PROPERTY TAX INCENTIVE APPLICATION FOR

DFI BJ, LLC

(formerly DFI Kesler, LLC Project)

SUGGESTED MOTION:

"Move to participate in the request for a payment in lieu of taxes (PILOT) incentive for a mixeduse project submitted by DFI BJ, LLC for a 10-year period"

OR

"Move to **NOT** participate in the request for a payment in lieu of taxes (PILOT) incentive for a mixed-use project submitted by DFI BJ, LLC for a 10-year period"

OR

"Move to participate in the request for a payment in lieu of taxes (PILOT) incentive for a mixeduse project submitted by DFI BJ, LLC for the first 7 years of the project (5 years renaissance zone and 2 years PILOT) on the south portion of the building"



County Administrator

Robert W. Wilson 701-241-5770 wilsonro@casscountynd.gov August 1, 2019

Mr. Jim Gilmour Strategic Planning & Research Director City of Fargo 225 4th Street North Fargo, ND 58102

Re: Cass County Participation in PILOT Incentive for DFI BJ LLC

Dear Mr. Gilmour:

Cass County received your July 16, 2019 memo and supporting documents related to the Kelser Pilot application (DFI BJ LLC). Please consider this letter the County's official notification, provided within thirty days of receipt of the letter.

On July 22, 2019 the Cass County Commission received public input and considered this application. The Commission voted not to participate in the proposed payment in lieu of taxes (PILOT) and to negotiate the terms of the property tax incentive with the city in accordance with N.D.C.C. Chapter 40-05-24.

Cass County elected not to participate in the PILOT due to concerns about the timeframe of the incentive.

Further consideration of this application will be scheduled for the Commission meeting on August 19th, at which time the Commission may negotiate the terms of the property tax incentive with the city.

Please contact me if you have questions or need additional information.

Sincerely,

PO Box 2806 211 Ninth Street South Fargo, North Dakota 58108

Robert W. Wilson

Cass County Administrator

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www.casscountynd.gov

Mike Allmendinger, President of Kilborne Group, asked for the board to reconsider the decision made on July 1st regarding property tax incentive applications for Great Plains Antique Holdings, LLC and Great Plains 1001 Holdings, LLC for fifteen years. The commission approved to participate for a seven-year period. He said as a result, development on both projects was paused and pre-cast concrete orders and groundbreaking plans for this fall were cancelled. He said they will have difficulty in meeting the budget without full county participation. He distributed additional information and asked to meet and discuss the projects.

Mr. Steen said he and the County Administrator are willing to meet with Mr. Allmendinger and Mr. Gilmour to hear additional information about the two projects.

Birch Burdick, State's Attorney, does not see any problems in revisiting the issue with the developer and Fargo officials. He said an open meeting notice will need to be sent to the media since a committee has been formed to meet with officials.

There being no further public comment, Mrs. Scherling moved on to the regular agenda items.

7. FARGO TAX INCENTIVE DFI BJ, LLC, County to not participate in ten-year PILOT and negotiate with Fargo

The Fargo City Assessor forwarded information to the Cass County Commission regarding an application received from DFI BJ, LLC (formerly DFI Kesler, LLC), for a payment in lieu of taxes (PILOT) for a six-story mixed use downtown project located at located at 617 and 621 1st Avenue North in Fargo. The PILOT application is for a ten-year period. The project will include five floors of market rate apartments, ground floor retail space, and underground parking. The project will be built on three different parking lots located at 617 and 621 1st Avenue North and 624 2nd Avenue North. The PILOT application applies to the 617 and 621 1st Avenue North parcels.

The initial PILOT application for DFI Kesler, LLC proposed a five-year Renaissance Zone property tax exemption followed by a \$100,000 per year Tax Increment Financing (TIF) / PILOT payment. This was difficult to achieve under state law, so the application was re-submitted under the name DFI BJ, LLC, and the project was divided into Kesler north and Kesler south properties. The new application is for a five-year Renaissance Zone property tax incentive on the entire project; however, the PILOT application is only for the south portion. The change reduced the amount of property tax incentive and decreased the PILOT period from fifteen to ten years.

Jim Gilmour, Fargo Director of Strategic Planning & Research, was present. The Fargo Tax Exempt Review Committee will consider this application at their meeting on July 23rd. The project is for PILOT financing in an amount in excess of \$2.23 million on a present value basis for completion. Both estimated tax payments and estimated PILOT payments assume a property value increase of 1.70% per year. This amount assumes five years of 100% exemption followed by ten years of 64% exemption.

Mike Allmendinger, President of Kilbourne Group, was present to discuss the project. He said the location is between 1st and 2nd Avenue North in downtown Fargo and it is a complicated site because of alleys that are connected to the properties.

MOTION. failed

Mr. Bennett moved and Mr. Breitling seconded to participate in the request for a payment in lieu of taxes (PILOT) incentive for a downtown mixed-use project submitted by DFI BJ, LLC for a ten-year period. Discussion: Mr. Steen said in essence the county would be agreeing to a fifteen-year tax deferral with the five-year Renaissance Zone financing and ten-year PILOT financing. Mr. Gilmour said that is correct. Mr. Peterson said commercial development could occur anywhere in Fargo and acknowledges that there is a cost and there is good to doing business downtown; however, he struggles to approve tax exemptions for ten, fifteen or twenty years where the owner does not pay taxes relative to the

neighboring properties around them. Mr. Allmendinger said the Kilborne Group is a company that is focused on projects in the downtown area and looks at surface parking lots or renovation of historic buildings. Mr. Allmendinger believes this is the best project as proposed for Fargo and for Cass County taxpayers. Mr. Steen asked what changed between the first and the second applications presented today. Mr. Allmendinger said in the first application, the developer was going to start paying taxes on both the north and south properties incrementally in year six; with the second application, the developer will pay 100% of taxes on the north half to year six through Renaissance Zone financing, and is asking for PILOT financing for the south half in years six through fifteen. Mr. Allmendinger said the financial ask is the same with both applications. On roll call vote, the motion failed with Mr. Bennett and Mr. Breitling voting "Yes"; and Mr. Steen, Mr. Peterson and Mrs. Scherling voting "No".

