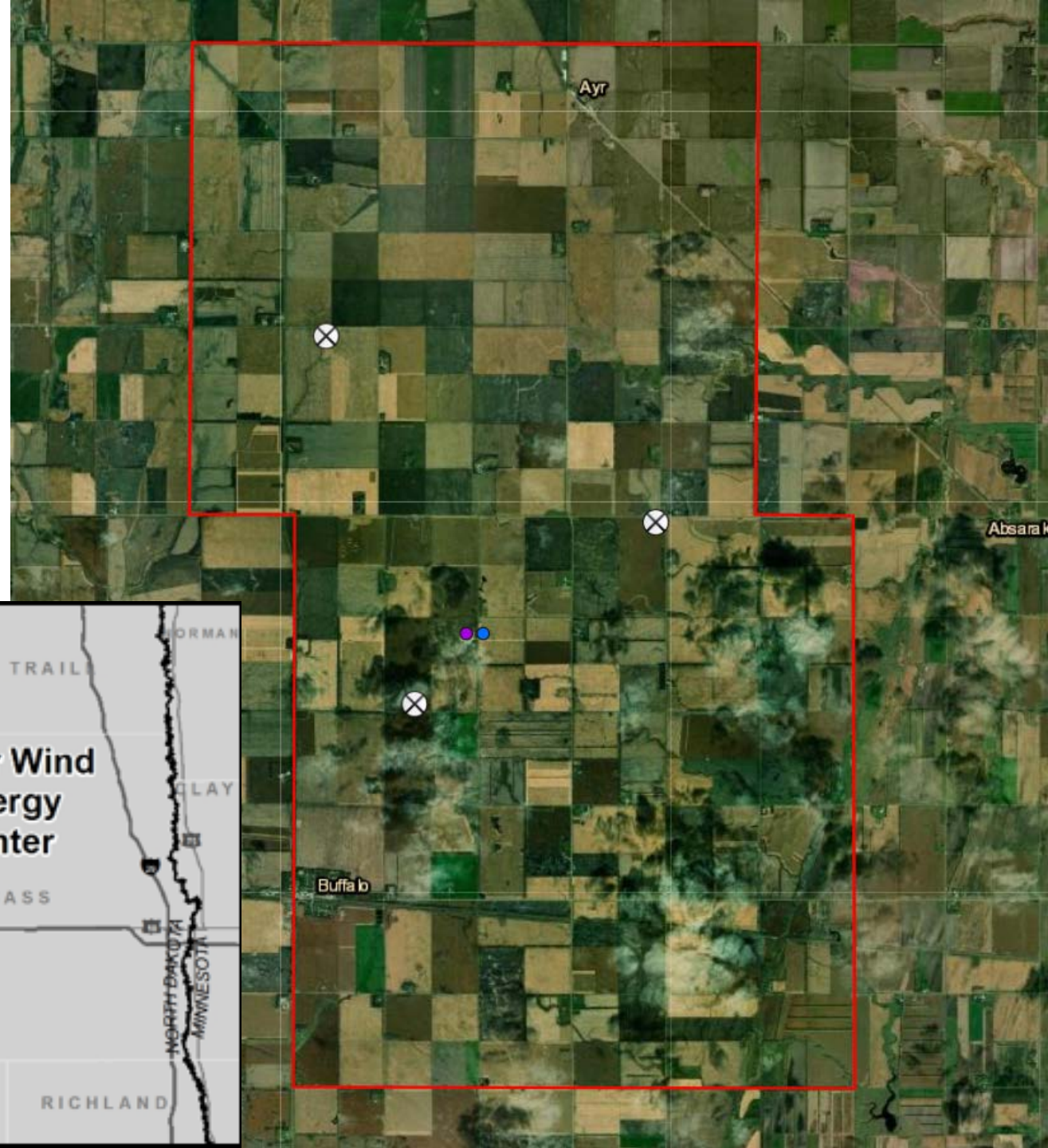
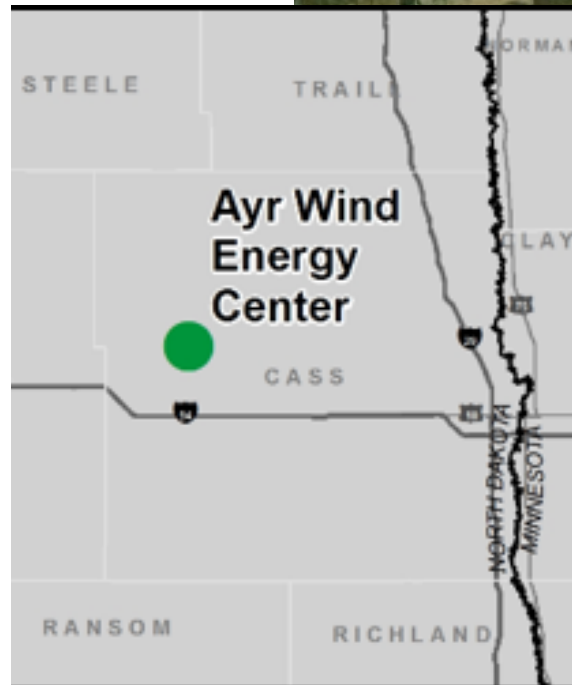
But a footprint of <100 acres

Environmental studies

avian use studies, raptor nest monitoring, wetlands, cultural, etc.

Interconnection Studies

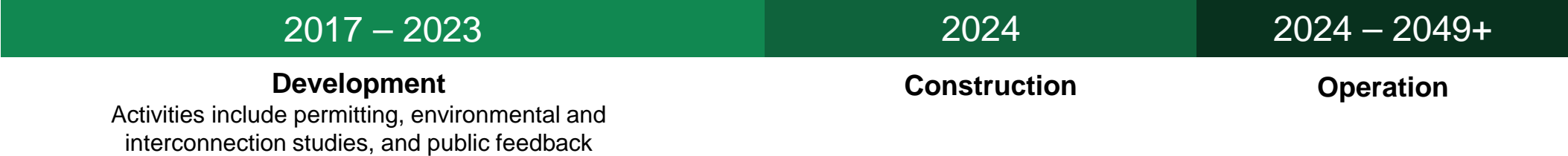
Wind Studies



Ayr Wind Energy Center: Timeline



Development Timeline



Ayr Wind Energy Center: Team



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