MOTION, passed

Mr. Steen moved and Mr. Peterson seconded to not participate in the request for a payment in lieu of taxes (PILOT) incentive for a downtown mixed-use project submitted by DFI BJ, LLC for a ten-year period, and to negotiate the terms of the property tax incentive with the city as described in N.D.C.C. Chapter 40-05-24. On roll call vote, the motion carried with Mr. Steen, Mr. Peterson, Mrs. Scherling and Mr. Breitling voting "Yes"; and Mr. Bennett voting "No".

8. CAREER WORKFORCE ACADEMY, One mill to be levied for 2020 to determine feasibility
Joe Raso, President of the Greater Fargo Moorhead Economic Development Corporation (GFMEDC),
and Craig Whitney, President of the Fargo Moorhead West Fargo Chamber of Commerce, were
present to discuss \$15 million in public funding for the Cass County Career Workforce Academy. The
\$30 million project is designed as a public/private partnership to be financed through \$15 million in
private funds and \$15 million in public funds. The academy will offer programs for K-14 students, the
incumbent workforce and new immigrants to help prepare them for successful careers. Mr. Raso said
the top issue facing the area economy is the need for training and education to ensure a capable
workforce.

The following spoke in support of the Career Workforce Academy:

Beth Slette, West Fargo School Superintendent, said the academy is a collaborative effort by the school districts in Fargo, West Fargo, Northern Cass, Central Cass, and the North Dakota College of Science. She said the goal is to ensure that every child has equal access to this opportunity for training and education, and the schools are committed to the partnership.

Corey Steiner, Northern Cass School Superintendent, said the Career Workforce Academy is an innovative solution that is needed to expose learners to training and education. He is asking as a representative from the rural school districts for financial support from the commission.

Denise Jonas, Director of Career and Technical Education, is asking for support with the goal to help students have a successful life and career. She said financial support of the academy will provide an investment in education to help sustain the area's workforce.

Susan Jarvis, Vice President of Operations for Sanford Health, said their organization needs trained people in its workforce. Sanford Health is supportive of the project and has donated \$2 million in private sector funding.

Bernie Dardis, West Fargo Mayor, said much discussion has been held with the committee behind this proposal to determine how to finance the project. He respects the budget process, and the difficult decisions that need to be made regarding what to fund. He said over \$11 million has been raised in



RECEIVED CASS COUNTY COMMISSION

JUL 17 2019

MEMORANDUM

TO:

CASS COUNTY COMMISSION

FROM:

JIM GILMOUR, STRATEGIC PLANNING DIRECTOR

DATE:

JULY 16, 2019

SUBJECT: KESLER PILOT APPLICATION

This memo is to provide you with the information on the Public-Private Partnership for the redevelopment of the surface parking lots in downtown Fargo. This specifically relates to the PILOT application for the Kesler project.

Parking Studies in 2014-2015

The City of Fargo worked to locate sites for parking ramps in downtown Fargo that could include mixed-use developments. Two locations were identified to develop mixed-use parking facilities in the near future. One is now the site of Roberts Commons, and the other location is the proposed site of the Mercantile parking ramp and development.

Renewal Plan

In 2015, the Fargo City Commission adopted a Renewal Plan and created a TIF District with a boundary that included two city owned surface parking lots on 2nd Avenue and privately owned parking lots north of the city owned lot. The plan was to build a parking facility for about 400 parking spaces and \$30 million in private sector development. A Tax Increment Financing District was created to pay for a portion of the parking ramp.

Public Private Partnership

In 2016, the Fargo City Commission approved a Public-Private-Partnership with Kilbourne Group to build a 400+ car parking garage for the City and private development attached to that parking garage. The partnership agreement sold the city parking lot south of 2nd Avenue to the Kilbourne Group, and required development on that property. The proposed Kesler project will be on both the former city parking lot and the private parking lots on 1st Avenue South.

The partnership agreement limited property tax incentives on the former city properties to only the 5-year Renaissance Zone program.

Kesler RZ/PIILOT Application

The initial PILOT application proposed a 5-year Renaissance Zone property tax exemption, followed by a \$100,000 per year TIF/PILOT payment. This was difficult to achieve under state law, so the application was re-submitted.

The new applications are for the 5-year Renaissance Zone property tax incentive on the entire project, but the PILOT application is now just for the south portion of the building. The south portion of the building is not subject to the restrictions of the Public-Private-Partnership for the previously owned city property.

This change reduced the amount of the property tax incentive, so the return on the investment will be less than what was evaluated in the "but for" report. See below for the property taxes to be paid by the developer with this new proposal. This is \$36,669 more per year in property tax incentives than the intimal request.

The PILOT policy is to pay 10% of the property taxes starting in year six. In this case with two properties, being the north and south portions of the building, the total property taxes paid by the developer will be over 50% after year five.

<u>Year</u>	Sc	outh Building	S	outh Land	N	orth Building	N	orth Land	D	eveloper Tax
2022		RZ	\$	2,414.00		RZ	\$	3,387.00	\$	5,801.00
2023		RZ	\$	2,414.00		RZ	\$	3,387.00	\$	5,801.00
2024		RZ	\$	2,414.00		RZ	\$	3,387.00	\$	5,801.00
2025		RZ	\$	2,414.00		RZ	\$	3,387.00	\$	5,801.00
2026		RZ	\$	2,414.00		RZ	\$	3,387.00	\$	5,801.00
2027	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2028	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2029	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2030	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2031	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2032	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2033	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2034	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2035	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00
2036	\$	404.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	136,669.00

2037	\$	115,084.00	\$	2,414.00	\$	130,464.00	\$	3,387.00	\$	251,349.00

Property taxes for the north building will go into the TIF fund until parking bonds are repaid in 2035 and then to the taxing jurisdictions starting in 2036.

Renewal Plan Results

Implementation of the Renewal Plan has created a 454 car public parking garage that has or will facilitate the construction of three private buildings with main floor commercial space and 250 housing units. See the values of the properties below.

<u>Property</u>	Name of the state	Building Value
Roberts Commons	\$	10,999,000
Dillard Building	\$	16,011,000
Kesler North	\$	9,324,650
Kesler South	\$	7,975,350
TOTAL	\$	44,310,000

Future Property Tax Revenue

For the past 25+ years, local governments have received little property taxes from these deteriorating surface parking lots. The surface lots owned by the city paid no property taxes. The privately owned parking lots only paid property taxes on the value of the land the minor value of the crumbling asphalt.

With the completion of the Kesler Building, beginning in 17 years local governments will receive over \$600,000 a year of new property taxes based on today's property values and mill levy rates. See the chart below.

Local Governmenet	1	New Property Taxes
Fargo Schools	\$	324,401
City of Fargo	\$	107,341
Fargo Parks	\$	58,574
Cass County	\$	101,027
Vector/Soil/Water	\$	11,871
y - wywodowidio finishia 2 diwining dia 12 mily 12 mil	\$	603,214









Application For Property Tax Incentives For New or Expanding Businesses

N.D.C.C. Chapter 40-57.1

Project Operator's Application To Fargo
City or County

File with the City Auditor for a project located within a city; County Auditor for locations outside of city limits.

A representative of each affected school district and township is included as a non-voting member in the negotiations and deliberation of this application.

This application is a public record

Identification Of Project Operator

Name of project operator of new of	or expanding business DFI BJ L	LC				
Address of project 621 1 AVE N -	617 1 AVE N					
City Fargo		County Cass				
Mailing address of project operate	or 210 Broadway Suite 300					
· C	ity Fargo	State ND Zip 58102				
Type of ownership of project ☐ Partnership ☐ Corporation	☐ Subchapter S corporation☐ Cooperative	☐ Individual proprietorship ☑ Limited liability company				
Federal Identification No. or Socia	al Security No. 81-3520268					
North Dakota Sales and Use Tax I	North Dakota Sales and Use Tax Permit No.					
	If a corporation, specify the state and date of incorporation					
Mailing address 210 Broadway Su	ite 300					
City, State, Zip Fargo, ND 58102		Phone No. 701.237.2279				
ct Operator's Application For Tax	Incentives					
Indicate the tax incentives applied	for and terms. Be specific.					
☐ Property Tax Exempti	on 🗹 :	Payments In Lieu of Taxes				
Number of years		Beginning year 2036 Ending year				
Percent of exemption		Amount of annual payments (attach schedule if payments will vary)				
Which of the following would bet	ter describe the project for which	n this application is being made:				
Mew business project		Expansion of a existing business project				
	Address of project 621 1 AVE N - City Fargo Mailing address of project operator Type of ownership of project Partnership Corporation Federal Identification No. or Social North Dakota Sales and Use Tax F If a corporation, specify the state at Name and title of individual to contain Mailing address City, State, Zip Fargo, ND 58102 Ct Operator's Application For Tax Indicate the tax incentives applied Property Tax Exemption Number of years Percent of exemption Which of the following would better	Type of ownership of project Partnership Corporation Cooperative Federal Identification No. or Social Security No. Sales and Use Tax Permit No. If a corporation, specify the state and date of incorporation Name and title of individual to contact Mike Allmendinger Mailing address 210 Broadway Suite 300 City, State, Zip Fargo, ND 58102 **Et Operator's Application For Tax Incentives Indicate the tax incentives applied for and terms. Be specific. Property Tax Exemption Number of years Percent of exemption X Which of the following would better describe the project for which				

Description of Project Property

11. Legal description of project real property see attached									
If the answer to 12 is leased, will the benefit of any in ☐ Yes ☐ No	If the property will be leased, attach a copy of the lease or other agreement establishing the project operator's								
If existing facility, when was it constructed? If new construction, complete the following:	Will the project be located in a new structure or an existing facility? ✓ New construction ☐ Existing facility If existing facility, when was it constructed? If new construction, complete the following:								
a. Estimated date of commencement of construction of the project covered by this application 10/1/2019 b. Description of project to be constructed including size, type and quality of construction A six-story mixed-use project with ground floor retail five floors of market-rate apartments and underground parking. This project will be built on three different parkings lots, (617/621 1st Ave N & 624 2nd Ave N). **PILOT application would only apply to the 617/621 1st Ave N parcels.** c. Projected number of construction employees during the project construction 20 14. Approximate date of commencement of this project's operations April 2021									
15. Estimated market value of the property used for this project: a. Land	16. Estimate taxable valuation of the property eligible for exemption by multiplying the market values by 5 percent: a. Land (not eligible)								
structures for which an exemption is claimed	c. Newly constructed buildings and structures when completed								

ine	lude any estal	means a newly e blished part of a	established in existing	busin	ess or the exp ess.	ansion poi	rtion of a	an existing bus	iness. Do not
17.	Type of busi	ness to be engag			ocessing esaling		Manufa Wareho	-	Retailing Services
18.	18. Describe in detail the activities be manufactured, produced,		issembled (or store	ed (attach addi	ct operator, tional sheet	includin	ig a description ssary).	of any products to
•	Leasing of resid	lential apartments	and commer	rcial spa	ace				
-									
		type of machiner	• •			stalled			
-	HV A								
20.	For the proje	ect only, indicate s or the expansion	the projecten itself for	ed ann	ual revenue, exear of the requ	xpense, and ested exem	net inco	ome (before tax)	from either the
	Year (12 mo.	Proje	expansion ect only ear 1	Pro	/Expansion ject only <u>Year 2</u>	New/Expar Project or <u>Year 3</u>	nly	New/Expansion Project only <u>Year 4</u>	New/Expansion Project only <u>Year 5</u>
	Annual rever	nue <u>1,39</u>	8,100	1,9	91,300	2,031,10	0	2,071,700	2,113,114
	Annual exper	nse <u>471,</u>	600	481,000		490,600		500,400	510,408
	Net income	926,	500	1,5	10,300	1,540,50	0	1,571,300	1,602,706
21.	Projected num	nber and salary o	f persons to	be en	ployed by the	project for	the first	five years:	
Cu	rrent positions	& positions add	ed the initia	al year	of project				
	Current Positions	New Positions Under \$13.00	New Posi \$13.01-\$		New Position \$15.01-\$20.0			New Positions \$28.01-\$35.00	New Positions Over \$35.00
				-					
	Year		project)	<u>Ye</u>	ear 1 Y	<u>'ear 2</u>	Year ?	<u>Year 4</u>	Year 5
	No. of Emplo	oyees (1) n/a							
	Estimated page	yroll (1) <u>n/a</u>	*****				***		
	ull time part time	(2)							

22.	Is the project operator succeeding someone else in this or a similar business?
23.	Has the project operator conducted this business at this or any other location either in or outside of the state?
	☐ Yes
24.	Has the project operator or any officers of the project received any prior property tax incentives? ☑ Yes ☐ N
	If the answer to 22, 23, or 24 is yes, give details including locations, dates, and name of former business (attach
Busine	additional sheets if necessary). RZ: DFI Loudon 2015; DFI St Marks 2015; DFI 1213 2016; DFI BE (123 Broadway) 2016; DFI Roberts 2017; ; DFI BA (113 BW) 2020; DFI BC (119 BW) 2020 DFI RZ/PILOT: DFI Woodrow 2016; DFI Black 2020; Block 9 Partners 2021 Sess Competition
	Is any similar business being conducted by other operators in the municipality?
	If YES, give name and location of competing business or businesses
	Other mixed use projects located in Fargo
	Percentage of Gross Revenue Received Where Underlying Business Has ANY Local Competition 100%
rope	rty Tax Liability Disclosure Statement
26.	Does the project operator own real property in North Dakota which has delinquent property tax levied against it? ☐ Yes ☑ No
27.	Does the project operator own a greater than 50% interest in a business that has delinquent property tax levied against any of its North Dakota real property?
	If the answer to 26 or 27 is Yes, list and explain
	Only When Reapplying
28.	The project operator is reapplying for property tax incentives for the following reason(s):
	☐ To present additional facts or circumstances which were not presented at the time of the original application☐ To request continuation of the present property tax incentives because the project has:
	moved to a new location
	had a change in project operation or additional capital investment of more than twenty percent
	had a change in project operators
	To request an additional annual exemption for the year of on structures owned by a governmental entity and leased to the project operator. (See N.D.C.C. § 40-57.1-04.1)
Notice	to Competitors of Hearing
Prior	to the hearing, the applicant must present to the governing body of the county or city a copy of the affidavit of pul
catio	n giving notice to competitors unless the municipality has otherwise determined there are no competitors.
Mic	hael Allmendinger do hereby certify that the answers to the above questions and all of the

Minny.	President	7.9.19
and belief and that no relevant fact pertain	ning to the ownership or operation of the pro	
nformation contained in this application,	including attachments hereto, are true and	correct to the best of my knowledge
Michael Allmendinger	, do hereby certify that the answers	to the above questions and all of the

Signature

Title

Date

	KESLER PROJECT - SOUTH PARCEL						
Project	DFI BJ LLC		Units	Parking			
Project Value	\$7,975,350		41	30			
Land Value	\$176,000		Commercial				
Mills	0.2886		5,620				
				Proposed			
	Land Taxes	New Taxes	Incentive	Schedule			
Year 1	\$2,414	\$0	PILOT	\$2,908			
Year 2	\$2,414	\$0	PILOT	\$2,908			
Year 3	\$2,414	\$0	PILOT	\$2,908			
Year 4	\$2,414	\$0	PILOT	\$2,908			
Year 5	\$2,414	\$0	PILOT	\$2,908			
Year 6	\$2,414	\$0	PILOT	\$2,908			
Year 7	\$2,414	\$0	PILOT	\$2,908			
Year 8	\$2,414	\$0	PILOT	\$2,908			
Year 9	\$2,414	\$0	PILOT	\$2,908			
Year 10	\$2,414	\$0	PILOT	\$2,908			

PRIVACY ACT NOTIFICATION

In compliance with the Privacy Act of 1974, disclosure of a social security number or Federal Employer Identification Number (FEIN) on this form is required under N.D.C.C. §§ 40-57.1-03, 40-57.1-07, and 57-01-15, and will be used for tax reporting, identification, and administration of North Dakota tax laws. Disclosure is mandatory. Failure to provide the social security number or FEIN may delay or prevent the processing of this form.

Certification of Governing Body (To be completed b	y the Auditor of the City or C	ounty)
The municipality shall, after granting any State Tax Commissioner and Director of Tax Equalization with the attachments. The governing body, on the	ation by submitting a copy of	the project operator's application
☐ Property Tax Exemption ☐	Payments in lieu of taxes	
Number of years	Beginning year	Ending year
Percent of exemption	Amount of annual payments (a will vary)	Attach schedule if payments
	-	Auditor

Notice To Competitors Of Hearing On Application For Property Tax Incentives

Notice is here	eby given that the	
	-	(City or county governing body)
of		North Dakota will meet at
4	(City or county)	, North Dakota, will meet at(Time)
on	at	to consider the application of
(Da	ite)	to consider the application of (Location)
DFI BJ LLC	C - 210 Broadway Suite 3	300, Fargo, ND 58102
***************************************	(F	Project operator name and address)
for property t	ax relief on the project w	hich the applicant will use in the operation of
Real Estate I	Development	
		(Type of business)
at 621/617 1	AVE N	
		(Address)
see attached		
		(Legal description)
Any competit	or of that applicant may	appear and be heard by the(City or county governing body)
		(City or county governing body)
at the time an	d place designated herein	1. A competitor may provide written comments to the governing
body before th	he scheduled hearing.	
This notice is	given by the above-name	ed applicant pursuant to the provisions of North Dakota Century
Code § 40-57	7.1-03	

Parcel #:

01-2381-00420-000

Address:

621 1 AVE N

Lot: T Block: 2 ROBERTS - HAGAMANS SUB LOTS T & U BLK 2 EXC E 8"" OF S 100' OF LOT U TOGETHER WITH A STRIP OF LAND 3' WIDE IMMEDIATELY ADJ & RUNNING A LG ENTIRE W SIDE LOT T & STRIP OF LAND 10' WIDE IM MEDIATELY ADJ & RUNNING ACCROSS ENTIRE N END LOTS T & U

Parcel #:

01-2381-00330-000

Address:

617 1 AVE N

Lot: 10 Block: 2 ROBERTS W50' LOTS 10-12 BLK 2 A ND ROBERTS - HAGAMANS SUB E 8" OF S 100' LOT U

BLK 2

BUSINESS INCENTIVE AGREEMENT

NORTH DAKOTA DEPARTMENT OF COMMERCE SFN 59686 (11/2017)

(For office use only) Agreement Number	r
Grantor Reference Number	

The RECIPIENT specified below has been approved to receive a business incentive from the state of North Dakota. Therefore, in fulfillment of the requirements of North Dakota Century Code § 54-60.1-03, the grantor of the business incentive (GRANTOR) and the entity to receive the business incentive (RECIPIENT) must enter into a Business Incentive Agreement. This Business Incentive Agreement provides project data and specifies the goals the RECIPIENT has agreed to meet in order to receive the state business incentive.

Should the value of this incentive be less than \$25,000, and should the RECIPIENT receive no additional incentives to bring the total to \$25,000 or more within twelve months, the reporting requirements outlined in North Dakota Century Code § 54-60.1-05 and in this agreement, will not go into effect.

Name of GRANTOR/GRANT ADMINISTRATOR	On Behalf Of	· · · · · · · · · · · · · · · · · · ·		
Traine of Ottal Total Ottal Administration	On benan Or			
Address	City	State	ZIP Code	
Recipient				
Name of RECIPIENT Business	Also known as			
DFI BJ LLC				
Mailing Address	City	State	ZIP Code	
210 Broadway Suite 300	Fargo	ND	58102	
Street Address	City	State	ZIP Code	
210 Broadway Suite 300	Fargo	ND	58102	
Location of Project (street address, city, county) 621/617 1 AVE N			1	
Business Classification of RECIPIENT (3 digit NAICS Co	ode)			
Parent Company of RECIPIENT (if any) Downtown Fargo Real Estate Fund I,LLC				
Street Address	City	State	ZIP Code	
210 Broadway - Suite 300	Fargo	ND	58102	
Recipient Contact Information				
Main Contact Person	Email Address			
Mike Allmendinger	mike@kilbournegroup	.com		
Title	Telephone Number			
President	701.237.2279			
and the of Desiries Applop to see this wife beginning				
Location of Recipient PRIOR to receiving this busines		0.4	[315.0 :	
Street Address	s incentive (if relocating)	State	ZIP Co	
ocation of Recipient PRIOR to receiving this busines Street Address n/a		State	ZIP Cod	

Business Owners or Shareholders

List the names and addresses of all individuals or shareholders owning twenty percent (20%) or more of this business.

Owner or Shareholder	Mailing Address	City	State	ZIP Code

SFN 59686 (11/17)

Page 2			
Project Information			
Benefit Date 01/01/21		Incentive Value \$ 1,126,703.00	
Project Description			
A six-story mixed-use project with ground floor reta different parkings lots, (617/621 1st Ave N & 624 2 commercial; 95 units; 88 parking stalls. **PILOT a	2nd Ave N) spanning betwee	n 1st and 2nd Ave N. Project N	Metrics: +/- 140,000 SF; 13,000 SF
Incentive Description PILOT			
Is this incentive tax increment financing?	If yes, describe the ty	pe of district	Business Investment Value
☐Yes ☑ No			
Incentive Type (check one only)			
Contribution of property or infrastructure	Preferential	use of government facility	
Direct cash transfer, loan, or equity invest		f payment under loan, lease	e, or other obligation
Reduction or deferral or tax or fee	☐interest buy-		, or on, or obligation
Public Purpose (check one only)			
Assisting community Development	Indirectly cre	ating employment opportun	ities through increased economic activity
✓ Increasing tax base	Job retention	(only in cases where job lo	ess is specific and demonstrable)
Directly creating employment opportuniti	ies		
Current Employment, Wages, Benefits and	Companyation		
Is this a new business or a business with no			
Vos No If yes, please enter 0 for ti	he current number of jobs, a	verage hourly wage, and avera erage hourly wage, and averag	ige hourly benefits below.
Current number of Full Time Equivalent A	verage Hourly Wage ²	Average Hourly Benefits ³	Average Hourly Compensation (Wage
Employees (FTE's) ¹			plus Benefits) ⁴
			0.00
Seasonal, explain:			
Cool Info woodlaw			
Goal Information In exchange for the incentive provided by the	GRANTOR the RECIPI	ENT agrees to within 2 year	are Johank and anly
	ner create nor retain jobs ^t		als (Check one only)
Current number of Full Time Equivalent A	verage Hourly Wage ²	Average Hourly Benefits ³	Average Hourly Compensation (Wage
Employees (FTE's) ¹			plus Benefits) ⁴
			0.00
¹ Full time equivalent employees (FTE's) wo	ork 32 hours per week or	greater. The exception is w	then a single position is filled by two
nanta la thia instance and nanca and			The street of the street of two

people. In this instance each person needs to work 20 hours per week or greater to be considered an FTE. Please round job numbers to the nearest 0.5 FTE.

²Wage includes wages, salary, bonuses and commissions.

³ Benefits include health, disability, life and retirement benefits or insurance premiums paid by the employer; an employee's share of payroll taxes paid by the employer; and other fringe benefits such as housing allowance and transportation expense.

⁴ Wage plus benefits.

⁵If 'Neither create nor retain jobs' is checked, please enter '0' for number of jobs, wage and benefits goals. All RECIPIENTS must file recipient reports as described on page 3 of this document, including those with no job, wage or benefits goals.

In addition to meeting the goals outlined in this document, the RECIPIENT agrees to the following terms as specified by N.D.C.C. §54-60.1:

- The RECIPIENT shall continue operation in the jurisdiction in which the business incentive is used for five years or more after the benefit date.
- RECIPIENT reports requesting current job, wage and benefit information will be mailed to the RECIPIENT by the GRANTOR. The
 RECIPIENT shall complete, sign and return this annual recipient report to the GRANTOR within 60 days of the annual anniversary
 of the benefit date for a period of two years or until the goals specified in the Business Incentive Agreement have been met,
 whichever is later.

If the recipient report is not received within those 60 days, the GRANTOR shall mail the RECIPIENT a warning letter. The RECIPIENT then has 14 days from the postmarked date of that warning letter to file a report. If the recipient report is still not received, the RECIPIENT may be charged one hundred dollars (\$100) from the GRANTOR for each subsequent day until the report is received. The maximum penalty under this section may not exceed one thousand dollars (\$1,000).

- 3. If, after 2 years, the job and compensation goals listed in the Business Incentive Agreement are not met, the RECIPIENT shall continue to provide recipient reports to the grantor until the incentive is repaid to the grantor. At a minimum, a recipient that fails to meet business incentive agreement goals shall pay back the value of the incentive to the GRANTOR prorated to reflect any partial fulfillment of the job and compensation goals. There is an exception to this financial obligation for any unmet goals that result from an act of God or terrorism.
- 4. The Business Incentive Agreement shall only be modified or extended by the GRANTOR pursuant to N.D.C.C. §54-60.1-04.
- 5. If the terms of the Business Incentive Agreement are not met, RECIPIENT, including all individuals or shareholders owning twenty percent (20%) or more of the business, will not be eligible to receive a business incentive from any GRANTOR for a period of five years from the date of failure or until RECIPIENT satisfies its repayment obligation.

By signing this document, RECIPIENT agrees to the terms noted herein, verifies that it has not failed to meet the terms of any business incentive agreement in the last five years and confirms that it has disclosed, in Attachment "A" of this agreement, all additional financial assistance received from state or political subdivision GRANTORS for this project.

GRANTOR		
Title	Authorized Signature	Date
RECIPIENT		
Title	Authorized Signature	Date
President - Mike Allmendinger	Mmny.	7/9/19

Each person signing this Agreement represents and warrants that he or she is duly authorized and has legal capacity to execute and deliver this Agreement. Each party represents and warrants to the other that the execution and delivery of the Agreement and the performance of such party's obligation hereunder have been duly authorized and that the Agreement is a valid and legal agreement binding on such party and enforceable in accordance with its terms.

ATTACHMENT "A"

RECIPIENT verifies it has received additional financial assistance from state or political subdivision GRANTORS from the following entities for this project since its inception. A listing of incentives from past projects (i.e. past expansions) is not required.

GRANTOR		On Behalf Of	
City of Fargo		on Bendin of	
Benefit/Pending Benefit Date 01/01/21	Value of Assistance \$563,352	Type of Incentive Renaissance Zone	
Description of Assistance Renaissance Zone		···············	<u> </u>
GRANTOR			
GRANTOR		On Behalf Of	
Benefit/Pending Benefit Date	Value of Assistance	Type of Incentive	
Description of Assistance			
GRANTOR		On Behalf Of	
Benefit/Pending Benefit Date	Value of Assistance	Type of Incentive	
Description of Assistance			
GRANTOR		On Behalf Of	
OWN TON		On Benair Of	
Benefit/Pending Benefit Date	Value of Assistance	Type of Incentive	
Description of Assistance			
GRANTOR		On Behalf Of	
Benefit/Pending Benefit Date	Value of Assistance	Type of Incentive	
Description of Assistance			

DFI Kesler	
Parcel Number	01-2381-00330-000
	01-2381-00420-000
Address	617/621 1 Ave. N
Date Application Received	6/4/2019 / 6/10/2019
1st Publication Date	6/17/2019
2nd Publication Date	6/24/2019
TRC Meeting Date	6/25/2019
Commission Hearing Date	7/15/2019
Notice Delivery To School/County	6/13/2019
School/County 30-Day Response	7/13/2019
Exemption Type	PILOT
Estimated Improvements Value	\$7,975,350
Building Value to Remain Taxable	\$28,000
Current Land Value	\$176,000
County Share of Levy (%)	17.3%
Anticipated Tax Growth	0.0%
Current Mill Levy	288.6
Number of Years Granted	10
Discount Rate (for Present Value)	4.50%
Total Gross Estimated Benefit	\$1,146,803
Present Value of Benefit	\$750,700

	% Bd Ex	PILOT Pymt	Full Bldg Tax	Benefit	PV of Benefit	PILOT & Land Tax
1	100%	\$404	\$115,084	\$114,680	\$109,700	\$2,944
2	100%	\$404	\$115,084	\$114,680	\$105,000	\$2,944
3	100%	\$404	\$115,084	\$114,680	\$100,500	\$2,944
4	100%	\$404	\$115,084	\$114,680	\$96,200	\$2,944
5	100%	\$404	\$115,084	\$114,680	\$92,000	\$2,944
6	100%	\$404	\$115,084	\$114,680	\$88,100	\$2,944
7	100%	\$404	\$115,084	\$114,680	\$84,300	\$2,944
8	100%	\$404	\$115,084	\$114,680	\$80,600	\$2,944
9	100%	\$404	\$115,084	\$114,680	\$77,200	\$2,944
10	100%	\$404	\$115,084	\$114,680	\$73,800	\$2,944
11	0%	\$0	\$115,084	\$0	\$0	\$0
12	0%	\$0	\$115,084	\$0	\$0	\$0
13	0%	\$0	\$115,084	\$0	\$0	\$0
14	0%	\$0	\$115,084	\$0	\$0	\$0
15	0%	\$0	\$115,084	\$0	\$0	\$0
16	0%	\$0	\$115,084	\$0	\$0	\$0
17	0%	\$0	\$115,084	\$0	\$0	\$0
18	0%	\$0	\$115,084	\$0	\$0	\$0
19	0%	\$0	\$115,084	\$0	\$0	\$0
20	0%	\$0	\$115,084	\$0	\$0	\$0
TOTALS		\$4,040	\$2,301,686	\$1,146,803	\$907,400	3,000
Building Tax	To Remain	\$404	Current Land Tax	\$2,540		

County Share PLT	County Addi PILOT	Co Share Impr Tax	Full Impr Net Tax	Benefit	PILOT & Tax	% Bd Ex
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
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\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
\$70	\$19,829	\$19,898	\$115,108	\$94,875	\$22,772	82%
			SECTION AND LINES.			
If County Completel	ly Opted Out					

NOT STARTED

Land Value	Improvent Value	Year	Mill Levy	CO Levy	%	Full Impr Net Tax	Co Share Impr Tax
\$28,000	\$7,975,300	2021	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2022	288.66	49,90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2023	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2024	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2025	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2026	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2027	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2028	288.66	49,90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2029	288.66	49.90	17.3%	\$115,108	\$19,898
\$28,000	\$7,975,300	2030	288.66	49.90	17.3%	\$115,108	\$19,898

existing owners of apartments in Fargo who have asked for property value reductions because of vacancy rates and reduced cash flows, and he is concerned with the existing vacancy rates of apartment buildings. Mr. Allmendinger said as a developer he would like to see affordable housing, and he tried to build condos; however, he cannot build at that price point in downtown Fargo. On roll call vote, the motion failed with Mr. Peterson, Mr. Steen and Mrs. Scherling voting "No"; and Mr. Breitling and Mr. Bennett voting "Yes."

MOTION, passed

Mr. Steen moved and Mr. Peterson seconded to not participate in the request for a payment in lieu of taxes (PILOT) incentive for a downtown apartment project submitted by Great Plains Antique Holdings, LLC for a fifteen-year period, and to negotiate the terms of the property tax incentive with the city as described in N.D.C.C. Chapter 40-05-24. On roll call vote, the motion carried with Mr. Steen, Mr. Peterson and Mrs. Scherling voting "Yes"; and Mr. Breitling and Mr. Bennett voting "No".

14. FARGO TAX INCENTIVE GREAT PLAINS 1001 HOLDINGS, LLC, County to not participate in fifteen-year PILOT and negotiate with Fargo

The Fargo City Assessor forwarded information to the Cass County Commission regarding an application received from Great Plains 1001 Holdings, LLC, for a payment in lieu of taxes (PILOT) for a four-story mixed use downtown project located at located at 1011 Northern Pacific Avenue North in Fargo. The application is for a fifteen-year period with a 100% exemption on the value of the improvement for the first five years followed by two years of 90% exemption, and a 10% decrease each year for the remaining eight years. The project will include 160 apartment units including five townhomes, structured parking, a corner restaurant, and 230 parking stalls.

Mr. Gilmour said the Fargo Tax Exempt Review Committee approved the application. The project is for PILOT financing in an amount in excess of \$3.06 million on a present value basis for completion.

Mr. Allmendinger was present to discuss the project, which will be constructed on the former Nestor site and current Park Company property and will be built in two phases.

Mr. Bennett believes the property tax incentive projects discussed today are good investments for governments and will promote the vitality of downtown Fargo.

MOTION, passed

Mr. Peterson moved and Mr. Steen seconded to not participate in the request for a payment in lieu of taxes (PILOT) incentive for a downtown mixed-use project submitted by Great Plains 1001 Holdings, LLC for a fifteen-year period, and to negotiate the terms of the property tax incentive with the city as described in N.D.C.C. Chapter 40-05-24. On roll call vote, the motion carried with Mr. Peterson, Mr. Steen and Mrs. Scherling voting "Yes"; and Mr. Breitling and Mr. Bennett voting "No".

Mr. Steen asked about the timing involved to negotiate with the city. Mr. Gilmour said the Fargo City Commission will consider the property tax incentives at their meeting on July 15th.

15. FARGO TAX INCENTIVE DFI KESLER, LLC, <u>Additional information needed; county to not participate and negotiate with Fargo</u>

The Fargo City Assessor forwarded information to the Cass County Commission regarding an application received from DFI Kesler, LLC, for a payment in lieu of taxes (PILOT) for a six-story mixed use downtown project located at located at 624 2nd Avenue North, 617 and 621 1st Avenue North in Fargo. The application is for a fifteen-year period with a 100% exemption on the value of the improvement for the first five years followed by ten years of 64% exemption. The project will include five floors with 95 market rate apartments, ground floor retail space, and structured parking.

Mr. Gilmour said the Fargo Tax Exempt Review Committee did not approve this project as the terms are still being negotiated. He said the city is not providing a recommendation today.

The county still needs to act on the request in some manner given the 30 days from when the application was submitted in which to respond to the city on this project.

MOTION, passed

Mr. Peterson moved and Mr. Steen seconded to not participate in the request for a payment in lieu of taxes (PILOT) incentive for a downtown mixed-use project submitted by DFI Kesler, LLC for a fifteen-year period, and to negotiate the terms of the property tax incentive with the city as described in N.D.C.C. Chapter 40-05-24. On roll call vote, the motion carried with Mr. Peterson, Mr. Steen and Mrs. Scherling voting "Yes"; and Mr. Breitling and Mr. Bennett voting "No".

16. LIVERY SERVICE FOR COUNTY CORONER

Robert Wilson, County Administrator, said there has been discussion over the past several months with Dr. John Baird, County Coroner, for the county to create a livery service for removal and transport of deceased persons from the scene of their deaths. Area funeral homes have provided this service and have passed the cost on to families of the deceased. The number of unattended deaths is on the rise and as a result, the number of calls to funeral homes to assist with removals has increased. A meeting was held with FM Ambulance to discuss whether they would be willing to act as a livery service for Cass County. The county would benefit because the ambulance service has staff and equipment available 24 hours a day.

Dr. Baird has written a letter to funeral directors regarding this proposal, which will have cost implications for Cass County.

Kriste Ross, Deputy County Coroner, said FM Ambulance is willing to provide the service at \$300 per removal with the funeral homes being asked to reimburse \$150 of the cost. Bodies will be removed from the scene by the ambulance service and transported to the Cass County morgue until the funeral home retrieves the decedent.

A contract with FM Ambulance is in the process of being drafted and will be submitted for commission consideration at a later date. Mr. Wilson said no action is needed today.

17. VOUCHERS, Approved

MOTION, passed

Mr. Bennett moved and Mr. Peterson seconded to approve Voucher No. 314,603 through Voucher No. 314,783 and Electronic Payments 4848 through 5003 for a total of \$2,821,601.33. On roll call vote, the motion carried unanimously.

18. FARGO PROPERTY TAX INCENTIVE NEGOTIATIONS; STRATEGIC PLAN DRAFT; MEETING UPDATES, Committee reports

Mr. Steen asked to discuss the process needed to work with the City of Fargo to negotiate the terms of the PILOT projects not approved today. There was discussion on the length of the PILOT that the board would be agreeable to provide during negotiations with the city.

MOTION, passed

Mr. Breitling moved and Mr. Peterson seconded to authorize Robert Wilson and Rick Steen to negotiate with the City of Fargo on the tax incentive projects not approved today, and include in the letter that will be sent to Fargo that the county is willing to participate for a seven-year period as proposed on the two Great Plains PILOT requests. On roll call vote, the motion carried unanimously.

Mr. Wilson received the rough draft of the strategic plan today from Jason Matthews of JM Strategies. He will forward it to the board for their review before final approval at a future meeting.

City of Fargo, North Dakota

Payment in Lieu of Taxes Program "But-For" Report

624 2nd Avenue North

617/621 1st Avenue North

Downtown District







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Purpose

The purpose of this report is to establish and determine the allowable value of the payment in lieu of taxes (PILOT) tax exemption for DFI Kesler, LLC (the "Developer") (Kilbourne Group).

PFM first reviewed the application/proforma to ensure that appropriate assumptions regarding property value, rent, vacancy, and expenses were used by the Developer. Based on those assumptions, PFM projected a 15-year cash flow, calculating an internal rate of return. The following report details PFM's analysis and conclusions concerning the viability of the proposed project without the subsidy. The proposed project will be an investment of the Developer so PFM also calculated an internal rate of return for the project.



Project

The project being proposed by DFI Kesler, LLC includes constructing 95 market rate apartment units, retail space, and structured parking at 624 2nd Ave N and 617/621 1st Ave N. The apartments will range from studio units at approximately 575 square feet to three bedroom units at approximately 1,340 square feet. There will also be structured parking available, as well as retail space. As noted in the previous section, the proposed project is to be an investment property for the Developer.

The Developer has stated that the construction will be completed by April 2021 with occupancy immediately following. The Developer has requested PILOT financing assistance in an amount in excess of \$2.23 million on a present value basis to complete the project. This amount is based on projections of the future tax payments less the projected PILOT payments. Both the estimated tax payments and estimated PILOT payments assume a property value increase of 1.70% per year. This amount assumes five years of 100% exemption, followed by 10 years of 64% exemption.



Project Financing

The Developer is investing 26% equity, or \$5,570,985, and will be privately financing \$15,750,936. The Developer is additionally requesting PILOT assistance through annual property tax savings. The private financing is estimated to be a 25-year loan at a 5.85% interest rate resulting in an annual principal and interest payment of \$1,243,785.



Return Analysis

In calculating the internal rate of return, PFM first analyzed the Developer's assumptions including expected monthly rent, vacancy rate, and the operating expenses. The Developer is proposing a rent of \$970 per month for studio units, \$1,300 per month for one bedroom units, \$1,850 per month for two bedroom units, and \$2,100 per month for three bedroom units. The Developer provided estimates of annual operating expenses, as follows; General and Administrative - \$14,396, Marketing - \$71,981, Repairs/Maintenance -\$122,368, Utilities - \$187,151, Property Tax - \$279,835, Insurance - \$4,319, and Management Fee -\$71,384. The total expenses, assuming the Developer pays full real estate taxes, are approximately 38% of gross operating income. PFM used the given assumptions for Year 1 and, using a 2% inflationary factor for expenses and 1.70% for revenues, developed a 15-year cash flow. PFM assumed Year 1 vacancy rate would be 35% for 10 months of the year assuming an April 1 occupancy and 5% beyond Year 1.

The second step in determining the internal rate of return is to determine the earned incremental value of the property over the 15-year period. That value, along with the net operating income cash flows, was used to calculate the internal rate of return. PFM determined that without PILOT assistance the Developer would have about a 7.33% internal rate of return. The Developer would have about a 9.99% internal rate of return if it received the public assistance for the full 15 years. A reasonable rate of return for the proposed project is 10% - 15%.

Another measure of feasibility and project viability is the debt coverage ratio. PFM has projected a maximum debt coverage ratio of 1.29x without assistance in the first 15 years with a Year 4 coverage of 1.00x. If the City provided assistance to the project the maximum debt coverage is projected to be 1.36x with a Year 4 coverage of 1.23x. The minimum coverage of 0.69x occurs in Year 1 when the project is still assumed to be in the rent-up period. Debt coverage is important to developers when securing financing for their projects. Many times banks will require a minimum coverage in the range of 1.10x - 1.50x.

Using PFM's "without assistance" cash flow as the base scenario, PFM ran sensitivity analyses in order to determine if the project would be likely to occur without public assistance. For the first sensitivity analysis, PFM analyzed how much project funds would have to decrease in order to produce a reasonable internal rate of return. We also looked at how much the rental rates would have to fluctuate in order to achieve a reasonable internal rate of return. Lastly, we looked at a combination of the two scenarios. For the sensitivity analyses, we assumed a minimum debt coverage of 1.20x and a minimum internal rate of return of 10.00%.

Sensitivity Scenario 1 - Project Costs

The project would have to be reduced by \$2,201,921 or 10.3% in order for the project to become viable without assistance. This reduces the amount to be financed from \$15,750,936 to \$14,124,332 and reduces the annual debt service payment from \$1,243,876 to \$1,115,421. It is somewhat unlikely that a reduction in project costs of this magnitude would occur at this stage in the process.

Sensitivity Scenario 2 – Rental Rates

In order for the project to be viable without public assistance, the rental rate would have to increase by more than 14.6%. This increases annual revenue from \$2,868,887 to \$2,342,694 in Year 5. PFM believes this is a large increase to rents and is unlikely to occur.

Sensitivity Scenario 3 - Combination of Project Costs and Rental Rates

The final scenario looks at both a reduction of project costs and an increase in rental rates. The analysis showed that project costs would have to be reduced by \$1,121,921 or 5.3% and rental rates would have to increase by 7.2%. Both of these options occurring is unlikely, but it is possible so it should be considered.



The above scenarios show the circumstances in which the project would become viable without public assistance. Based on the information provided PFM's analysis demonstrates that the project as currently anticipated is unlikely to occur "but-for" the public assistance.



Conclusion

The Developer will bear all the risk involved with the project. The Developer is dependent on a number of factors before and after the project is completed, including project costs, occupancy of the units, the rental market, and monthly expenses. Both the internal rate of return without assistance and the debt service coverages are low. The base scenario without assistance along with the sensitivity analyses demonstrate that the project would likely not be feasible without assistance.

PFM determines that with public assistance, based on 5 years of 100% property tax exemption followed by 10 years of 36% exemption, the Developer's internal rate of return, based on the assumptions outlined in this report, would be 9.99%. Furthermore, the Year 4 debt coverage ratio increases from 1.00x to 1.23x when assistance is provided. Based upon the information provided, the project would not be feasible "but-for" public assistance as it is currently shown by the Developer.

